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NEWS SUMMARY

GENERAL **BUSINESS**

Dispute hits BA Heathrow flights
British Airways is to cancel 42 European and domestic Heathrow flights today because of a dispute with baggage loaders, who were locked out after refusing to operate new work schedules. Short-haul and long-haul flights, and foreign airlines, have not been affected. Yesterday, 47 flights were cancelled. BA said other staff had volunteered to take over the baggage work, enabling 34 European and domestic flights to be run. Page 8

Kissinger surgery
Former U.S. Secretary of State Henry Kissinger will undergo open heart surgery at Boston today. Doctors said there was little risk.

Fatal crashes
A DC8 aircraft crashed into Tokyo Bay, killing 24, 150 survived. In the Philippines, a DC3 carrying Japanese tourists hit a mountain, killing six.

Troops out' plea
East Germany's church-based peace movement appealed to western allies and the Soviet Union to withdraw their "occupation troops" from all Germany. Page 2

GLC backed
The House of Commons approved by a majority of 28 a Labour proposal to legalise the Greater London Council's cheap fares policy, outlawed by the Law Lords. Page 5

Pyke comes home
Businessman Andrew Pyke arrived back in Britain promising never to return to Iran, where he was imprisoned without trial for 37 months.

Sinn Fein ban
The Irish Government is to ban Sinn Fein, the political wing of the provisional IRA, from giving party political broadcasts in the current general election.

Death blasts
Three died and 29 were hurt when an explosion destroyed a cosmetics factory near Frankfurt West Germany. In Nova Scotia, Canada, a blast in a pulp mill killed five.

Cashless petrol
Clydesdale Bank and BP launched a scheme for the bank's customers to pay for petrol with a plastic card which debits their bank accounts directly. Page 6

Nixon loses
U.S. appeal court rejected a claim by former President Nixon that the government was invading his privacy by processing his White House tape recordings for public use.

Egypt dawns raid
Egypt police charged 31 people with forming a Communist Party, after arresting them at dawn.

Archers hit list
BBC promised not to kill Dan Archer, at present ill in its Archers radio serial. But Polly Banks must die today, in a car crash.

Briefly...
Theologian Monk, jazz pianist, was in a coma after a stroke. Sebastian Coe, a runner, received the MBE. Ladbroke's made the Tories 11-8 favourites to win the next general election. Bill Beaumont, English rugby captain, retired. Steve Smith replaces him.

CHIEF PRICE CHANGES YESTERDAY
(Prices in pence unless otherwise indicated)

RISES		FALLS	
Chubb	111 + 5	Treas 5/16	182 - 1
Old Securities	635 + 28	Treas 13/16	2000-03
Wood Hall Trust	205 + 49	Aeromarine	34 - 11
UC Invts	690 + 20	Austrat	235 - 5
		Barratt Devs	235 - 7
		Blue Circle	630 - 8
		Boots	208 - 6
		Burton	149 - 8
		Cable and Wireless	238 - 8
		GEC	821 - 7
Grand Met	190 - 6		
GKN	177 - 5		
Hawker Siddeley	328 - 8		
Holden (A)	184 - 8		
Macpherson (D)	80 - 8		
News International	93 - 12		
Pearl Assurance	390 - 10		
Pilkington	273 - 12		
Plessey	358 - 9		
Racal Elec	373 - 7		
Whitbread A	100 - 5		
Candecora	188 - 7		
Bougainville	64 - 6		
Charter Cos	240 - 10		
RRZ	443 - 13		
Western Mining	215 - 13		

Receivers consider offers for Laker holiday companies

BY ALAN FRIEDMAN AND MICHAEL DONNE

THE Midland Bank-led syndicate which lent Laker Airways \$131m (£71m) to purchase three A-300 Airbus jets in London yesterday and agreed to sell the aircraft in "two to three months".

Laker's receivers, meanwhile, worked into the night to finalise the sale of Laker Air Travel and Arrowsmith Holidays, the tour-operating companies which were made available to bidders yesterday morning.

Thomson Holidays, the subsidiary of The Thomson Organisation, said last night it was not bidding for the Laker companies. It is understood that Intasun, British Caledonian and Cosmos Holidays were among the bidders.

Mr Bill Mackey and Mr Nigel Hamilton, the joint receivers appointed by Clydesdale Bank to manage Laker affairs, released the "sales package" to prospective bidders yesterday and set a deadline of 7 pm for offers.

It is not known how many of the roughly 270 employees of Laker Air Travel and Arrowsmith Holidays will keep their jobs under new ownership, but it emerged last night that more than 1,000 Laker Airways staff could be dismissed by Friday. When the airline went bankrupt last week, it employed about 2,600 staff.

British Caledonian is taking a cool look at the Laker transatlantic operation although it is not making any bids.

British Caledonian stressed yesterday that it was only studying the North Atlantic routes to Miami, Tampa, New York and Los Angeles, to see if there was anything that might usefully be acquired to improve its Atlantic operations to Atlanta, St Louis, Houston and Dallas/Fort Worth.

Preliminary indications are that the Laker route to Tampa would be so competitive as to be undesirable. But there might be opportunities to Miami, especially as a gateway into the U.S. from South America. Los Angeles might prove to be a profitable addition to the British Caledonian network.

There were also suggestions yesterday that Sir Freddie Laker may be trying to revive a part of the airline—such as the Skytrain operation—in a substantially slimmed form. One Laker creditor said he had spoken to Sir Freddie on Sunday and was told he was "trying to keep something going on the North Atlantic route."

While bidders were busy with the Laker tour operations yesterday, the Midland Bank-led Airbus loan syndicate met in London to discuss the sale of the three A-300 Airbus jets it had helped Laker to finance.

The syndicate agreed to sell the aircrafts and Mr Hamilton said he expected the sale would take "at least two to three months."

Mr Lyn Hall, the receiver appointed by Mitsui and Co. said last night he would try to sell the five McDonnell Douglas DC-10/10s which Mitsui has a fixed charge on.

Last night Laker Airways' headquarters at Gatwick Airport was still being manned by staff handing donations from the public. One Laker employee estimated that more than £3m had been pledged so far.

BA likely to be advised to reorganise. Page 6
Thatcher reaffirms faith in markets. Page 8

Concern grows over cost and export appeal of new submarine

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

CONCERN IS growing at senior levels in the Ministry of Defence over a new submarine for which Britain is committed to spending several hundred million pounds.

It is feared there is a diminishing requirement for it by the Royal Navy and little hope of the export sales for which the vessel is being designed.

Mr John Nott, Secretary for Defence, is believed to be considering launching a full-scale enquiry into the development of the vessel. Known as the Type 2400, it is being designed as a conventionally powered submarine to patrol Britain's coastal waters in the 1990s.

The submarine is still on the drawing board, but the estimated cost of each of the 10 vessels likely to be ordered by the Royal Navy is believed to have doubled, to well in excess of £100m, since the mid 1970s when the Royal Navy first expressed interest in the boats.

Escalating costs, delays and what many people believe to be outdated technology being embodied in the design also mean that once high export hopes for the submarine are not likely to materialise.

Critics of the submarine, both in the Ministry of Defence and in industry, believe Britain is already losing export sales to West German built submarines.

They say West German designs are sea proven and could produce a boat for about a third of the cost of the T2400. They say that West Germany is far ahead on producing what is known as the hybrid submarine, in which conventional diesel electric propulsion is supplemented by a fuel cell unit.

Proponents of the fuel cell believe that it could ultimately provide a safer and simpler alternative to nuclear power for submarine propulsion. The fuel cell is currently mainly in use in U.S. space vehicles.

Critics suggest Britain should cancel the T2400 development and instead reactivate a 1971 agreement between two West German shipbuilding groups and a nationalised British Shipbuilders subsidiary. This would allow Vickers to build German submarines under licence, possibly also permitting export sales to Commonwealth countries.

It is argued that this course could save Britain at least £500m, without loss of jobs in the warship-building yards. British Shipbuilders already faces some 3,000 redundancies as a result of last year's cutbacks in naval spending.

In London last night, the Ministry of Defence said no decision to cancel the T2400 had been made. The development contract with British Shipbuilders, continued, the Ministry said.

The T2400 has a chequered history. Designs for the diesel electric patrol submarine were prepared by Vickers in the early 1970s. They were taken over by the Defence Ministry some six years ago, when the idea was to develop rapidly a replacement for the Royal Navy's Oberon class patrol submarines, which were commissioned between 1961 and 1967.

Navy's "staff target" for Continued on Back Page

Haig condemns 'oppression'

BY OUR FOREIGN STAFF

MR ALEXANDER HAIG, the U.S. Secretary of State, claimed yesterday the Soviet Union had "clearly nullified" its commitments to human rights by instigating and supporting a "ruthless campaign of oppression" in Poland.

Five other Western Foreign Ministers threw their weight behind his condemnation at the resumption of the Conference on Security and Co-operation in Europe in Madrid yesterday.

But the Soviet and Polish delegates set through the assault, in spite of fears that they might walk out of the 35-nation conference and bring it to an abrupt end.

Mr Leonid Iyichov, the Soviet delegate, was reported to have replied to the closed session that events in Poland were an internal matter and counter-claimed that the U.S. had breached the Helsinki accords on human rights by supporting the government fight against guerrillas in El Salvador.

Mr Haig intimated that he felt the conference should be suspended. To continue it while oppression went on in Poland "would simply condone the massive violations," he said.

"How can the U.S. return to negotiations on new words and undertakings while existing obligations are being so blatantly ignored?" he asked.

It now seems unlikely, despite the bitterness of yesterday's meeting, that the conference will break down.

The Americans appeared to have softened their argument — on West German insistence — for a shortened meeting.

Originally, the U.S. wanted to limit the session to statements by Foreign Ministers criticising the introduction of martial law in Poland and then break until the autumn.

General Haig, however, made no reference to a time limit in yesterday's speech, and it is now thought that the conference will last for between two and three weeks more, during which there will be some time to discuss other issues.

This accords with the German view that the CSCE process should also maintain at least the appearance of a dialogue or negotiation on detente.

Pope backs freedom for Solidarity. Back Page

Private bank loans up by £1.5bn

BY MAX WILKINSON

ADVANCES by the clearing banks to the private sector surged by an underlying £1.5bn last month. At the end of January the Bank of England warned the banks to be more careful about the expansion of credit for house purchases.

The increased lending was reflected in a big jump in the money supply. The Bank of England estimated yesterday that the broad measure of money, sterling M3, rose 1 1/2 per cent to 1 1/2 per cent in the banking month of January.

This puts the annual rate of increase since last February at 1 1/2 per cent compared with a Government target of 6-10 per cent.

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Tenneco may sell Albright and Wilson

BY SUE CAMERON, CHEMICALS CORRESPONDENT

TENNECO THE U.S. conglomerate, is believed to be negotiating the sale of Albright and Wilson, the UK-based chemicals group it bought in 1978. If the talks are successful an announcement could be made in the next six weeks.

Neither Albright nor Tenneco would confirm yesterday that a sale is being discussed. But Tenneco is known to be considering selling some of its holdings to reduce the high interest charges it faces and to raise cash to invest in its expanding energy operation.

It is far from clear that a sale will go through. A number of companies, including Hoechst of West Germany, are believed to have been unsuccessfully approached.

Tenneco is expected to try to sell Bush Boake Allen, Albright's flavours and fragrances division, separately. Industry experts say that although the flavours and fragrances business is successful it needs greater international marketing strength.

There is evidence that the flavours and fragrances sector is being rationalised. Unilever, for example, has just announced the merging of three of its subsidiaries into a single flavours and fragrances company to be known as PPF.

The rest of Albright's operations, centred on phosphorus chemicals which are used in the making of a wide range of things including detergents and fertilisers, are expected to be kept together. Albright had a pre-tax profit of £1.8m in 1980 on sales of £424m and employs some 9,000 people worldwide, two-thirds of them in the UK. It has been hard hit by the recession, although less so than some other UK chemical companies.

Tenneco, with net profits of \$212m (£440m) last year, paid interest charges of \$683m in 1981. Chemicals has been showing lower returns than some of its other businesses, which include shipbuilding, gas pipelines, insurance and packaging.

The group reckons that in 1980 its oil, gas pipelines and shipbuilding businesses showed returns on net assets of about 24 per cent, 19 per cent and 15 per cent respectively. But its chemicals operations showed a return of only about 9 per cent.

Tenneco has already started to divest itself of some of its chemical operations. Last year it sold its flexible urethane and specialty foams division in the U.S. The division had sales of over \$70m in 1980.

Albright is expected to announce its results for 1981 at the end of this month. In addition to Albright, Tenneco's UK interests include David Brown Tractors, its Walker Manufacturing subsidiary, process automotive exhaust systems in Belfast and in Burnley, Lancashire.

Exco emerges as buyer of W I Carr Sons

BY CHRISTINE MOIR

EXCO, the money broking group which recently came to the Stock Market, has emerged as the buyer of W. I. Carr Sons and Co. (Overseas), the profitable Hong Kong business which Carr Sebago, the troubled London stockbroker firm, has been forced to put up for sale.

Exco, which is the parent company for Astley and Pearce, and Godsell, two of the leading moneybrokers, said yesterday it had agreed to pay £4.5m for 75 per cent of W. I. Carr.

Senior executives of W. I. Carr, who have always had a minority stake in the Hong Kong stockbrokers, will retain 25 per cent but have the option to sell out to Exco in 1985 on a profit related basis.

Exco will also inject £500,000 of new working capital into W. I. Carr which will be used to finance its international broking business and to expand its representative offices in the U.S. and Japan.

It also intends to link W. I. Carr with Telerate, the international market dealing communications network in which it recently bought a third stake.

W. I. Carr produced post-tax profits of £1.2m in 1981. Continued on Back Page



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EUROPEAN NEWS

Insurers suffer smaller losses in 1981

BY JOHN WICKS IN ZURICH

INSURANCE LOSSES last year were lower than in the preceding two years in spite of a "relatively high number" of natural catastrophes, according to a worldwide survey by the Swiss Reinsurance company.

some \$43.5m (£33m). In terms of fatalities, the most serious natural disasters last year were two earthquakes in Iran in which more than 4,000 people died, flooding in China with more than 2,500 dead, and a cyclone in Bangladesh which claimed more than 1,000 lives.

Italian voters show sign of shift from big parties

BY RUPERT CORNWELL IN ROME

THE SHIFT of the Italian electorate away from the Christian Democrats and the Communists towards the smaller "lay" parties of the centre has been underlined by a local vote last weekend in the Calabrian town of Lamezia Terme.

of the row over Poland between the Italian Communists and Moscow. In the event, the Socialists, Social Democrats and, above all, the Republicans, Prime Minister Sig. Giovanni Spadolini's party did best.

Home orders and sales revenues are falling, Stewart Fleming reports from Frankfurt W. German recession hits domestic sectors

WEST GERMANY'S economy lies grounded in its most protracted recession since the war and there is no sign of either an early end to the ordeal or plans for lower interest rates apart—any agreement about how to float the ship free.

to resign to whip the FDP into line), the unions greeted the plans with disdain. Herr Eugen Loderer, head of the most powerful industrial union IG Metall, damned his political allies with faint praise.

has emerged between companies which concentrate on serving international markets, in which most of the larger and more liquid West German companies are well positioned, and between often small and in-

porate profits fall again. Government spending is also providing no extra economic stimulus.

In the circumstances, trade unionists are finding it hard to see where the economic growth will come from this year to absorb the 200,000 new entrants expected in the labour force this year and create jobs to replace those lost because of industrial re-organisation and restructuring.

Trade unionists are asking where the economic growth will come from this year to absorb the 200,000 new entrants expected in the labour force. They have not received much of an answer.

The seriousness of the country's position is highlighted by the Central Bank's estimate that the corporate sector has suffered a slump in profits in the past two years approaching 25 per cent.

In part, this is because international competition has made foreign orders less profitable. But also, a weakened domestic economy has hit capacity utilisation and the ability of companies to raise prices to pass on cost increases, which last year were boosted by the weakness of the D-Mark on the foreign exchanges.

That last week's initiative, the Government's proposed DM 12.5bn (£2.8bn) employment and investment stimulation programme was met with dismay in industry to be expected. Businessmen knew enough in advance about what they were not going to like the coalition Government's suggestions.

Yet the day after the programme was announced, after weeks of hickering between the Social Democratic majority in the coalition Government and the Free Democratic Party (FDP) minority in the course of which Chancellor Helmut Schmidt was forced to threaten

The proposals were, he said, "not a medium term programme for improving the structure of the economy, but a short term economic stimulation plan." Even the latter is in doubt, for few economists expect any benefits from the investment stimulation proposals this year, even if the continuing political conflict which lies ahead over the proposed financing through the increased value added tax in 1983, is quickly resolved.

The global economic statistics which are normally used to describe a country's economic performance do scant justice to the harshness of West Germany's recession. According to these, the West German economy last year suffered a decline in real gross national product of "only 0.3 per cent," considerably less than the 1.8 per cent fall in 1975.

The doubling of unemployment to 3m between November 1980 and January 1981, the fall in demand in the domestic economy last year of 2.5 per cent in real terms and the fact that the economy has been stagnating since the first quarter of 1980, give a truer picture of what is going on.

An important reason for this decline is the imbalance which

adequately capitalised companies, which are orientated towards the domestic market. The worst effects of the recession are therefore almost entirely concentrated on the domestic sector.

According to the Bundesbank's seasonally adjusted economic statistics, real income in West Germany peaked on a quarterly basis in the first three months of 1980. If as a growing number of economists fear, this year will see no significant economic upturn, then the country will have endured for the first time since the war three consecutive years of recession or stagnation.

New orders give one indication of how different has been the experience of the domestic compared with the export sectors of the economy. The volume of domestic orders for manufacturing industry, for example, has fallen by 14 per cent between the first quarter of 1980 and the fourth quarter of 1981, while foreign orders have increased by 8 per cent.

Sales revenues in industry present just as sharp a contrast. Productive industry's foreign sales have risen some 17 per cent over this period, while domestic sales have stagnated overall. Some domestic sales revenues have even declined.

Although domestic economic activity slowed through much of the post-war period, it was not long before surging demand for West German exports, coupled with optimistic assessments of the outlook which influenced capital spending decisions, dragged West Germany back into economic growth.

This is a particularly worrying and unexpected change. In part, it must reflect the still restrictive monetary policy which the Bundesbank feels forced to pursue in the face of U.S. interest rates and volatile foreign exchange markets.

Corporate borrowers are still facing real interest rates of around 8 per cent. The fact that West Germany's advanced industrial trading partners are also in recession is no help either. Important too are businessmen's pessimistic assessments of the future, especially when contrasted with the earlier post-war period. Risks have increased but there is little confidence that rewards are also likely to be greater.

Worsening unemployment is unlikely to stimulate consumer demand and hoist the economy this year. Capital investment in plant, which fell in real terms by 2.5 per cent last year, is expected to stay weak as cor-

E. German church plea for end to 'occupation'

By Leslie Collett in East Berlin

EAST GERMANY'S budding peace movement has issued an extraordinary appeal to both the Western allies and the Soviet Union to withdraw their "occupation troops" from Germany and to guarantee "non-intervention" in the internal affairs of both German states.

In the past, such demands have come from individual East Germans and have led to severe repression and prison. This time they come from within the East German Protestant Church.

The appeal is circulating inside the Church and in a short time, has gathered hundreds of signatures to the authorities' acute displeasure. It was drawn up by Herr Rainer Eppelmann, an East Berlin pastor, who belongs to a group of churchmen who believe that East Germany's only independent organisation should press its demands on the Government and not remain apolitical.

Although the churchmen within the Church are a minority, they enjoy a growing following among East German youth. Herr Eppelmann himself is a young pastor and some 6,000 young East Germans have asked the Church to press its demands on the Government to permit an alternative form of military service in "social peace" units.

The authorities, who are worried about a pacifist upsurge in East Germany, are refusing to negotiate. The appeal, which bears the slogan of the West German peace movement — "Make peace without weapons" — says the accumulation of arms in the West will "ultimately defend its bit destroy us". Negotiations should begin between East Berlin and Bonn to remove all nuclear weapons from German soil, it says. "Divided Germany has become the 'deployment zone' for both the leading nuclear powers. It proposes an end to this 'lethal confrontation'.

The "victorious powers" of the Second World War should finally sign peace treaties with both German states as stipulated in the Potsdam agreement of 1945, says the appeal. Following this, the "former allies" should withdraw their "occupation troops" from the East German territory.

The appeal calls on the authorities to "halt public displays of military might" and to use state holidays to "demonstrate the will to peace of the population."

It also says civil defence should be abolished, as "in a nuclear war there is no meaningful civil defence."

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Military issues top Haig agenda for Lisbon talks

BY DIANA SMITH IN LISBON

THE LAJAS air base in the Azores, which the United States leases from Portugal, and U.S. help in re-equipping the Portuguese armed forces will be high on the agenda of today's talks between Mr Alexander Haig, the U.S. Secretary of State, and members of the Lisbon Government.

Mr Haig is spending 24 hours in the Portuguese capital before going to Morocco. He will meet President Antonio Ramalho Eanes as well as Sr Francisco Balsemão, the Prime Minister, and Sr Andre Goncalves Pereira, the Foreign Minister.

The Middle East and Poland will also be discussed. Portugal has taken a particularly strong stand against what it regards as the Soviet pressure behind martial law in Poland. Two Soviet diplomats were expelled recently and, following an unprecedented outburst by the

Soviet embassy against Sr Mario Soares, the Portuguese Socialist leader, there are signs that the Foreign Ministry may take further action.

Sr Soares was accused by the embassy of "mental imbalance" and a need for psychiatric treatment" after he claimed it was a launching pad for disruptive activities in the Iberian peninsula.

A longstanding Nato member, Portugal is anxious, too, not to be relegated to a shadowy role when Spain joins the alliance. The country is chronically short of cash and witness to a perpetual tug-of-war between civilian politicians and officers of varying political shades over who should determine military policy, promotions and budgets. As a result, it is somewhat dependent on funds and equipment from its Atlantic allies for modernisation of its forces.

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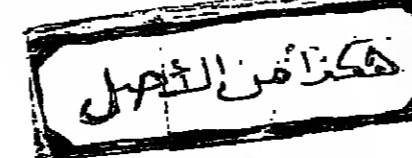
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EUROPEAN NEWS

Belgium's biggest shipyard calls in receiver

BY GILES MERRITT IN BRUSSELS

Belgium's new centre-right Government, giving its first demonstration of the toughness with which it plans to impose economic austerity, yesterday allowed the country's leading shipbuilders, Cockerill Yards of Antwerp, to go into receivership.

The decision by Mr Wilfried Martens' Christian-Democrat-Liberal coalition not to bail out the debt-ridden shipyard, technically state-owned, follows the recent rejection by a small majority of its 2,700-strong workforce of wage restraint proposals.

Closure of Cockerill Yards, however, risks sending shock waves into some of the most vulnerable sectors of the Belgian economy. In Flemish industry some 7,000 jobs are indirectly tied to the yard, and in francophone Wallonia a further 10,000 engineering jobs rely on sub-contracts from the shipbuilder.

The European Commission yesterday approved Belgian state assistance for the Sidmar steel company on condition that the latter makes substantial reductions in capacity. AP-DJ reports. Aid state aids to the industry must be approved by the Commission under a code adopted last year.

The Commission gave the go-ahead for: Government interest rate subsidies of three percentage points for five years on a BFR 4.8bn (\$64m) loan.

The Government's refusal to shore up Cockerill Yards comes in the wake of the 24-hour general strike on February 8 called by Socialist trade unions in protest against Mr Martens' austerity programme. It underlines the importance that the two-month-old coalition attaches to securing wage restraint and

State guarantees on BFR 3.2bn (\$43m) loans. A three-year exemption from the special 20 per cent withholding tax. The right of the company to practice accelerated depreciation. These aids are conditional on a capacity reduction of 520,000 tonnes a year, the Commission said. It has approved only part of the Belgian Government's aid plan which is part of an investment programme to restructure and rationalise the company's operation.

pruning state overpending savagely. With last year's public sector borrowing requirement standing at a runaway BFR 580bn (\$7.8bn), more than 16 per cent of GNP, the Government is demanding that wage cuts of 5 per cent for blue collar workers, 10 per cent for management

grades and a halving of the "13th month" payment must be accepted by all companies seeking state financial aid.

Cockerill Yards' workers last week voted by a narrow 56 per cent to reject that, and although the shipbuilder is 85 per cent owned by the state-controlled Cockerill-Sambre steelmaking giant, it has now been declared bankrupt with debts of more than BFR7.7bn (\$94m).

At the end of last year, Cockerill Yards' operating loss was set at BFRs 2.6bn (\$35m), while its accumulated debts are being estimated at BFR 3bn (\$40m) owing to suppliers and a further BFR 4bn (\$54m) in outstanding liabilities, chiefly to the state. In addition to that, the Government is believed to have guaranteed some BFR 7bn-worth of financing absorbed by the yard in recent years.

Apart from the financial cost of allowing Cockerill Yards to collapse, the Government has also to reckon with the likely

political price in both Dutch-speaking Flanders and in Wallonia. Something like 45,000 people in the Antwerp region are understood to rely on the shipyard, while the core of Wallonia's engineering sector could be seriously damaged if it loses the yard's orders for steel products and engines.

Balanced against that, though, is the future of the Martens government's plan to limit restructuring aid for steel and the textiles sector to companies that will accept large wage cuts. Failure to make an example of Cockerill Yards would also have damaged the credibility of the detailed austerity package which Mr Martens is to announce shortly.

The future of Cockerill Yards is not finally settled, however. With four ships building and orders up until early 1983, there is a tentative plan for linking Cockerill with Boelwerf, another important but financially hard-pressed Belgian shipbuilder.

Italian police round up cans of Coca Cola

By James Burton in Rome

ITALIAN police and paramilitary carabinieri prepared yesterday to seize every can of Coca Cola in the country following an order from a magistrate in Como, north of Milan.

The magistrate's decision, which is automatically binding, came after a young man was taken to hospital after drinking part of a can of Coke. The seizure was ordered as a precautionary measure while investigations went ahead.

Sales of canned Coca Cola continued in most bars and restaurants yesterday and there was no restraint on drinking the same product in bottles. There were only a few reports of customers being warned that canned Coke was the subject of a judicial order.

Some 170m cans of Coca Cola were sold last year, which suggests formidable volumes of work for the authorities. Coca Cola, which operates in Italy through two essence-making plants and 31 bottling establishments, has ruled out any possibility of the drink being harmful.

Police are understood to be investigating the possibility that the substance which made the drinker ill was on the outside of the can.

In 1980, a magistrate in Modena ordered the seizure of all fish fingers in Italy, following an allegation that they contained antibiotics. The seizure was later rescinded, but not before supplies to supermarkets were blocked. A subsequent advertising campaign by the distributors of fish fingers produced increased sales.

U.S. warned not to declare Poland in default

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

IF THE U.S. declared Poland in default on its debt to the West for purely political reasons it would set "an extremely dangerous precedent that could do widespread damage to the mechanisms of international credit," Mr Henry Wallieb, a governor of the U.S. Federal Reserve Board, said in London yesterday.

Following such a move, "banks would have to be concerned, especially after having lived through the Iran precedent, that international credit had become a pawn of political purpose," he told a Financial Times conference on the Euro-markets.

His comments represent one of the few public statements of a Federal Reserve Board governor on the debate raging in Washington over the possible use of default as a political weapon against the military regime in Poland.

Mr Caspar Weinberger, U.S. Secretary of Defence, is believed to favour such an option although so far it has been successfully resisted by General Alexander Haig, the Secretary of State.

In his speech, Mr Wallieb said that a declaration of default by the U.S. against Poland could lead to default of private as well as official debt.

"Whether one welcomes such broadened reach of the political purpose or not, the consequences are plain. Any international loan could be exposed to this type of risk," he said. "Moreover, it would be impossible for banks to evaluate this kind of risk."

"Governments in borrowing countries may change, and may run afoul of the political purpose in lending countries... nobody could foresee these kinds of contingencies," he said. "The private sector should not be expected to confront the types of risks other than it is capable, to an extent, to evaluate."

AP adds from Washington: The U.S. Administration is resisting growing congressional demands to declare Poland in default on part of its debt to the West.

At a hearing yesterday before the Senate appropriations subcommittee on foreign operations, Mr Robert Kasten Jr, the chairman, accused the Administration of taking a "soft line" towards the Polish regime.

Mr Fred Ikle, Under Secretary of Defence, dismissed such criticism, saying: "It is not our objective to teach a lesson—whatever that means—to either the Polish or the Soviet Government. Nor is it our objective to sound tough or hard any more than it is our objective to sound soft and sweet."

Like other Administration witnesses appearing before the subcommittee, Mr Ikle said the pressure on Poland to repay.

SCHMIDT WINS CONFIDENCE BUT NO CEASEFIRE Vote fails to end disputes in Bonn coalition

BY JAMES BUCHAN IN BONN

ANY HOPES entertained by Herr Helmut Schmidt, the West German Chancellor, that last Friday's parliamentary vote of confidence marked ceasefire in the squabbling within his coalition have been dashed by a series of rows since the weekend.

In making his unprecedented demand for a confidence vote, Herr Schmidt hoped to still the months of bickering both within and between the Social Democrat (SPD) and Free Democrat (FDP) parties. Most recently this has occurred over the Government's DM 12.5bn (\$2.8bn) programme to fight unemployment.

Although the coalition partners buckled down on Friday to give a unanimous vote of confidence in the Chancellor's policies, the past few days have seen an eruption of charges and counter-charges over details of the programme and in the troublesome area of security policy, over which the Social Democrats are deeply divided.

The first shots were fired over the weekend when Dr Dieter Haack, the SPD Housing Minister, expressed reservations about an element of the programme which called for a relaxation of rent control to stimulate housebuilding.

Herr Hans Dietrich Genscher,

The West German cost of living index in January rose 0.9 per cent above December. The Government reported reported yesterday, writes Stewart Fleming in Frankfurt. Compared with January 1981 the index is 6.3 per cent higher, the same rate of increase as reported in December.

Economists expect only a modest decline in the inflation rate in the opening months of the year, partly because of price increases expected for gas, electricity and public transport. But there are hopes that, provided the DM does not decline sharply on the foreign exchanges, inflation will slacken markedly.

The Foreign Minister and Free Democrat chairman, responded sharply with a warning to the SPD. "Whoever talks this programme to death," he said, "also talks jobs and the coalition to death."

At the heart of the renewed bickering is anxiety about the financing of the programme. An agreement to add an extra percentage point to value added tax was only agreed by the FDP at the 11th hour last week. The opposition Christian Democrat-

Social Union immediately announced with glee that they would use their majority in the Bundestag, the West German Upper House, to block the VAT increase.

Despite confident statements by Herr Schmidt that some Christian Democrat politicians from regions with high unemployment will support the package, defeat in the Bundestag looks a possibility and with it the need to find new financing methods. The suggestion within the SPD that last autumn's idea for a supplementary tax on high incomes be revived has infuriated their coalition partners.

Count Otto Lamsdorff, the FDP Economics Minister, described Herr Schmidt's remarks on the subject as a "kick in the shin."

At the same time, Herr Schmidt faces growing grassroots opposition within his own party to the Government's support for Nato's so-called "twin track" decision, which calls for the stationing of new U.S. intermediate range missiles in West Germany if there is no progress in the current U.S.-Soviet negotiations in Geneva.

At meetings over the weekend, three out of four regional parties took issue with the Government line, and two called for a moratorium on new missiles. This raises the strong



Herr Schmidt... hopes of peace dashed

possibility that Herr Schmidt will have to face a bitter debate over the missiles at the party conference in April, in spite of a decision by the SPD leadership to put off debate until just before the missiles are to be installed in 1983.

Boost for industry in France

By David White in Paris

THE FRENCH Government has announced that FFR 24 bn (\$2.1bn) will be made available in long-term loans to industry this year as part of its drive to promote investment.

The funds, to be channelled through specialised state-directed credit institutions, include FFR 16bn at subsidised interest rates.

Loans in the lowest-interest category, set at 13.5 per cent, are being increased to FFR 11 bn from FFR 8bn made available last year.

These funds are reserved for companies that make specific commitments in line with priority government programmes—such as job creation, productivity, export promotion, energy-saving or innovation—and which initiate investments before June 30.

Finance Ministry officials said it was hoped that this package, backed up by more traditional medium-term credits, would translate into FFR 30bn of investment.

More robots for Soviet Union

The Soviet Union plans to increase industrial robots operating in its factories to 100,000 by 1986, according to Novosti Press agency, Reuter reports from Moscow. The semi-official agency said Moscow was developing robot technology to overcome a labour shortage. By 1980, about 6,000 robots were installed in Soviet factories.

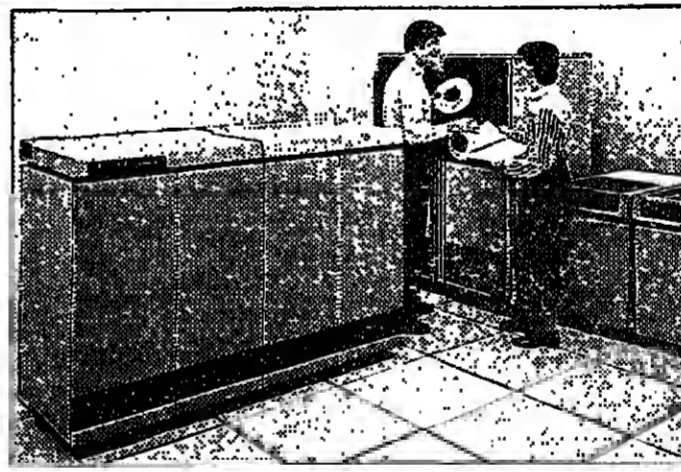
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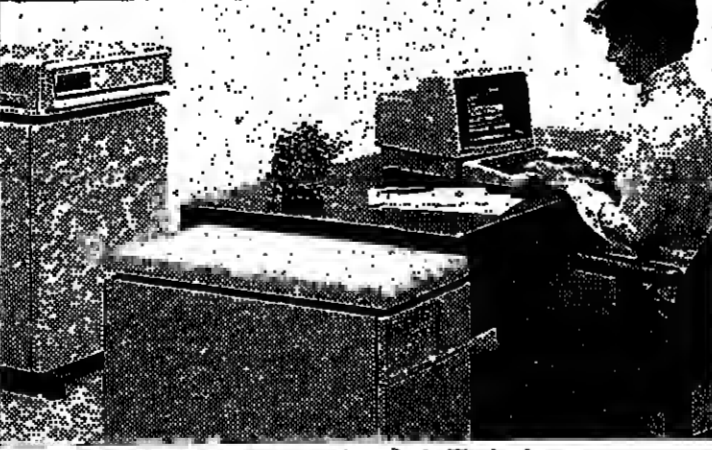
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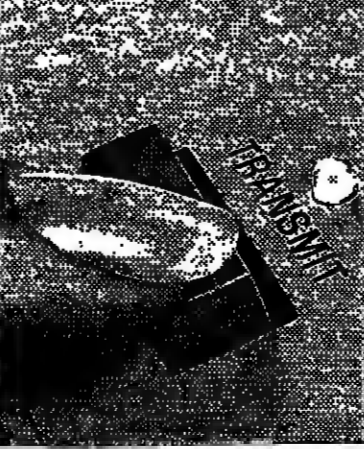
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OVERSEAS NEWS

Egypt falls behind in spending all its aid

BY ANTHONY MCDERMOTT IN CAIRO

EGYPT HAS outstanding undistributed loans of around \$4bn (£2.2bn) and the economic committee of the People's Assembly is currently examining a report that \$904m worth of loans granted by the World Bank and the International Development Association (IDA) since 1970 have been unused.

The report said that one factor causing loans to be unused—and in recent years the World Bank and IDA have been involved in some 40 projects—was the failure to allocate in time the local currency component to supplement the foreign currency input.

U.S. aid this year is to total \$1.1bn of which \$350m will be used for commodities and another \$750m on projects. Egypt's absorptive capacity is improving and for the first time this year, disbursements of U.S. aid will equal input.

Kampuchea coalition idea backed

BY KEVIN RAFFERTY IN SINGAPORE

THE PEOPLE of Kampuchea deserved better than a choice between a regime imposed on them by a foreign army (the Vietnam-backed Heng Samrin regime) and one which had caused them much harm (the former Pol Pot regime).

Lord Carrington was speaking shortly before leaving for London after visiting all five countries of the Association of South East Asian Nations—(Asean)—Indonesia, Malaysia, the Philippines, Singapore and Thailand.

The Foreign Secretary carefully stressed that it was not his place to put forward initiatives on South-East Asia. "It would be impertinent for a visitor to try to put forward his own solution," he declared, while pledging support for Asean.

Saudis and U.S. agree on military committee

The U.S. and Saudi Arabia have agreed to establish a joint committee on military matters, Mr. Casper Weinberger, U.S. Defense Secretary announced yesterday.

Iran guerrilla commander killed in Tehran clash

IRAN'S guerrilla opposition suffered a major blow this week when its operations commander and several other leading members were killed in a clash in Tehran.

have executed at least 3,500 people (the guerrillas claim the figure is nearer 8,000) and jailed many thousands of others in its attempt to eliminate all forms of opposition.

Opec talks 'unlikely'

An extraordinary conference of the Organisation of Petroleum Exporting Countries to discuss the erosion of oil prices is unlikely "at the present time," according to Sheikh Ahmed Zaki Yamani, Saudi Minister of Oil, our Foreign Staff reports.

New Zealand may have to deflate, says OECD

NEW ZEALAND will find it "very difficult to avoid" deflationary measures this year in view of high inflation and a widening current payments deficit, the Organisation for Economic Co-operation and Development (OECD) says in its latest report.

The rise in consumer prices, after slowing down last year, is expected to accelerate to around 16.5 per cent.

Nkomo denial

Mr Joshua Nkomo, the minority member of Zimbabwe's coalition government, has denied prior knowledge of arms caches discovered over the weekend, our Foreign Staff reports.

Tony Walker, in Peking, asks why the most important politician in China has chosen now to become less prominent

Redoubtable Deng's lack of visibility leaves trail of mysteries

WHY SHOULD the most powerful political figure in China have chosen this moment to become less visible? Has he stepped back under pressure, or is there some other reason?

Mr Deng is now 77 and simply too old for the strenuous round of official duties which has been his lot over the past several years.

There is not much evidence to support such a viewpoint, but it cannot be discounted. Mr Deng's abrasive style is entirely capable of offending influential figures with whom he disagrees in the Party hierarchy.

FED TO STRENGTHEN GRIP

Volcker set to maintain tight monetary course

BY DAVID LASCELLES IN NEW YORK

ONLY THREE days after the Reagan Administration produced a budget which blithely ignored his calls for smaller deficits, Mr Paul Volcker, the Chairman of the Federal Reserve Board, appears before Congress today to lay out his own policy plans for this year.

Table with 3 columns: U.S. MONETARY GROWTH (per cent), 1981, 1982. Rows include M1, M2, M3 with target and actual values.

* Short run target for first quarter 4.5 per cent. Note: M1—currency in circulation, travellers cheques and readily accessible bank accounts.

other hand, is to stick tight. This is what it is expected to do, even though a hard line is bound to heighten tensions with the White House, which seems increasingly agitated by the length and depth of the recession.

Ever since the deficit became a major problem a couple of years ago, the Fed has made no secret of its concern. In fact, Mr Volcker has frequently said that the looser fiscal policy becomes, the more it beboves the Fed to hold tight.

Every year, the Fed chairman is obliged by law to publish the targets the Fed has set for money supply growth. But his appearance this year is attracting special attention because it coincides not just with the budget, but with the recent spurt in the money supply which has played havoc with the Fed's targets and sent shivers of alarm through Wall Street.

Mr Donald Regan, the Treasury Secretary, recently criticised them on the grounds that they did not leave enough room for economic growth, and urged the Fed to consider raising the upper bracket a bit.

Budget denounced by Koch

By Ian Hargreaves in New York

PRESIDENT REAGAN'S budget was yesterday dismissed as "a very, very bad budget," and his concept of "new federalism" as a confidence trick, by Mayor Edward Koch of New York.

Reagan may seek \$339m aid for Salvador

BY ANATOLE KALETSKY IN WASHINGTON

THE U.S. plans to increase military and economic aid to El Salvador by about 50 per cent in the next fiscal year, according to a member of the Senate Foreign Relations Committee.

in detail in the budget presented to Congress by President Reagan this week, they are consistent with earlier reports that the U.S. would provide over \$300m to El Salvador in the coming year.

Mayor Koch's views, although hardly surprising from the Democrat mayor of the country's largest city, illustrates the forces at work trying to move the Democrats to commanding ground in the political centre ahead of November's mid-term congressional elections.

Mr Paul Tsongas, a Democrat Senator from Massachusetts, has said that the Administration intends to request \$339m (£182m) in military and economic assistance for El Salvador in 1983.

notifying congress last week of the Administration's decision to send emergency military aid to El Salvador, members of the House Foreign Appropriations Sub-committee said that the war there was becoming "a bottomless sink."

Mr Koch said the "new federalism" was a straightforward exercise in "least shedding by the federal Government, which would have a dramatic effect on New York's strained resources.

Leading the legal and political manoeuvring and prominent factions of the mildly conservative FP encouraged from the sidelines by the Government which is fearful that the merger will undo the effects of political changes made last November.

It has been hinted that the changes could include allowing state Governors to stand again, the introduction of constituency voting and the expansion of the Chamber of Deputies. Several Government party Deputies have even asked for a postponement of the elections.

The mayor said it was now up to Democrats to win the hearts of the middle classes by presenting itself, not as the party of the poor, but as the party of the middle classes which also cares about the poor.

THE UPHILL task facing the Argentine Government in its attempts to reduce the inflation rate substantially by the end of the year was confirmed yesterday by figures released by the Economy Ministry.

reflected the 11.5 per cent average increase in public service charges in December. Value-added tax on certain consumer goods has been raised similarly.

Bolivia strikes illegal

BOLIVIA'S Government has declared illegal a series of strikes in protest at its austerity measures, Reuters reports from La Paz.

Referendum victory for Levesque

QUEBEC'S Premier, Mr René Levesque, has won a victory over the militant separatists in his Parti Quebecois.

Argentina prices rise by 11.9%

Consumer prices have also reflected the 11.5 per cent average increase in public service charges in December.

Brazil party merger under fire

MOVES TO BLOCK the merger of Brazil's two leading opposition parties, the Partido do Movimento Brasileiro Democrático and the Partido Popular, are gathering pace, only days before a joint congress to seal the union.

Referendum victory for Levesque

By OUR Foreign Staff. QUEBEC'S Premier, Mr René Levesque, has won a victory over the militant separatists in his Parti Quebecois.

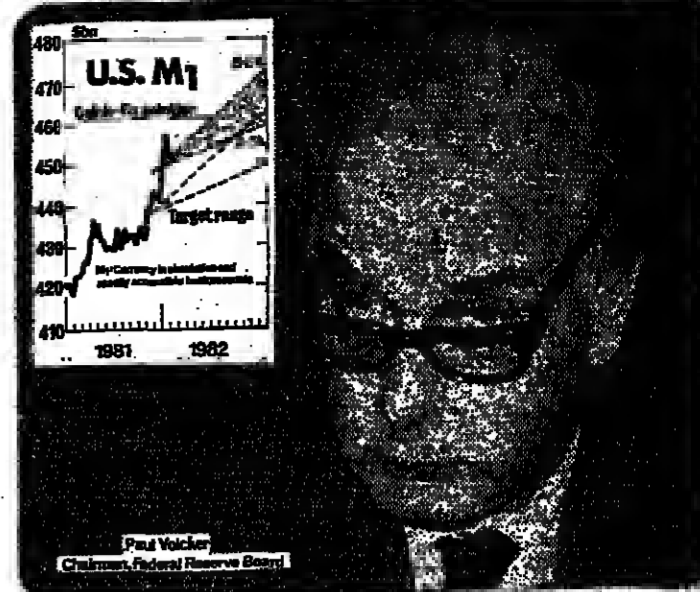
Bolivia strikes illegal

BOLIVIA'S Government has declared illegal a series of strikes in protest at its austerity measures, Reuters reports from La Paz.



Deng Xiaoping: China is in for a rocky time if he has suffered a setback

so wished (Mr Deng was offered the position in late 1980 in the midst of the power struggle to get rid of Hua Guofeng) and that his decision to step back as an example to others was a further sign of his selflessness.



U.S. M1 money supply growth

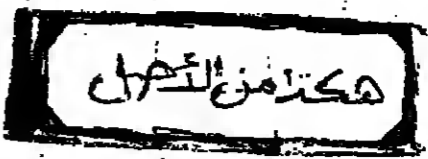
Traditionally, the Fed bases its annual growth targets on the average money supply level in the final quarter of the preceding year.

Although this looks like a "quick fix," it has its proponents. Dr. William Griggs and Dr. Leonard Santow, money market economists at J.P. Morgan & Co., say it could be justified on the grounds that the Fed is aiming to foster steady growth of the money supply over several years.

Japan

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WHITE PAPER SHOWS CONCENTRATION ON U.S. AND EEC

Japan's overseas investment soars

BY RICHARD C. HANSON IN TOKYO

JAPANESE overseas investment soared in the six months from April to September last year, the first half of the 1981 fiscal year, to \$5.3bn (£2.7bn), an amount already exceeds the record high for a full year in 1979 fiscal year at \$4.8bn (£2.3bn).

WESTINGHOUSE ELECTRIC, of the U.S., has proposed a joint venture with Mitsubishi Metal, Japan's largest copper smelter, to produce strategically important and rare titanium and zirconium metals in the U.S., according to Mitsubishi.

Poland 'calls off fibre plant deal'

C. TIOH and Tefin said Poland had notified them officially it is cancelling a \$250m (£87.2m) deal arranged in 1979 to build a polyester fibre manufacturing plant in Poland, Reuter reports from Tokyo.

The cancellation followed the Polish Government's decision to suspend investments in some industrial projects.

The plant, with a planned annual capacity of 40,000 tonnes, had been ordered by Polimex-Cekop, a Polish chemical plant export-import corporation.

Westinghouse proposes link-up

BY OUR TOKYO CORRESPONDENT

WESTINGHOUSE ELECTRIC, of the U.S., has proposed a joint venture with Mitsubishi Metal, Japan's largest copper smelter, to produce strategically important and rare titanium and zirconium metals in the U.S., according to Mitsubishi.

Westinghouse is apparently interested in Mitsubishi's newly developed technology used in producing titanium sponge, a metal needed in aircraft, nuclear power plants, desalination plants and other strategic products.

whether to consider both Mitsubishi does not make zirconium. No details of how much titanium might be produced were revealed, though one report said that Westinghouse wanted to produce 6,000 tonnes of sponge per year. Westinghouse declined to comment in Tokyo.

A Westinghouse-Mitsubishi link on producing titanium sponge could have a major impact on the handful of producers which supply the non-Communist world.

Paradoxically, Japan has since the 1950s played an important role in world titanium production, though Japan lacks the raw material to make it.

Synthetic petrol plant for New Zealand

By Dal Hayward in Wellington

NEW ZEALAND is to have the world's first synthetic petrol plant producing automobile fuel from natural gas through a process invented by Mobil of the U.S.

Mobil and the New Zealand Government will sign the final contract to construct the NZ\$1.8bn (£775m) plant on Friday. Construction of the huge, 75-hectare processing plant near Taranaki will start this summer.

The natural gas, which will come from the Maui gas field is first turned into methanol using a proven technology already being implemented at New Zealand's methanol plant.

To make synthetic petrol the methanol is then passed through a catalyst composed of silene, aluminium and oxygen.

For every 100 tonnes of methanol the process produces 44 tonnes of synthetic petrol.

A New Zealand Government official said recently that if the Mobil project proves to be economic it will be the first major constraint on the powers of the Opec cartel.

Brazil raises \$1.2bn in loans from France

BY ANDREW WHITLEY IN RIO DE JANEIRO

FINANCIAL institutions in France have agreed to provide Brazil with the equivalent of more than \$1.2bn (£541m) in Irish supplier credits and loans.

The finance, to be provided by the French Government and banking groups, is being provided to support a number of export contracts that have yet to be finalised.

Full details of the financing package emerged this week following the return to Brazil from France of Professor Antonio Delmi Neto, the Planning Minister.

The three days of talks in Paris last week were described as "difficult" but Professor Neto said it was a "good agreement".

Out of the total sum raised, \$554m represents low interest supplier credits and loans guaranteed by the French government. The remaining \$690m will be made up of syndicated loans to be raised by seven banks.

The low interest loans provided by the state come in two parts: \$326.5m over 20 years at 3.5 per cent interest, and \$227.5m over 10 years at 7.75 per cent.

Banque de l'Union Europeenne leads a syndicate with the Banque Nationale de Paris and Credit Commercial to provide the equivalent of \$175m towards the purchase of four chemical-carrying ships from the Le Havre and Dunkerque Shipyards.

The other major banks involved in the negotiations considered difficult in view of the Brazilian insistence on a high ratio of loans to equipment-related supplier credits—were Societe Generale, Credit Lyonnais, Banque de l'Indochine and Paribas.

The main consequence of the agreement is likely to be the further strengthening of the French position in Brazil's major hydroelectric power programme.



Professor Neto

French heavy engineering concerns are already deeply involved in the Tucuruí dam and the Lex (Uranium hexafluoride) project in the Amazon, one of the world's largest schemes and financing has now been supplied for the provision of equipment to three other smaller projects.

Soviet pipeline order may go to Scotland

BY MARK MEREDITH IN EDINBURGH

THE SCOTTISH-based subsidiary of Daniel Industries of Houston, Texas is hoping to win a \$47m (£25.2m) contract to supply equipment for the Soviet Union's natural gas pipeline to Western Europe.

The company said it had received a letter of intent from the Soviet side for the supply of gas-flow measuring equipment. An official confirmed that the devices would be for use on the 3,300 km pipeline.

He added that representatives of Daniel Industries were investigating if the contract would be affected by the U.S. sanctions placed against the Soviet Union because of Moscow's role in the imposition of martial law in Poland.

Another Scottish-based company, John Brown Engineering of Clydebank, won a contract to supply 21 gas turbines for the compressor stations along the pipeline.

Possibly anticipating scrutiny under the U.S. embargo the Daniel Industries statement said that the contract would be supplied using only British and European raw materials, specifications and technology.

The announcement said the contract was subject to negotiations and execution of a definitive agreement and to government regulations and trade restrictions.

Algeria-Spain gas pipe 'is feasible'

By Robert Graham in Madrid THE PROJECT to run an undersea gas pipeline from Algeria to the Spanish coast is feasible, according to a technical study just completed by Bechtel of the U.S.

However, a study cautions that further work is needed to consider the correct pipe diameter and techniques of deep water pipe repair and joining.

The study was commissioned by Enagas, the Spanish state gas concern, Sonatrach of Algeria and Gaz de France.

The project envisages a pipe running some 200 km from the Algerian coast at Arzew to Almeria, crossing seabed depths of up to 2,160 metres.

At present Spain's gas from Algeria is delivered by tanker. The idea of a pipe running through Moroccan territory and then making the short crossing via the Straits of Gibraltar was ruled out largely because the Algerians had no wish to rely on a pipe that touched Moroccan territory.

The study was completed as Spain began tentative contacts with the Soviet Union for gas supplies via the proposed European pipeline. One of the reasons for seeking Soviet gas is to be less dependent on Algerian supplies.

Maersk plans challenge on Far East routes

BY ANDREW FISHER, SHIPPING CORRESPONDENT

MAERSK LINE of Denmark plans to compete directly with the powerful Far Eastern Freight Conference by starting up its own container shipping service between the UK and the Far East.

The Danish line, part of the A. P. Moller group, said last November it intended to resign from the FEFC because it could not obtain a large enough cargo share. Also at issue were UK leading rights.

Far Eastern ports when its resignation from the FEFC, which has over 30 members, takes effect June 1.

In doing so, its main rival as an outsider in the FEFC will be Evergreen, the fast-growing Taiwanese line which is planning to order ships. Some East European lines also operate to the Far East.

The new service will extend Maersk's container link between Continental Europe and such Asian ports as Hong Kong, Singapore, Keelung, Tokyo and

Kobe. Feeder services will link the UK ports, still to be chosen, with those on Europe's mainland.

Maersk, which has been expanding its fleet, came fairly late to the container scene but has developed a high-speed fortnightly service between Europe and the Far East.

As well as expanding its London agency, Maersk Company, it will also open new UK regional offices, initially in Birmingham and Leeds, as the

service gets under way. Maersk wanted an annual westbound cargo share of 800,000 tons from the FEFC, one of many international conference groupings which agree rates among members on scheduled liner routes.

This compared with its existing level of 350,000 tons. Both Maersk and the FEFC yielded some ground, but the gap was still too large to prevent the Danish line from persisting with its resignation in the middle of this year.

Increased activity at South Wales ports

Record scrap metal exports and a revival in the Welsh coal and coke trade produced a sharp increase in activity at the British Transport Docks Board's South Wales ports last year, writes Robin Reeves in Cardiff. Total trade through the five ports—Newport, Cardiff, Barry, Swansea and Port Talbot—amounted to 14.9m tonnes, to 1981, an increase of 2.39m tonnes over the previous year.

Irish investment plan

BY OUR WORLD TRADE STAFF

THE CMI Corporation of Oklahoma has become the latest U.S. company to announce plans for a major manufacturing investment in Ireland.

CMI will invest Ir£13m (£10.5m) by taking over a factory at Garrycastle, Athlone, where it will make oil drilling components, road construction and maintenance equipment.

Ireland's Industrial Development Authority said that CMI is to take over the Athlone, subsidiary of Gulf and Western, a 100-employee business that produces components for machine presses. CMI says it will retain all employees of Gulf and Western, and expects to add 650 jobs over the next five years.



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National Old Line Insurance Company of Little Rock, Arkansas. This long established and successful company will spearhead our expansion in the U.S. life assurance and health products market. Life assurance in force amounts to almost U.S.\$5 billion and total income for 1980 was approximately U.S.\$73 million. In addition to our growing presence in North America, we have offices, subsidiaries and affiliates in Europe, the Middle East, the Caribbean

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Industry to be offered electricity price cuts

By Martin Dickson, Energy Correspondent

THE ELECTRICITY supply industry yesterday revealed plans to offer large industrial power consumers greater opportunities for price discounts. But it rejected calls for a fundamental shake-up in its tariff structure.

These are two of the main conclusions of the industry's long awaited review of the bulk supply tariff BST - the wholesale price of electricity supplied by the Central Electricity Generating Board to area boards, which then retail it.

The review was ordered by the Government more than 18 months ago amid mounting protest by large industrial consumers that UK charges were much higher than those on the Continent.

The final report, presented to the Department of Energy last month and published yesterday, is expected to be attacked by industry as a case of "too little, too late."

Rejecting proposals for alternative cost structures, the review says the BST should continue to be based on the principle of long-run marginal cost. But it proposes minor modifications to the present system which would mean a reduction of about 1 per cent in the costs of large users.

In addition, it proposes a widening of the scope of the present system of "load management" for large consumers. Load management involves giving industrial users discounts if they agree to reduce their power load at peak demand times.

The new load management system would offer large users supplies at short-run marginal cost, provided they met certain stringent conditions. It could cut companies' bills by between 1 per cent and 10 per cent, depending on their present supply conditions.

However, the review says that to introduce the new system the board would need a relaxation of its government-imposed external financial limit - the amount it can borrow in any one year. The Department of Energy is still considering its response to the document.

The report rejects the idea of having tariffs generally on a short-run marginal cost basis, saying this would involve a loss of about 16 per cent of its revenue - about £1.2bn this year.

Defence spending to be reappraised

BY PETER RIDDELL, POLITICAL EDITOR

MR LEON BRITTON, Chief Secretary to the Treasury, is taking another look at the possibility of introducing some flexibility in defence spending between one financial year and the next. This was revealed yesterday by Mrs Thatcher during Prime Minister's Questions in the Commons.

No decision has been taken but the Ministry of Defence hopes to win agreement to permit some limited roll over of expenditure between years. It believes the point of principle has been recognised by the Prime Minister though the Treasury is reluctant to agree in detail because of the implications for other departments' budgets.

The problem has arisen because with the defence procurement budget of about £6bn and hundreds of programmes it is difficult to allocate money

precisely to one financial year. There is always the risk that small changes in the timing of completion of contracts will mean expenditure shifts between years. This can result either in underspending or overspending of a few hundred million pounds.

One proposal being considered is that the defence budgets for 1982-83 and 1983-84 will be grouped together as a single cash block and that the Ministry of Defence will be allowed a limited margin of flexibility between the two years. Mr John Nott, the Defence Secretary, is believed to be calling for a margin of 10 per cent, although he will probably have to be satisfied with a margin of 5 per cent or less.

The Ministry of Defence is hopeful, partly because it believes spending will be more or less in line with planned levels in the current financial year and there is the possibility of underspending in future years.

Its argument is that the overspending of the last two years is exceptional and could not have been avoided because the recession resulted in contracts being brought forward. This will not be repeated and could be reversed as the economy picks up. This argument about flexibility is regarded as of crucial importance within the Ministry of Defence, which has been debating the issue with the Treasury for three years.

The discussions on introducing a limited amount of flexibility is part of a wider debate

Midlands employers say strong pound is making slump worse

BY OUR MIDLANDS CORRESPONDENT

MIDLANDS industrialists warned yesterday that the recent strength of sterling posed a threat to exports.

Companies forced to find new overseas markets by the recession now found those markets endangered by the appreciation of the pound against European currencies, said the West Midlands region of the Confederation of British Industry.

Mr Chris Walliker, the regional chairman, said companies complained of "crippled" profit margins and the difficulty of keeping overseas business. He said one company was to make 50 workers redundant because it could not afford to continue supplying exports at a loss.

Mr Walliker said a few companies reported "a trickle of an upturn in orders," but it was by no means general. "We do not see any end to the recession yet."

Companies were operating at only 70 per cent of a reduced capacity, capital investment showed no sign of a take-off, manning levels were still being reduced and there was no pressure on wages.

Research by the CBI confirmed an unpublished survey by West Midlands engineering employers that about one in five companies had given no annual pay award or had deferred the settlement date.

Companies pledged £80m

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

LOANS of more than £80m have been promised by clearing banks and other financial institutions to small business, under the Government's loan guarantee scheme, introduced in June.

This means the fast rate of approval which built up towards the end of last year is continuing.

A £100m ceiling set by the Government is likely to be reached within the next few weeks, at which point a third £50m tranche provisionally set aside will be authorised.

More applications were received for loans in January than in any previous month. Approvals were granted by the industry department for 502 loans worth £17.3m, of which

Koreans launch Pony in Britain

By Kenneth Gooding, Motor Industry Correspondent

KOREAN cars make their debut in the UK today when the Hyundai Pony takes to the road.

Almost 190 dealers have been appointed by the distributor, International Motors. They are expected to sell about 5,000 Ponies this year, making Britain Hyundai's best export market.

This would help to balance the £13m the three biggest Hyundai companies have spent together on UK products in the past three years.

More than £2m of UK products went into the development and tooling for the Pony in 1978.

The 12 versions of the rear-drive Pony cost from £2,177 to £4,261. A three-door hatchback and four-door saloon are offered with either a 1.2 litre, 54 bhp, or a 1.4 litre, 67 bhp engine built under licence from Mitsubishi of Japan.

Vehicle output lower

CAR OUTPUT last month fell to 73,000 on a seasonally-adjusted basis, according to provisional industry Department figures.

The estimates show a 9,999 drop compared with December, although there was a 76,000 output in January, 1981.

Commercial vehicle production slipped back again in January. Output was 18,200 compared with 22,400 in December and 18,700 in January last year.

Homes fund raised

The Abbey National Building Society has increased its mortgage fund allocation for Wales by £20m. A total of £100m is being set aside for house purchase, improvement and renovation in 1982.

The society will be encouraging investment, especially in Housing Action Areas. Almost half of Wales' housing stock was built before 1919 and last year there was a sharper drop in new homes starts than elsewhere, the society said yesterday.

Textile merger

THE CLOTHING Industry Productivity and Resources Agency has merged with the clothing division of WIRA, the Wool Industry Research Association.

The new body, the British Clothing Industry Productivity and Technology Centre, will be based in Leeds. Its chairman will be Mr Lewis Goodman, chairman of Cipa and a director of the Vantona group. Chief executive is Mr Martin Frankel.

Bakery to close

RANK Hovis McDougall will close the Oxford Mother's Pride bakery in May, with the loss of 200 jobs. The company says the bakery is running at a loss. Only 25 of those made redundant will be found new jobs.

Valentines fetch good prices

VICTORIAN and Edwardian valentines fetched good prices at Sotheby's yesterday. With some lack of imagination, the salesmen gathered together numerous valentines in each lot making them suitable purchases for bigamists. A collection of seven from the early 20th century sold for £140.

SALEROOM

BY ANTONY THORNCROFT

dating from 1860 onwards made £130; another seven £110; and five of the 1860s, all addressed to a Miss Cooke, realised £95.

An extensive collection of manuscripts relating to English lotteries between 1681 and 1826 was bought by a Swiss bidder for £2,000 and Travlen the dealer paid a similar sum for Royal Volunteers' 86 plates by Rowlandson of infantry and cavalry uniforms of the late 18th century.

Marconi to get £40m Sea Wolf contract

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

THE MARCONI company is to be awarded a multi-million pound contract to provide tracking and surveillance radar for the improved Sea Wolf missile in service with the Royal Navy.

The contract, probably amounting to more than £40m, has been won in the face of stiff competition from a rival consortium headed by British Aerospace Dynamics and the Dutch Electronics company, Hollandse Signaal Apparaten, according to the Ministry of Defence.

Mr John Nott, the Defence Secretary, announced in a Commons written reply yesterday that orders totalling £75m for development work and production of the new lightweight Sea Wolf would soon be placed. While Marconi will take the

major slice of the orders British Aerospace, which makes the missiles, and Vickers the manufacturer of the launchers are also expected to benefit.

The order comes only weeks after the Ministry of Defence cancelled its fifth and final order for surveillance radar for the earlier version of Sea Wolf. This will result in 750 redundancies at Marconi plants at Gateshead and Chelmsford.

The company said yesterday that the new contract will not mean these jobs can be reinstated, but it should mean no more will be lost in the radar field.

The improved Sea Wolf has fundamentally the same missiles and launchers as the earlier version. The Ministry said last night that the Marconi 805 SW lightweight tracking radar now to be installed would enable the improved Sea Wolf system "to keep pace with the expected growth in the threat from very low trajectory missiles."

CHEVALINE, Britain's new £1bn strategic nuclear deterrent, has successfully completed its latest series of four test firings from the Polaris submarine Renown. David Fishlock writes.

Senior defence officials said yesterday that tests off Cape Canaveral had been 100 per cent satisfactory.

Plans to deploy Chevaline last year were delayed by the limited success of a series of test firings late in 1981.

Chevaline is the spacecraft forming a new front end for Britain's Polaris missiles.

Instead of the three nuclear warheads of Polaris it has a mixture of warheads capable of being independently manoeuvred in space, and a large number of simulated warheads designed to confuse enemy radar systems.

The Atomic Weapons Research Establishment at Aldermaston developed the warheads and so-called penetration aids. But three other defence companies and four major defence contractors helped to develop the complex Chevaline spacecraft.

Trident TV a step nearer relaunch of casinos

BY DUNCAN CAMPBELL SMITH

TRIDENT TELEVISION'S hopes of rescuing the threatened gaming operations of the former Playboy casino empire have been boosted.

The Gaming Board has granted the company Certificates of Consent to seek fresh operating licences for the Playboy and Clermont casinos, which Trident acquired along with the Victoria and two provincial casinos from Playboy for £14.6m in December.

Court appeals by Playboy and the Clermont against closure were to have been heard on February 13. Trident last night said it would abandon the appeals. The two casinos, therefore, will discontinue their gaming operations after February 15, although their other facilities will stay open.

In place of the appeals, Trident has used its Certificates of Consent to apply for licences to begin gaming operations anew this summer. Its applications will be heard by the

licencing justices in May. Meanwhile, the Gaming Board has indicated that it will withdraw its objections to the renewal of licences for the Victoria and the casinos in Portsmouth and Manchester.

Trident's ability to obtain clearance from the Gaming Board and licencing authorities for the continuation of its newly-acquired gaming business has been the subject of speculation since the deal with Playboy was announced in

November. The three London casinos earned £16m pre-tax in the year to last June and had been the mainstay of Playboy's worldwide profits.

The licencing justices upheld Gaming Board and police objections to the operations of the Playboy and Clermont in October, precipitating the sale of all three. Mr Ward Thomas, Trident's chairman, described the takeover then as "a big gamble."

Call for levy to support musical arts

By Jason Crisp

THE RECORD industry has proposed that a trust be set up to develop British musical arts. It would be funded by a levy on blank audio cassettes and recording equipment.

The British Phonographic Industry, which represents most record manufacturers, proposed this week that at least one third of a home taping levy should be used to finance a Music Development Trust Fund.

Calls for a levy on blank cassettes and equipment from both the record and video industries were rejected last year by the Government in a Green Paper on copyright. The BPI believes the record industry is losing £200m a year through home taping. A levy to compensate it fully would double the price of a cassette.

The proposed fund would be used to promote music for minority tastes, particularly classical music where there has been a cut in new recordings. The BPI told an all-party meeting of MPs this week that the fund would be used to make recordings of music which would not otherwise be recorded by the commercial companies.

Mr John Morton, general secretary of the Musicians Union, also said there would be a ceiling on payments from the fund to any one artist or composer in a year.

The Government objected to a levy on tapes because it would be inflationary and would be avoided easily by mail ordering from abroad or by selling "recorded" tapes of trivia which could be re-used.

Bank launches petrol card scheme

BY WILLIAM HALL

CLYDESDALE BANK and BP have launched an experimental scheme enabling the bank's customers to pay for petrol with a plastic card. This eliminates paperwork completely and debits the customer's bank account directly.

The scheme is called "Counterplus" and will run for a trial six-month period at two BP stations in Aberdeen. The bank says it is the first time in the UK that a point of sale terminal, as opposed to a cash dispenser, has been linked directly and instantaneously to a bank.

A customer paying by this method hands his Autobank card (which can also be used in the bank's cash dispenser) to a cashier who inserts it in a terminal. The customer then checks the value of the transaction on a small screen and enters his personal identification number (PIN code). Within four seconds the

Clydesdale's computer authorises the transaction and the amount will be debited from the customer's account within two days. It could be done instantly if required. The petrol station receives payment the day after the transaction is initiated.

The initial experiment is on a relatively small scale, but Chris Ensor of BP Oil says that within five years, most of Britain's 10,000 prime service stations will be using similar systems.

The significance of the move goes far beyond its use in petrol stations since the system can easily be reshaped to operate in other retail locations such as supermarkets and department stores.

It also means that it would be possible for petrol stations to dispense cash, if necessary, and duplicate many of the services offered by a conventional bank branch. There are no plans

to do so, however.

Clydesdale Bank, which is the smallest of the Scottish clearing banks but the most advanced UK bank in this field, says the cost of installing the system in a petrol station is about £3,000 - less than the cost of a new petrol pump.

The system has several advantages. It eliminates the use of cheques which are costly to process, and is much simpler than credit card transactions which involve considerable paperwork.

Finally, the system is far more secure, since authorisation is given by a computer rather than a cashier checking a customer's signature.

This last point is very important since credit card fraud is costing the credit card companies, such as Access and Barclaycard, several million pounds a year.

BA likely to be advised to reorganise

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

A MAJOR capital reorganisation of British Airways is expected to be recommended in the report on the airline's financial situation being prepared by Price Waterhouse, the chartered accountants.

The report is expected to be completed by the end of this month and to be studied by the British Airways board early in March, before going to the Government, primarily the Department of Trade but also probably to the Treasury.

Last year, to March 31, the

airline lost £141m, pre-tax, and it is expected to lose more than £100m in this financial year.

Although the airline is budgeting for a profit in 1982-83, this depends entirely on the success of its retrenchment programme, especially getting staff numbers down by about 9,000 to 43,000, and on some improvement in the world air travel market.

Some of the airline's top managers believe further staff cuts may become necessary if the retrenchment programme

does not work, reducing the payroll to well below 43,000.

The Government is taking a particular interest in the Price Waterhouse study as it is likely to base its plans for an eventual share sale to private investors largely on the study's suggestions for a capital reorganisation.

Mr Iain Sproat, Parliamentary Under Secretary for Trade, made it clear recently that "privatisation" of British Airways remains a prime objective of government policy.

Plans for N. Ireland assembly go to Prime Minister

BY MARGARET VAN HATTEM, POLITICAL STAFF

PLANS for devolved government in Northern Ireland are being sent to the Prime Minister and senior Cabinet colleagues this week.

They effectively put the onus on the Unionists to do a deal on sharing power with the Catholics to trigger any transfer of power from Westminster.

Mr James Prior, the Northern Ireland Secretary and his team of ministers and officials, yesterday put the finishing touches to a paper outlining his proposals to set up an assembly in the province later this year.

The plan is considered more likely to win approval from Cabinet than from Ulster's political leaders. While the four main parties are all committed to devolution on their own terms, on the crucial issue of

sharing power they remain outwardly as far apart as ever.

The delicate circumspection of Mr Prior's plan on this central issue has aroused suspicion on all sides.

If Mr Prior started out with the belief that he could force the pace of devolution by setting up an "unobjectionable" framework, appointing a power-sharing executive and sitting in Westminster MPs, if Ulster politicians refused to take part, he no longer entertains such thoughts.

Instead, he has opted for an executive firmly rooted in what is bound to be a Unionist-dominated assembly. The catch is that the assembly will be unable to set up the executive, and the executive will be unable to function, without the support of a majority so defined as to insure

the support of the Catholic minority.

Mr Prior is determined to define this majority in a way that requires the support of the Social Democrat and Labour Party, which may win less than 20 per cent of the seats. At the same time he wants to withhold a veto from the Rev Ian Paisley's Democratic Unionists, who could win more than 30 per cent.

An overtly sectarian definition is out of the question. So he has proposed a guideline, requiring 70 per cent support for major decisions, subject to the discretion of the Secretary of State, and a clause specifying that such decisions would require the support of the whole community.

Devolution would begin this autumn with elections for a 78-

seat assembly, with departmental committees similar to Westminster's select committees. But it would remain essentially a talking shop until the requisite majority agreed which powers should be transferred from Westminster and who should hold the portfolio.

Thereafter, the assembly would operate by a simple 50 per cent majority except on votes of confidence where the weighted majority would be needed.

Mr Prior evidently hopes the bait of power will, sooner or later, tempt the Catholics and Unionists to work out a deal on sharing portfolios. But the reaction from Ulster has been predictably sour.

Mr Paisley, who has only recently been brought into the

pull out and drop all thoughts of devolution. But this option is rapidly disappearing. In any case, he appears disinclined to take the protests of Ulster politicians at face value.

Detailed proposals are likely to go to Cabinet later this month or early next month, followed by legislation in the spring. All parties are likely to contest the elections, provided they consider the proposals give them enough to campaign on, though some might decide

nevertheless to stay away from the assembly. But the machinery of devolution would then be in place and the responsibility for any failure to activate it would naturally fall on the shoulders of the Unionists. But this is a highly restricted aim. Mr Prior would appear to have an ever-chance of success.

Advertisement for Peterborough Effect, featuring the word 'better' and text about quality of life and business opportunities in Peterborough.

Table of BASE LENDING RATES for various banks including A.B.N. Bank, Allied Irish Bank, American Express, etc.

Norwich loses court battle over council house sales

FINANCIAL TIMES REPORTER

NORWICH City Council's renewed attempt to stop a Whitehall takeover of council house sales was dismissed by the Court of Appeal yesterday.

The court ruled that Mr Michael Heseltine, the Environment Secretary, had acted properly within his powers in deciding to take control of the Labour-controlled council's "homes for sale" duties after accusing the authority of dragging his feet.

Lord Denning said the council was responsible for the "intolerable delay" met by some tenants seeking to buy their homes.

The council was misguided and had to answer for it.

Under the 1980 Housing Act, a local authority was under a duty to process sales to tenants effectively and expeditiously, said Lord Denning.

The Environment Secretary was concerned to see that a council did its duty in that regard and had power to intervene if it did not.

The court's first concern was to protect the individual from the misuse of abuse of power by those in authority, said Lord

Denning.

In this case, the individual was the tenant whom parliament had given the right to buy the house in which he or she lived.

The council had been badly advised in refusing to use the district valuer to price properties, which would have speeded things up. It was also badly advised on the issue of maps to be used in conveyancing property.

The Environment Secretary has given the council every opportunity to mend its ways and ample notice of what was alleged against it, he said.

The council was ordered to pay the costs of the High Court and Appeal Court proceedings, estimated at £20,000.

Judges refused the council leave to appeal to the House of Lords, although it is still open to the council to seek leave from the Law Lords.

Mr David Ennals, Labour MP for Norwich North, said: "I am naturally disappointed with the result. It struck me as very significant that the judges should describe Mr Heseltine's powers as Draconian. It is

oppressive legislation, undermining local democracy."

Mr Heseltine's department said it was premature to ask if the minister might decide to hold back from intervening if the council speeded up sales.

TWO LONDON boroughs—Hackney and Camden—were given leave in the High Court in London yesterday to apply for orders compelling Mr Heseltine to hand over almost £9m, "wrongly" withheld by him from last year's rate support grant.

Mr Charles George, for the councils, told Mr Justice Glidewell, sitting in the Queen's Bench Divisional Court, that, despite last October's High Court ruling, that the Minister had acted unlawfully in cutting rate support grants for six London boroughs, the money was still being withheld.

As a result, said Mr George, the councils were facing "severe difficulties" in fixing the rate for the coming year. Counsel said Mr Heseltine was arguing that he could still lawfully withhold the money and was entitled to "claw back" some or all of the grant.

The judge said he hoped the full hearing of the case could take place in early March, in time for rate fixing.

Mr Heseltine was not represented at the hearing.

Hesketh 'superbike' goes on sale

By John Griffiths

THE HESKETH V1000 motorcycle went on sale yesterday. The 42-strong UK dealer network has orders for 250 of the machines, which retail at £4,495.

Output at the Davecotry factory where they are assembled is scheduled to rise to 2,000 a year by April. About 60 per cent of production is expected to be exported.

Distribution arrangements have been made in a number of European markets and in Australia and Canada. But sales to the all-important U.S. market will not start until late summer.

The 130 mph "superbike" is arriving on the market nearly six months late. The planned launch last August was postponed when various engineering aspects of the bike were criticised.

City investors have put £1.5m into Hesketh Motorcycles, which was founded by Lord Alexander Hesketh. It reported total development-phase losses of £223,000 in the 18 months to September of last year.

The company's shares are traded on the unlisted securities market and by the end of last year had sunk to 35p from the 1980 offer price of 80p. But with sales getting under way, they have climbed back up to 59p.

Knitwear industry bounces back

Anthony Moreton finds signs of recovery in the East Midlands

THE ENGLISH knitwear industry is in a remarkably buoyant state considering that it has just emerged from the worst two years in its history.

Many other sectors such as machine tools, steel and cars are deeply bogged down in the recession but knitwear manufacturers, concentrated in the 30 miles between Leicester and Mansfield, are working near to capacity.

It has been estimated that only about one company in 20 is now experiencing short-time working compared with almost half the industry last spring and summer.

Many concerns are operating in the same way as Towles, a Loughborough knitwear maker whose pullovers and children's clothes go to Marks and Spencer, British Home Stores, Littlewoods and other leading chain stores and mail order companies.

Towles is working round the clock five days a week in parts of the factory. Elsewhere it has a full day shift and a part-time evening shift to make up a 14-hour working day.

Mr W. H. Towles, the company's chairman says: "There has been a noticeable improvement in orders in the past six or seven weeks. You could almost say that the big outlets have been beating a path to our door in the last few weeks."

The pick-up began just before Christmas and we now have orders which will take us through to next Christmas.

"The situation is so different

to a year ago. Then, we were wondering how long we could hang on."

The same sentiments are expressed elsewhere in this sector of the garments industry. Mr Brian McMeekin, the managing director of Pretty Polly, at Sutton-in-Ashfield, which is part of the Thomas Tilling conglomerate, says that the company is turning out tights and pantie-hose on a three-shift system.

"We are going full steam, but there is a price to be paid for this. Our margins have been squeezed badly and any profit that we are making leaves very little available for essential depreciation."

"In this industry you have to put in new machinery continuously to stay profitable. We have a production unit, employing 600, in Killarney, Ireland. That factory was opened only in 1967 and we have already re-equipped it four times."

"If we did not do this then cheap imports from Italy, aided by the strength of sterling against the lira, would eat into the bottom of the market and undermine our position."

"We spend £2m a year on depreciation and have some of the most modern machinery in the world. But spending that amount is not easy when margins are so tight. We have

three to four years, though they are a little better now," he says.

He foresees serious problems for some producers in the East Midlands, but like Mr Derek Birch, joint managing director of Kinton Davis of Nottingham and president of the Knitting Industries' Federation, he believes that order books for the autumn/winter season are better than for some years.

Mr Birch considers that the improvement has come about through better marketing, a more favourable exchange rate for sterling and more emphasis on exports.

The English side of the industry has never been strong on exports unlike the Scots. But with a flatter home market it has begun to look to the richer and larger European markets, such as France and West Germany, for outlets to supplement its relative strength in Scandinavia.

Exports of knitted products to Germany, for instance, almost doubled between 1978 and 1980 to £38.7m. Total overseas sales of hosiery and knitwear (at constant 1975 prices) rose from £114.1m in 1975 to £163.7m in 1980.

The other factor helping the industry is the rebuilding of stocks which is taking place. The knitting side of the industry particularly, has to produce year round sales which are concentrated heavily between October and April.

To meet this seasonal peak it needs to produce for stock.

Pub character changing says Egon Ronay

BY ALAN FORREST

THE BRITISH pub is changing rapidly to cope with the increasingly competitive travel and leisure market, says Mr Egon Ronay, Britain's top publisher of good food guides.

In his introduction to the 1982 *Bulmer's Pub Guide*, published yesterday, he gives examples of how the traditional pub is going up market.

- The emergence of family pubs, with rooms with games for children: He has found 389 pubs offering these facilities.
- The readier acceptance of credit cards, which means that the transformation of "drinking men's bars into informal restaurants is well and truly on the way."
- Better and cleaner bedrooms with modern bedside lighting. In pubs that take guests, nylon sheets are giving way to good cotton bed linen.
- Properly laid tables with

improved waitress service, which "always goes hand in hand with higher food standards."

But he believes that many pubs are losing out by confining their food service to lunchtimes. "An enormous market of dinner customers is there to be tapped."

Mr Ronay regrets that bar food in English pubs is not what is more appropriate in the bar of a pub than a properly presented joint of underdone roast beef, or a decent chunk or two of English cheese with good bread?

The guide covers 1,000 inspected and selected British pubs and is sponsored by cider maker Bulmer.

Egon Ronay's 1982 Bulmer Pub Guide, Egon Ronay Organisation, £2.95.

GLC deputy leader calls for EEC urban policy

BY ROBIN FAULLEY

EUROPE'S large cities face "terrible social unrest" requiring an EEC common urban policy, said Mr Tillyd Harrington, deputy leader of the Greater London Council in Brussels yesterday.

Mr Harrington told a special European Parliament meeting that the inner city problems of general unemployment, youth unemployment and social unrest demanded urgent action from Brussels. The areas of poverty, needing help within the EEC were no longer out in the hinterland but in the heart of the cities, said Mr Harrington who is also representing the London Boroughs Association at the meeting.

"Although about 70 per cent

of the EEC population lived in cities, 70 per cent of the Community resources were allocated to the Common Agricultural Policy. Even in the most developed industrial nations, the areas of economic decline were the inner cities.

Cities appeared to be prosperous only on the facade. The total number of unemployed in London was 337,000—more than the jobless total in Denmark, Luxembourg, Greece or Ireland.

"We must revitalise our cities and ensure their prosperity by encouraging new business, training and retraining and it is time we found a common urban policy to do so," Mr Harrington said.

West urged to specialise in arms development

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE NEED for Western nations to specialise more in the development of advanced technological aircraft and other weapons systems, rather than trying to cover the entire range of possible options, was emphasised in London yesterday by Lord Trenchard, Minister of State for Defence Procurement.

Addressing the Western European Union assembly on international aeronautical collaboration, Lord Trenchard said he believed the West would improve such collaboration only by selecting a smaller number of areas in each country to apply "our inevitably limited research and development resources."

Industrialists, he said, should remind themselves that reinforcing success brings more profit than bolstering failures or weaker areas.

He believed that inter-governmental collaboration would be more successful if it followed the patterns already set by col-

laboration between industrial companies in various countries.

The discipline of the profit and loss account was likely to be more successful in international collaborative ventures than any initiatives by governments.

Each country and, indeed, to a large extent, each company within each country, needs to select areas where it has a lead technology and develop them. It needs to avoid spending money on the industries where it is competitively weak, and should in turn seek co-operation in those areas with other countries.

He said he had looked at the figures, and discovered that inflation in weapons procurement was increasing in all countries at a rate of over 5 per cent a year more than the general rate of inflation.

"Without constantly increasing defence budgets in real terms, we are all faced with a steady reduction in the numbers of aircraft, ship and tanks that we can afford."

Low price holiday flights

BY OUR AEROSPACE CORRESPONDENT

LOW-PRICED holiday flights to 18 Mediterranean destinations from Gatwick and Luton are to be introduced by Air Europe. Travel Services, a sister company to the successful holiday airline, Air Europe.

The company expects to sell up to 50,000 of these seats only "tickets this summer. Passengers will not be required to buy hotel accommodation as well.

Prices will range from £59 return for Gatwick to Gerona, to £66 return Gatwick-Majorca, £59 return to Faro and £82 to Malaga.

Mr Errol Cossey, commercial director of Air Europe said the public had been approaching the airline directly for "flight only" tickets to holiday destinations.

"Although the majority of our business will continue as holiday flights on behalf of inclusive-tour operators, we have decided to cater for the needs of the independent traveller on a properly organised basis," he said.

Pan Am dep arr

NEW YORK PAI 13:30 16:05

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Long ago we started the whole concept of in-flight service by employing flight attendants and serving meals aloft, and experience has kept us in the lead ever since.

That's why our Sleeperette® Service in First Class gives you a seat that stretches right out along with you when you really want to relax. And why our new Clipper® Class seats are even wider and come in pairs, not threes, so you're always near to the aisle.

It's our wealth of experience that's taught us to offer you a leisurely meal with a choice of fine entrées and good wines, along with complimentary cocktails and a movie that won't cost you a penny extra to watch.

It's experience that counts every time. And that's where we stand head and shoulders above everyone in the airline business.

Because nobody's been in Business longer, and it shows.

PAN AM

Howell to set financial targets for National Bus

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

FINANCIAL targets will soon be set for the express coach and holiday sections of the National Bus Company. Mr David Howell, Transport Secretary, told the Commons yesterday...

THERE WAS severe embarrassment for the Government yesterday when the Commons approved a Labour proposal to legalise the GLC's cheap fares policy.

marketing side of the company's coach holiday business. Although it was smaller than National Express it was, he said, a straightforward commercial activity...

Howe hears Tory MPs urge help for industry

By Elinor Goodman, Political Correspondent

CONSERVATIVE backbenchers last night urged Sir Geoffrey Howe, the Chancellor, to concentrate any available funds in the Budget on helping industry...

The single most popular measure seemed to be a cut in the national insurance surcharge followed by help for the construction industry. But there was less agreement about the degree of expansion required.

BA staff dispute halts 47 flights

BY JOHN LLOYD, LABOUR EDITOR

BRITISH AIRWAYS yesterday cancelled 47 European and domestic flights as ramp workers at Heathrow airport refused to work revised work schedules and were locked out by the airline's management.

into the aircraft. This had enabled them to run 34 European and domestic flights, including three to Newcastle, two to Aberdeen and one to Jersey.

other groups of BA workers. The ramp workers' schedules were timed to come in last week but were delayed to try to reach agreement.

Europe 'key' to lead-free petrol switch

By Ivor Owen

TALKS on a European-wide agreement are likely to govern the pace at which lead-free petrol can be introduced in Britain, the Prime Minister indicated in the Commons yesterday.

Thatcher reaffirms support for markets despite Laker

BY IVOR OWEN

THE PRIME MINISTER, replying to questions about the collapse of Laker Airways in the Commons yesterday, reaffirmed her faith in market forces and urged British Rail to offer more opportunities for private sector investment.

Essex seat share-out for alliance

By Elinor Goodman, Political Correspondent

THE LIBERALS and the SDP have agreed to recommend an equal share-out of parliamentary seats in Essex to their members there.

TUC to press Chancellor today for measures to create jobs

BY OUR LABOUR EDITOR

THE TUC will today tell the Chancellor that the £3.3bn boost it sought in its 1982 Economic Review is necessary because the Government has been responsible for the sharpest fall in output ever seen in the UK.

The review proposals are aimed primarily at a future Labour government. Before seeing the Chancellor this afternoon, the economic committee will discuss the latest proposals from the TUC-Labour Party liaison committee's working group on industrial democracy and planning, which are approaching completion.

Sit-in ends as Sealink service gets guarantee

By Ivor Owen, Labour Staff

THE 100-day occupation of the Sealink ferry Sealink ended yesterday after union officials told the company that the future of the Newhaven-Dieppe service had been secured.

PM promises computers Bill

THE GOVERNMENT will curb the use of "computer snappers" in the next session of Parliament, the Prime Minister pledged yesterday.

Decision 'still pending' on North Sea oil royalties

BY PETER RIDDELL, POLITICAL EDITOR

THE GOVERNMENT has made no decision yet on whether to take royalties from North Sea oil in cash instead of in kind.

Vosper seeks full-time union officials

Financial Times Reporter

VOSPER, the state-run Southampton-based ship repair group, wants full-time union officials. This move is part of a ten-point plan aimed at improving productivity.

Employers 'must aid training'

BY OUR LABOUR EDITOR

MR NORMAN TEBBIT, the Employment Secretary, yesterday referred to the storm of criticism which greeted his decision to replace Sir Richard O'Brien as chairman of the Manpower Services Commission (MSC) by saying that it "partly reflected the huge task" facing his successor, Mr David Young.

He said: "It is the employer who knows what trained staff he needs and who is in the best position to look ahead to future needs. It is the employer who knows what sort of training he wants them to be given, and it is the employer who can arrange this training most economically."

Edwards tells MPs about Leyland crisis

By Our Labour Staff

SIR MICHAEL EDWARDS, chairman of Leyland, yesterday briefed a delegation of MPs on the mounting crisis facing its strike-hit subsidiary Leyland Vehicles, the truck and bus manufacturer.

Whitelaw 'neutral' on Shops Bill

FINANCIAL TIMES REPORTER

THE GOVERNMENT will not move to relax Sunday trading laws, Mr William Whitelaw, Home Secretary, announced yesterday.

measures and proposes to maintain an attitude of benevolent neutrality during the proceedings on this Bill, which will provide a further opportunity for parliament to express its views on this subject.

Counting the cost of Aslef claims

Philip Bassett reports on British Rail's evidence to Acas inquiry

BRITISH RAIL said yesterday that the attitude of the Associated Society of Locomotive Engineers and Firemen towards the crucial productivity issue of more flexible work rostering would add £5m a year to BR costs and involve the creation of 500 extra posts.

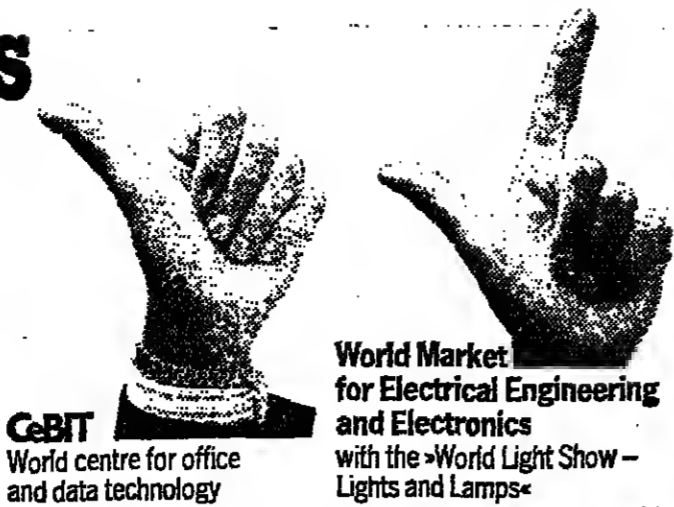
Philip Bassett reports on British Rail's evidence to Acas inquiry

work time and the time actually worked. A significant part of this is due to the rigidity of the eight-hour day framework.

It hoped the inquiry would recommend that these draft agreements should be adopted and implemented. With reference to the disagreements which had sprung up between the board and Aslef over agreements reached last year, BR told the inquiry that it could not afford to have any further misunderstandings.

its evidence gives firm support to Aslef's case. It told the inquiry: "We consider that the BRB have breached the agreement on pay by not paying the 3 per cent. We feel that they should have paid it and then proceeded through the machinery on the productivity aspects they felt had not been honored."

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ENERGY REVIEW

Later rather than sooner for Qatar's LNG

By Richard Johns, recently in Doha

FEW countries have watched the fate of the Soviet Union's agreement to supply gas to West Europe with such interest as Qatar. The deal could have a direct bearing on the small Gulf oil producing state's hopes of going ahead soon with a project to process liquefied natural gas from its own vast offshore reserves. The project would take seven to eight years to implement.

Thus, conclusion of the deal whereby France will purchase 8bn cubic metres annually of Soviet gas was not welcomed in Doha. Nor was news of the postponement of the second phase of Woodside Petroleum's LNG project in West Australia and the revision of Nigeria's scheme, two events which both emphasised the uncertain market prospects for LNG.

At stake is the future of the project to exploit Qatar's offshore reserves in what has been commonly referred to as the North-West Dome but is now officially called, with greater geographical accuracy, the North Field. With only nine wells drilled, the extent of the field has not yet been properly delineated. But the 1,000 square mile structure is reckoned to be three times as big as the Netherlands' Groningen field, the world's largest source of gas. Current estimates of gas reserves are 100 trillion (million million) cubic feet proven and 300 trillion probable.

The Qatar General Petroleum Corporation envisages drawing about 2bn to 2.4bn cubic feet of gas per day. At the outset Qatar would want some 700m cu ft/d for its own purposes but would probably want to keep about 1bn cu ft/d for local consumption. The balance would be processed to produce no less than 6m tons a year of LNG for export, the equivalent in BTU terms of 8.4bn cubic metres annually of Soviet pipeline gas. The cost of the development, less the very substantial investment in shipping, is now put at \$6bn in current prices. Having assumed that there would be a ready market, QGPC is becoming aware that finding long term customers may not prove easy.

Alternative

Qatar may need gas from the North Field as early as 1986 or 1987 for its domestic purposes. As production of oil and associated gas declines from the middle of the decade it will need an alternative source of energy not only to satisfy demand for electricity and desalinated water but also to supply its fertiliser, steel and petrochemical plants with fuel and feedstock. Over the past two years the flow of offshore gas has fallen drastically as a result of serious technical difficulties with the pipelines installed by Shell, which operates the marine fields.

Last year the rate was only 128m cu ft/d rather than the 180m cu ft/d or so which should have been generated by oil production. The Qatar Petrochemical Company was particularly hard hit in its first full year of operation. This joint venture between QGPC and CDF Chemie was able to operate at just over half capacity because of the shortage of ethane supplies and it suffered subsequent losses.

An integrated system, which was designed fully to utilise associated gas, originally presupposed an oil production of more than 600,000 b/d compared with the present maximum allowed, for reasons of conservation and price support, of little more than 400,000 b/d. Even with the optimum flow of gas from that rate, QGPC could not fully satisfy its industrial customers. To make good the deficit QGPC has to draw more heavily on the cap gas 10,000 feet down in Khuff Zone under

the on-shore fields. At some 1.5 trillion cu ft, its reserves are limited.

Looking further ahead, Qatar will need an alternative source of income as its oil production declines. Projections published by the Organisation of Petroleum Exporting Countries indicate output falling to 300,000 b/d by 1985, 200,000 b/d by 1990 and 100,000 b/d by 1995. Secondary recovery techniques could sustain a better performance. Nevertheless, the day when Qatar's oil wells run dry is beginning to loom.

The Government has gone a long way towards committing itself to the development of the North Field for the export of LNG. In its search for technological expertise and market outlets last summer it invited proposals from oil companies on the basis of a broad outline for the project. Three responses were received: British Petroleum, Shell, Compagnie Francaise des Petroles, Wintershall and Roy M. Huffington.

Five Japanese companies were also approached. They divided themselves into two groups—one composed of Mitsui, Mitsubishi and C. Itoh and the other of Marubeni and Nissho-Iwai.

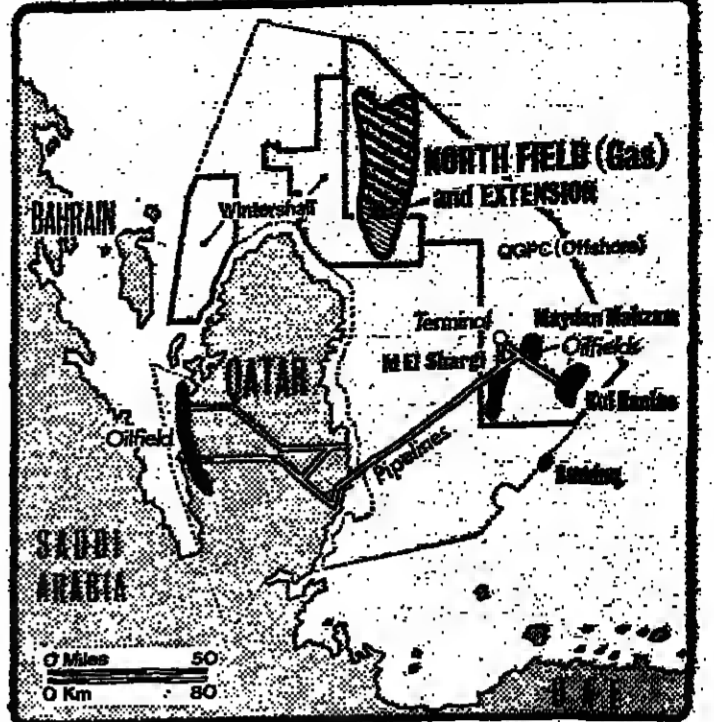
The Government is thinking in terms of full state ownership of the off-shore producing facilities. QGPC wants its chosen partners to take an equity share of 20 per cent in the LNG plant, probably 15 per cent for the oil company—or companies, because it may well choose two—and 5 per cent for one of the two Japanese groups. The Government has made it clear that it does not want to invest in the transportation side which could involve as many as a dozen carriers. The three consulting firms with which the Government is negotiating are Bechtel, Pullman Kellogg and Fluor.

Towards the end of last year the technical steering committee established under the chairman of Sheikh Rashid bin Awaidah al Thani, deputy general manager of QGPC, asked for revised proposals. Two weeks ago Mr Ali Jaidab, chairman of QGPC, said a decision could be expected "imminently". Consideration of the bids has taken place under a blanket of secrecy. The five companies' sensitive response to inquiries indicates their anxiety to be selected.

The Japanese are reported to have been less than enthusiastic in the first place. But it is understood that neither of the two groups wants to be left out of the project. The reserves in the North Field are so substantial and the prospective development so large that none of the companies involved, Western or Japanese, could easily renounce access to them for possible future use. Exactly when is a different question.

There is certainly suspense in Doha over the outcome of the negotiations, but also an air of unreality about the whole business. The Qatari assumption, nurtured perhaps by the decade of power exercised by QGPC members until last year, has been that the state is operating in a seller's market, and that Japan with its dependence on imported energy would provide a market and, moreover, commit itself to a price approximating to that of crude oil.

With talk of a terminal at Trieste or Wilhelmshaven, Wintershall in particular has held out hopes in this direction. As a partner, it is also in a potentially strong position because the exploration area covered by its production sharing agreement with QGPC covers the southern part of the North Field. It is by no means certain that Wintershall could ensure a market or that Qatar gas could compete while still bringing in the kind of return the Government and its partners would expect.



Whatever Wintershall's claims—at least it is in a strong position to be "bought out"—QGPC is expected to choose a partner such as BP or Shell with the technological expertise to tackle a project of this scale. Both have a long association with Qatar, BP heading the consortium operating the offshore fields and Shell having discovered the North Field. Mr Jaidab confirms that QGPC is looking to its future partners, who as equity interest in the gas. The negotiations so far have not touched on this critical issue in detail over that of pricing. In the event, the timing of any LNG project will probably be dictated by market demand, potential customers and the fate of rival projects. That, not the least, because of Qatar's location, could be later rather than sooner.

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APPOINTMENTS CONTRACTS

Two for ARC board

AMEY ROADSTONE CORPORATION has appointed Mr Keith Orrell-Jones and Mr Geoffrey Mortimer to its board. Mr Orrell-Jones is president and chief executive of ARC America. Mr Mortimer is chairman of ARC's eastern and south eastern regions.

Mr M. G. Redgwell (Butler TII) has been appointed deputy chairman of the STERLING BROKERS' ASSOCIATION.

Mr Bill Croft has joined MULTITONE ELECTRONICS as group technical director. He was formerly at Philips Business Systems, where he was head of production.

Mr David Brown — financial director of SAVAGE INDUSTRIES since August 1980 — has been appointed chief executive.

The Clarke Group has appointed Mr Tony Greenley as managing director to the Midlands housing group of CLARKE HOMES.

Mr Brian Buffham has been appointed as finance director of the FLYING CARGO group from April 1. He has been chief accountant for the International Computers Group for the last four years.

Mr Philip F. Banks has been appointed chairman of the MANAGEMENT CONSULTANTS ASSOCIATION. He is the managing director of A. T. Kearney.

BARING BROTHERS AND CO. has appointed Mr J. R. F. Fairbrother and Mr G. A. Maclean as directors, and Mr J. E. Heskell as a manager.

Mr Adrian Sykes, Mr Douglas Hulme and Mr Frederick Harris will be joining stockbrokers, ANDERSON AND CO., on February 15.

Mr Ray Sexton has been appointed to the board of MYSON FANS, a member of the Myson Group, as engineering director.

Mr H. N. P. McCorkell has been appointed to the board of FLIGHT REFUELLING (HOLDINGS). He will continue as financial director of Flight Refuelling.

Mr David A. Jessop has been appointed director of the WEST INDIA COMMITTEE. He succeeds Lt-Col. M. R. Robinson.

Mr J. H. Carter, Mr R. A. Daws, Mr J. E. Reynolds and Mr F. E. Thorne have been appointed directors of C. T. BOWRING REINSURANCE.

Wigham Poland states that Mr Anthony Pett has assumed responsibility for the activities of its subsidiary company BUSINESS RISK AND INSURANCE MANAGEMENT COMPANY which specialises in captive company management. Mr Peter Minor has also joined the board of BRIMCO.

Share registration on computer

Ravensbourne Registration Services, one of Britain's largest share registration organisations, has placed an order worth £750,000, with ICL for a 9946 system to replace its existing 1900 Series computer. Ravensbourne uses a sophisticated system for on-line data input for immediate response to the questions about specific shareholdings. The administration of membership records is also an important part of Ravensbourne's operations and two clients, the National Trust and Mecca Leisure, each have over 1m members.

ASHWELL SCOTT has been awarded a contract by IMI Marston to design, construct and equip a coal-fired boilerhouse. The £344,000 turnkey project is one of the first to be given a grant under the Government's £50m scheme for oil-to-coal conversions. The fully-automated boilerhouse will be built on IMI Marston's Wolverhampton site. Ashwell Scott is part of James Scott Engineering, a William Press Group company.

What is claimed to be the most powerful range of British designed and manufactured business and scientific micro computer systems is the result of an OEM agreement between Trivector Systems Group, of

Sandy, Bedfordshire and NEWBURY LABORATORIES. Under an initial £100,000 contract, Newbury will supply 100 model 8003 visual display terminals and a number of DRE 8840 240 cps matrix printers. Replacing American Soroc VDU's, the new British-built terminals and printers will be linked to the Triton 4 multi-processor system. With up to four micro processors, 600K bytes of main memory, 100M bytes of Winchester disc memory, 16 Newbury VDU's and 8 DRE printers, the Triton is said to be the most powerful British made business micro computer system on the market.

Four contracts totalling over £100,000 have been awarded to DEWPLAN (ST). Stockport-based effluent company of the Dewplan Group. Two of the contracts, which are being carried out for the Central Electricity Generating Board, include the treatment of contaminated nuclear wastes of Trawseyydd Power Station and for cooling water treatment at Hartlepool Power Station. The remaining contracts are for the treatment of effluents from tallow production for Dublin Products, and in Northern Ireland for the treatment of cheese factory wastes for Antrim Creameries.



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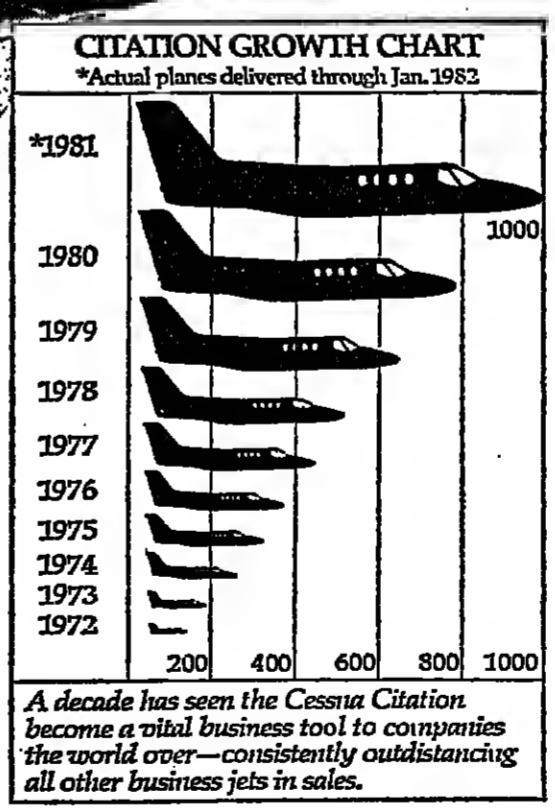
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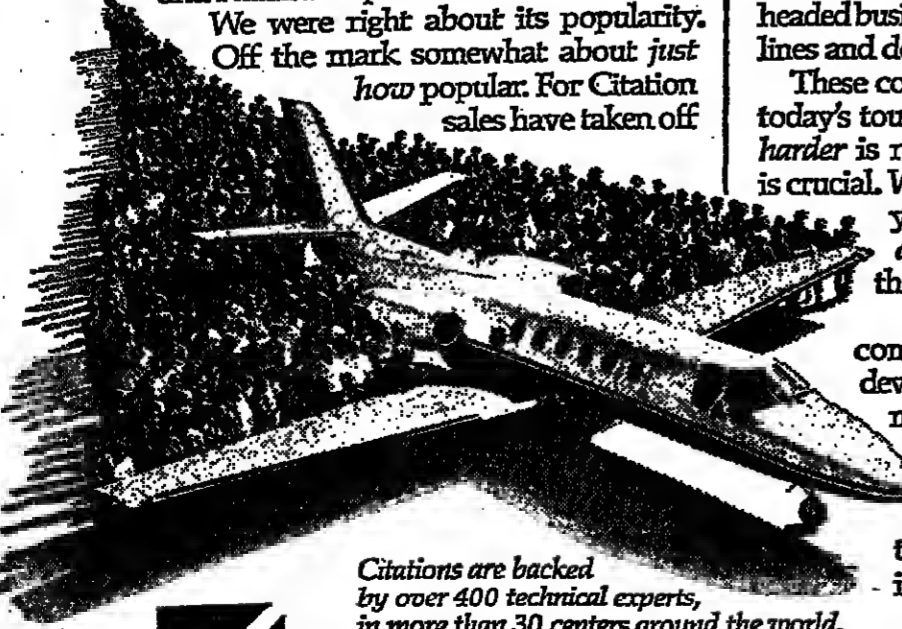
The all-new 10-passenger Citation III, soon to be certified and scheduled for delivery later this year, has exceeded even Cessna's expectations. It will transport you in spacious comfort at speeds up to 540 mph and altitudes to 51,000 feet—yet it actually rivals the modest fuel appetites of Citations I and II.

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WANTED

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ADVERTISING AGENCIES

Fast-growing international agency seeks further expansion of UK operation by acquisition of London- and Manchester-based advertising agencies with full recognitions. We only want to hear from established companies with talented people, good client list and a positive, aggressive approach to the advertising business. Write in strictest confidence to: The Chairman, Box G7685, Financial Times, 10 Cannon Street, EC4P 4BY

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A publicly quoted company wishes to purchase a general trades plastic injection moulding company in the United Kingdom. Turnover in range of £500,000 to £2m with good proportion of regular customers. Loss-making businesses will be considered. Replies from principals only. Write Box G7690, Financial Times, 10, Cannon Street, EC4P 4BY.

MOTOR DEALERSHIPS

Retail dealerships sought holding UK/Continental agencies. Any part of UK. Replies from principals only. Write Box G.7676, Financial Times 10 Cannon Street, EC4P 4BY

Major British Industrial Group

wish to acquire LLOYD'S INSURANCE BROKER Must have good established balanced general portfolio of mainly commercial accounts. Outright purchase preferred but majority participation would be considered. Principals only reply in confidence to Box G.7628, Financial Times 10 Cannon Street, EC4P 4BY

TEXTILE MANUFACTURERS

NARROW FABRIC, BRAID AND WEBBINGS Holding company, with a number of successful manufacturing subsidiaries is desirous of adding companies to the group in the above fields. Successful managements are to be retained. Capital available for expansion and development. Write full details to: The Chairman, Box F2321 Financial Times 10 Cannon Street, EC4P 4BY

WANTED

We seek to acquire CONTRACT HIRE COMPANIES currently operating car and van fleets in excess of 100 units. Please write in the strictest confidence to: The Managing Director COWIE CONTRACT HIRE LTD. Hydon Road, Sunderland Tel: 0783 44122

BUILDING OR CIVIL ENGINEERING COMPANY REQUIRED

Major public company seeks to extend its activities by acquiring an established contracting and/or house building company in the Home Counties, South or South East. Substantial funds available. We are only prepared to deal with principals on a strictly confidential basis. Write Box G7682, Financial Times 10 Cannon Street, EC4P 4BY

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wishes to purchase company, or participate in a similar company. Details for: H. Lewis, Hughes Allen Payne Stow, 35, Rad Lion Square, London WC1R 4SF.

MAIL ORDER publishing/bookselling business wanted by similar company. Details for: H. Lewis, Hughes Allen Payne Stow, 35, Rad Lion Square, London WC1R 4SF.

TECHNOLOGY

EDITED BY ALAN CANE

Italy aims for European lead in solar cells

BY JAMES BUXTON, IN ROME

ITALY IS hoping to become the most important country in Europe in producing systems for generating electricity from sunlight. A newly established company named Pragma last week announced a £600m (\$500m) investment programme for the next five years, which it says is the highest in Europe.

Pragma is 75 per cent owned by Agip Nucleare, part of the ENI state energy concern. The remaining 25 per cent is held by a private energy investment company. It inherits several years of Italian development and experience in the field of photovoltaic cells.

Regulator fed

Photovoltaic cells are the key to using sunlight to make electricity—as opposed to just heating water. They were originally pioneered by NASA for its space programme and consist of thin wafers of silicon which are chemically treated to divide them into two layers of different electric potential.

When sunlight hits the cell an electric charge is generated, which the difference in potential between the two layers separates into positive and negative. An electric circuit collects the electricity thus generated.

A panel of 24 cells arranged in series can produce 12 volts, sufficient to charge a battery. Fed by way of a regulator it can supply direct current, or, through an inverter, alternating

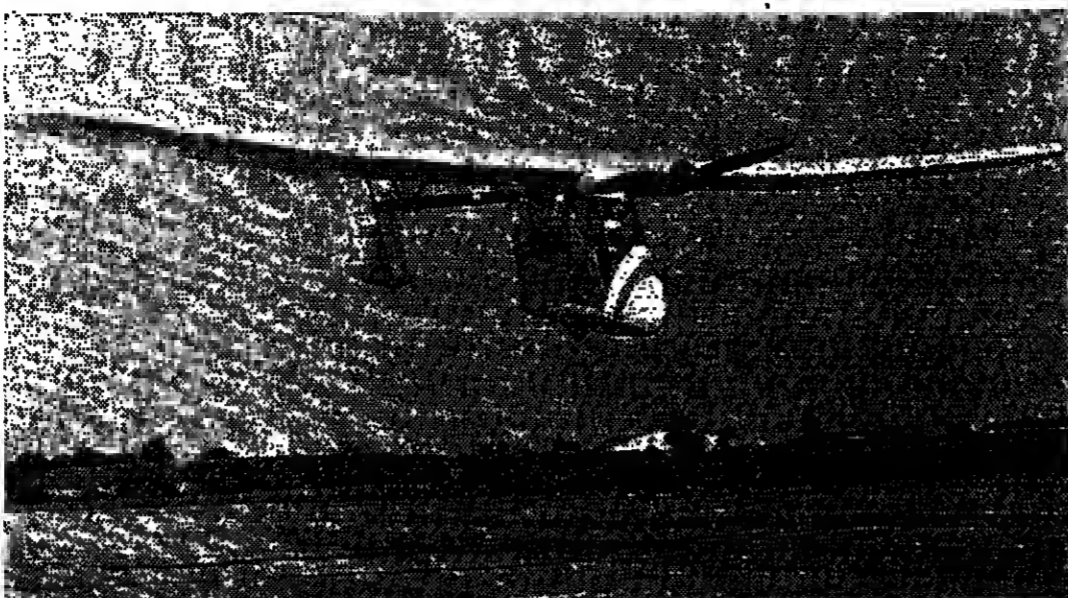
current. A set of batteries to store power for use when the sun is not shining is an essential feature of any system.

A photovoltaic system is roughly comparable in cost with diesel generators, according to Pragma's managing director, Sig. Giovanni Simoni. This makes it suitable for supplying power to remote houses, island communities, remote telecommunication relay stations, radio beacons and so on—all cases, in which it would usually be far more expensive to install mains supply.

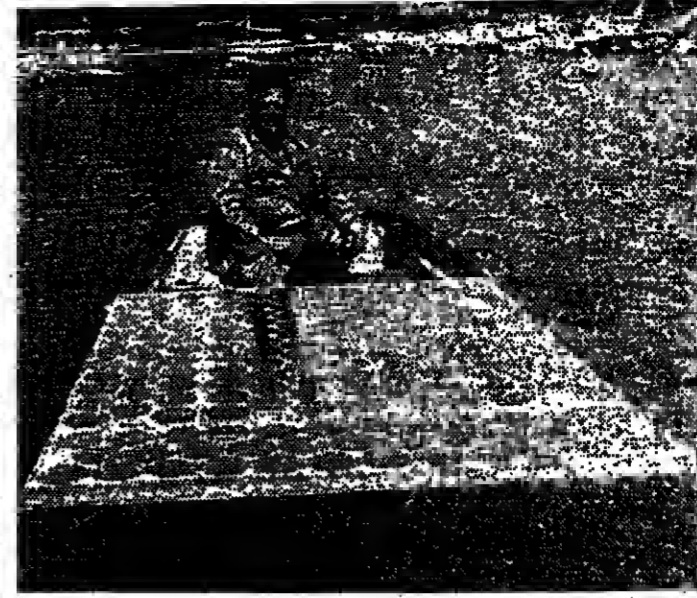
A photovoltaic system has the advantage over diesel generators that it requires very little maintenance—little more than dusting the cells. This is especially useful in developing countries where maintenance is usually poor and where many an expensive telecommunication systems lies idle for want of a spare part or a gallon of diesel at a remote hilltop relay station.

Sharp fall

Nevertheless, photovoltaic systems are currently a very expensive way of producing electricity. At peak output, according to Pragma, it costs ten dollars to produce one watt. Electricity produced by either nuclear or conventional thermal power stations costs in the region of \$4 per watt. Though the cost of photovoltaics has already fallen sharply from \$80 per watt in 1975, the main battle



SOLAR CHALLENGER, the U.S.-piloted sun-powered aircraft which crossed the Channel and (right), Mr. Max Schick of Switzerland with his solar powered boat. But Italy believes that solar cells have a bright industrial future.



in photovoltaics is to get the cost down to about half its present level.

The most costly single item in a photovoltaic generator is the polycrystalline silicon, accounting for about 45 per cent of its cost. Pragma considers this type of silicon to be of unnecessary high quality for what it has to do. Like other photovoltaic companies it is seeking to develop a less pure but equally effective type of silicon—known as amorphous silicon—which would bring down the cost.

It is operating in association with Solarex, one of the three main U.S. photovoltaic com-

panies and the only one with a complete vertically integrated production cycle, and has a cross-licence agreement with Solarex's subsidiary, Semix. The arrangement allows it to benefit from Semix's own research (including that in the past) while supplying Semix with the results of its own investigations.

Pragma has already developed its own process for casting solar grade silicon, which will go into production within the next two months, and, with Semix and other European partners, has set up a company called Intersemix based in Switzerland. Inter-

semix, too, is to make the wafers of silicon.

The wafers will be assembled into panels at a plant Pragma is establishing south of Rome. A second plant is to be set up in southern Italy later so that by 1986 Pragma hopes to have a production capacity of between six and eight MW a year.

Italy, with its wealth of sunlight and large numbers of islands and remote mountain settlements, is a good place on which to base a photovoltaic industry. Pragma is involved in an EEC-funded project for a 70 KWh water pumping system near Verona, and a 45 KWh

refrigeration scheme for the island of Giglio.

With ENEL, the state electricity authority, it is participating in the electrification, based on photovoltaics, of the island of Alichia, off Sicily, and is supplying half the equipment for the one Mw photovoltaic power station in Puglia in South East Italy, which is the responsibility of CNEC, the Italian nuclear energy authority. Sig. Giuseppe Stigliotti, chairman of Agip Nucleare, says photovoltaics could provide 3 per cent of Italy's energy needs by 2000 AD.

The Italian concern's main

rival in Europe is likely to be France, where the oil company, Elf, has a stake in a consortium named Societe Francaise des Photopies. The present leaders in photovoltaic technology are U.S. companies—Pragma's associate Solarex (in which Amoco is involved), Arco Solar (part of Atlantic Richfield) and Solar Power Corporation (an affiliate of Exxon). But the western photovoltaic companies expect increasingly strong competition from Japan, especially in the crucial field of the technological breakthrough that would lead to dramatic cost reductions.

Exeter leads the way on nozzle life-time

MAX COMMANDER looks at some of the offerings from industry at home and abroad.

MATCHLESS MACHINES, 16, High Street, Tring, Herts (0908 70913) has introduced a spark erosion machine tool which comes together with generator equipment and occupies a floor area of 1 metre by 900 mm.

Known as the "Minor," part of the company's Macrode range, the machine has a 450 X 375 X 265 mm work tank and will accept workpieces up to 220 mm.

An automatic press designed to cut non-metallic materials comes from Fabcut Tools, 6, Union Road, Chippenham, Wilts. (0249 51617).

The Fabcut PFG Press is suitable for cutting from materials up to 311 mm wide and can be roll strip or sheet fed. More details from the company.

From GSW Press Shop Equipment (Wharf Street, Warwick CV32 497988) comes a new range of decoiling equipment. The company says that the

feed unit uses the conventional flange type clamps for widths up to 500 mm wide, but for over this measurement units can be constructed using the side grip principle.

In addition to standard units, a self-contained hydraulic version is available able to handle up to 5 mm thickness.

Remote

A range of swing cylinders for a variety of clamping operations in machine tool, component assembly and other production processes comes from Enerpac, Estate Road, Newhaven, Sussex (Newhaven 57011).

The cylinders offer clamping forces of up to 4.5kN at 350 bar in single and double acting versions. The units are designed for remote operation using manual, air or electrically operated hydraulic pumps.

Nozzle life time has been occupying the thoughts of the

Engineering Science Department at Exeter University. The department has been looking at abrasive jets for cutting and scouring applications, which, members felt, could be more attractive if the jets could combine a substantial range and longer life.

The university has developed a system which allows the use of high pressure water jets as a carrier for an abrasive slurry without the rapid abrasion of the jet nozzle.

Applications are, obviously, in ship and masonry cleaning and mining.

Professor J. O. Flower at Exeter University's Department of Engineering Science, will explain all. Telephone him at Exeter 77911.

The Professional Tool Group of Ingersoll Rand (Swan Lane, Hindley Green, near Wigan, Lancs. 0949 57181) has developed a range of pneumatic die and angle grinders and angle sanders.

The company claims that for use in the aerospace, automotive, die moulding and plant maintenance industries the range is now the most extensive in Europe.

The Red Ring horizontal six station broaching machine from the division of Lear Siegler Inc, 5600, St Jean Ave, Detroit, is now available through its British subsidiary, Precision Gear Machines and Tools (Bodmin Road, Wyke, Coventry, CV3 6JZ).

The machine, with a double indexing system, can produce six face slots in a 2.298 in diameter by 1.0295 in wide hollow splined SAE 5130 steel forward roller clutch cam for front drive automatic transmission at a rate of up to 600 pieces per hour.

Heavy duty horizontal band-

saws the Startrite-Moba SW400 and SW440 have new hydraulically actuated blade down feed control to ensure optimum cutting performance when handling materials of variable diameter.

The control automatically monitors power down feed rate according to resistance between the blade and workpiece.

Full details are available from the 600 Group, Wood Lane, London (01-743 2070).

Clean drilling

Concentric Production Research has been appointed sole UK distributors for Sugino drilling and tapping units. Capacity covers drill sizes from 0.5 to 30 mm. The speed regulator and a step feed regulator ensure, the company claims, clean drilling of deep and very small holes.

Details of the Sugino SFB Self-feeder range are available from Concentric at Sutton Coldfield, West Midlands (021 378 3030).

A weld guide grinding system for use with portable abrasive belt machines, designated the Dynahel Accu-Grinder comes from Surtech, 245/5 Heneage Street, Birmingham (021 359 4322).

Tensioned blade

Still on saws, and of interest to woodworkers, will be the introduction of a power hand rip-saw from Wadkin of Leicester (0533 789111).

The C7 is fitted with a pre-tensioned blade 65mm wide, has a 1.6mm kerf and cuts 2.4mm finer than most conventional blades. Waste saving, says the company, could be as much as 60 per cent.

Stress analysis instrument

SHARPLES Photomechanics, Bamber Bridge, Preston (0772 36268) has announced its new photoelastic polariscope for stress analysis in most aspects of industry.

The diffuse light instrument has a 152 mm diameter image field and can be adapted for quick measurements of photoelastic analysis results.

Models up to 340 mm by 240 mm can be accommodated in the model loading frame. More details from the company.

Abrasive discs

Surtech says that the grinder is able to remove welds faster than abrasive discs and can leave an in-line 1 in or 1 in wide satin finish. It can also eliminate the swirl pattern from disc sanders.

Mr K. W. Lehman on the number mentioned above will be happy to talk to you.

Also new from Addison is the double clamp metal cutting

circular saw, which is said to be ideal for straight and mitre cuts of ferrous and non-ferrous tubes and bars and sections.

Designated the Addison-MEC Brown, the tool has several new features—with double clamping the anti-burr device can eliminate "break-off/pips"; (2) bigger capacity means that the saw can accept blades up to 315mm, able to cut tubes up to 100mm diameter, and (3) the locking and release of the vice is conducted by a single short-stroke lever to avoid operator fatigue.

Roughness gauge

ELCOMETER INSTRUMENTS, Edge Lane, Dryden, Manchester (061 370 7611) has introduced a surface roughness gauge for the woodworking industry. Elcometer 380 has a digital display and full details are available from the company.

Data acquisition

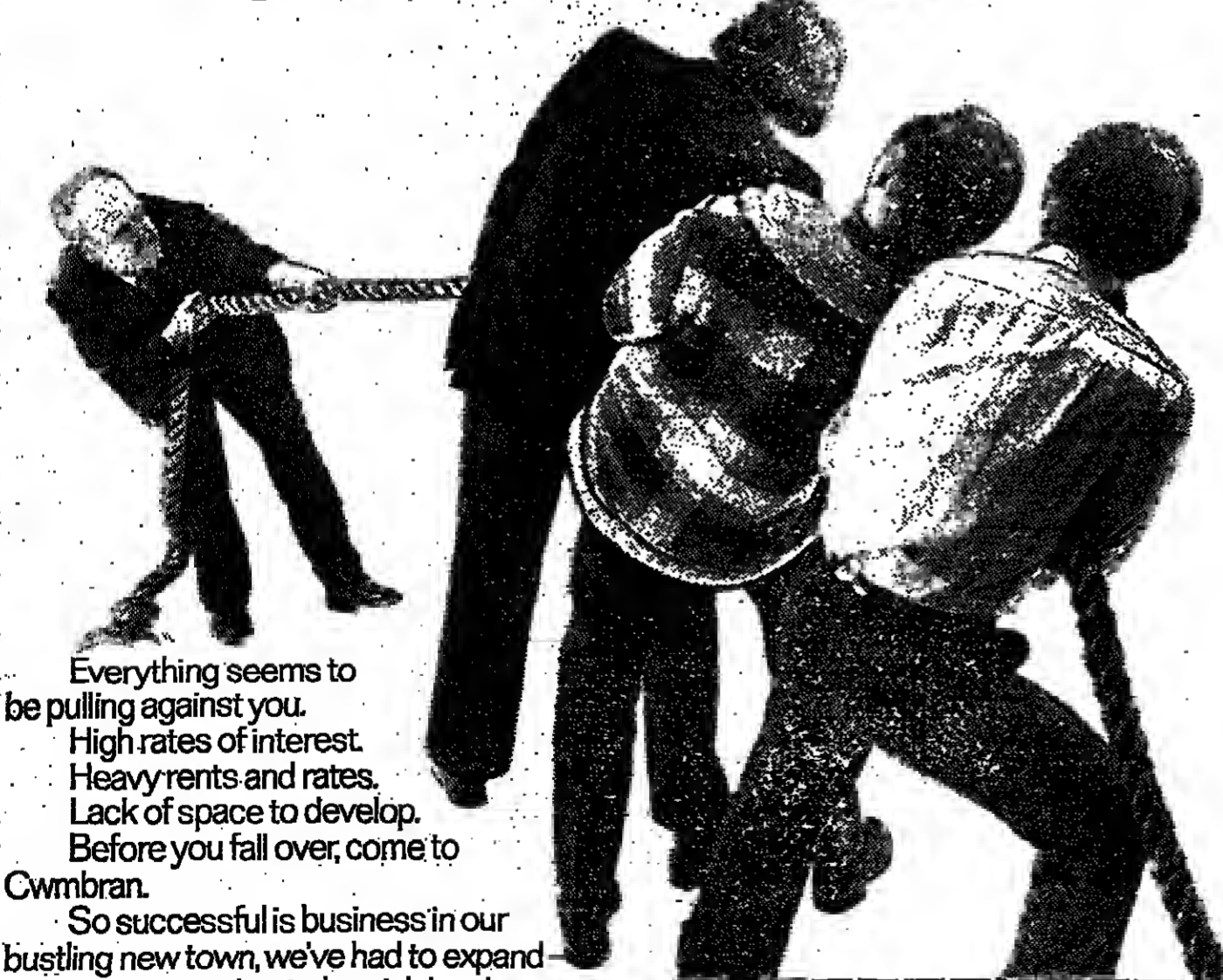
A HIGH speed 12 bit analogue to digital converter with a conversion time of five microseconds has been introduced by Teledyne Philbrick.

It is intended for applications such as high accuracy data acquisition, wave force analysis and medical instrumentation. Further details on 01-997 2501.



The Addison double clamp metal cutting circular saw.

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Powertran moves into a range of three kit form robots

BY ALAN CANE

POWERTRAN, a company best known for its hi-f equipment in kit form has gone into robotics. It is now selling a range of three robots which can be supplied very cheaply ready-built or in kit form.

The most advanced machine in the range, the Genesis P101 with six axes of rotation, sells for only £545 ex-VAT in kit form—although there are extras to be bought which can bump up the price. Fully assembled, the P101 costs £1,525.

and the systems can be interfaced to an external computer through a standard RS232 interface.

The biggest robot can lift and manipulate two kilograms. More on 0264 64455.

Commercial

According to Powertran, the robots are well suited to technical colleges and the home enthusiast, although they are capable of practical commercial applications.

They have been purchased by Thorn EMI, Thorntons the chocolate makers and by a plastics moulder.

Feedback

Designed and manufactured in the UK—the microprocessor and memory chips apart—the robots run on hydraulic power and are controlled through a closed-loop feedback system based around a dedicated micro-processor.

Movement sequences can be entered, stored and replayed by use of a hand-held controller

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GARDENS TODAY

A mixed palette for the compost

BY ROBIN LANE FOX

OVER the past week, I have been thinking about the contents of compost. Partly, I blame the weather. The rain has beaten down one of my flowerbeds into a sodden heap after the thaw, so it is time to mix in some sharp sand and humus to lighten its balance.

disappear when she applies them to the winter greens. She thought she had the cleverest trick until a member of the same gardening club remarked that she preferred to pile up her own.

for the layered type of compost sandwich, made mainly of rotting green vegetables with intervening spreads of earth, a sprinkling of ground chalk and the less usual types of ingredient.

turn it the proper red brown, but until it is a home for worms, I would not try to mix it into a heap. Fresh sawdust has to hang around for a year before it is any use as a garden dressing.

FT COMMERCIAL LAW REPORTS

War not breach of 'safe port' warranty

KODROS SHIPPING CORPORATION OF MONROVIA v EMPRESA CUBANA DE FLETES Court of Appeal (Lord Denning, Master of the Rolls, Lord Justice Shaw and Lord Justice Ackner): February 5 1982

WHERE A charterer warrants that the chartered vessel will only be employed between "safe" ports, he must ensure that the set-up of any port used is such that the vessel will be safe if handled with care, and he is not in breach of warranty if the port becomes unsafe through war or other abnormal events.

THE COURT of Appeal so held (Lord Justice Ackner dissenting) when allowing an appeal by Empresa Cubana de Fletes, charterers, from a decision by Mr Justice Goff in the Commercial Court, reversing an umpire's decision that they were not in breach of a "safe port" warranty under a Baltimore charterparty concluded with Kodros Shipping Corporation, shipowners. The court dismissed a cross appeal by the owners from the judge's decision upholding the umpire's finding that the charterparty was frustrated by war on October 4 1980.

Although Basra was within a zone which was dangerous, it was itself a "safe port" when the vessel arrived and when she was being unloaded. The set-up, as a port, was perfectly good. When war erupted that was an entirely abnormal and extraneous occurrence.

IT IS unusual for the Gold Cup and Grand National winners of the same season to clash over three miles in the following campaign, and there is sure to be a bumper midweek crowd at Ascot today to see Little Owl attempting to give Aldaniti 15 lb.

RACING

BY DOMINIC WIGAN

Prayukja did the trick for the Winter-Francombe partnership in last year's Sapling Novices Chase, and many will be prepared to back the same team's Fifty Dollars More, who won the opening Datchet Novices Hurdle on this card in 1981.

The Reynoldstown Novices Chase saw Easter Eel, completing a memorable Winter-Francombe hat-trick 12 months ago. This time, Uplands is without a runner, leaving the champion free to take the mount of Les Kennard's Prosper You Can.

Indeed, a greater threat to the selection than the national hero, who had a considerably weaker field to cope with in this event a year ago, is probably Sugarally. Last time out, George Fairbairn's nine-year-old was running on best of all, behind Bregawan and Megan's Boy in Doncaster's William Hill Yorkshire Handicap.

- ASCOT
3.00—Fifty Dollars More
2.30—Hill Of Slane
3.00—Little Owl
3.35—Drumlagan***
4.10—Blake
LUDDLOW
1.15—Lifestyle
2.45—Cumberland Basin
3.15—Furry Rock**
4.15—Barley Break*

TELEVISION

BBC 1

- 9.05 am For Schools, Colleges, 10.00 You and Me, 10.15 For Schools Colleges, 12.30 News After Noon, 1.00 Pebble Mill at One, 1.45 Postman Pat, 2.01 For Schools, Colleges, 3.05 Songs of Praise from St. Paul's Bristol, 3.46 Play it Safe!, 3.53 Regional News for England (except London), 3.55 Play School, 4.20 Winsome Witch, 4.25 Jackanory, 4.40 Take Hart, 5.00 John Craven's Newsround, 5.10 The Story of the Treasure Seekers by E. Nesbitt, 5.40 News, 6.00 Regional News Magazines, 6.25 Nationwide (London and South-East only), 6.55 Rolf Harris Cartoon Time, 7.25 Bret Maverick Pilot film for a new Western series, 9.00 News, 9.25 Sportsnight: Athletics, Boxing, World Two-Man Bobsleigh Championship; plus news and results of tonight's football, 10.25 Parkinson with his mid-week guests, 11.18 News Headlines, 11.20 Oscar Peterson - Words and Music with guests Count Basie and Joe Pass.

LONDON

LONDON

- 9.30 am Schools Programmes, 12.00 The Munch Bunch, 12.10 pm Rainbow, 12.30 Play It Again, 1.00 News plus FT Index, 1.20 Thames News with Robin Hood, 1.30 Take the High Road, 2.00 After Noon Plus, presented by Mary Parkinson and Kay Avila, 2.45 The Six Million Dollar Man, 3.45 Definition, 4.15 Dangermouse, 4.20 Madabout, 4.45 Arthur of the Britons, 5.15 Mr. Bean, 5.45 News, 6.00 Thames News with Andrew Gardner and Rita Carter, 6.25 Help! with Viv Taylor, 6.35 Crossroads, 7.00 This is Your Life: Eamonn Andrews has a surprise for another unsuspecting guest, 7.30 Coronation Street, 8.00 The Benny Hill Show with Henry McGee and Bob Todd, 9.00 Minder starring Dennis Waterman and George Cole, 10.00 News, 10.15 The Surrender, 11.30 Kaz, 12.25 am Close: Sit Up and Listen with Ian Partridge and his sister Jennifer, 1.20 pm Lunchtime 2.45 The New Avengers, 4.13 Ulster News, 5.15 Radio, 5.30 Good Evening Ulster, 8.00 Good Evening Ulster, 10.29 Ulster Weather, 11.30 Bedtime, 1.20 pm Calendar News, 2.45 Trapper John, 5.10 Private Benjamin, 8.00 News, 8.15 The Jazz Series, 11.30 The Jazz Series.

BBC 2

- 10.20 am Charbar, 11.00 Play School, 12.30-1.20 pm Open University, 1.45 Racing from Ascot, 3.50 Bowls: Embassy World Indoor Championship, 5.10 Prendeville's Finest Innings, 5.40 The Water Margin, 6.25 A Rainy Day, 6.30 The Making of Mankind, 7.20 News Summary, 7.25 The Master Game, 8.00 M*A*S*H, 8.25 Nancy Astor, 10.20 Out of Court, 10.50 Newsnight, 11.35-12.15 am Bowls.

Chris Dunkley: Tonight's Choice

If you were limited to a ration of one night's television a week, tonight would be the night to choose. BBC2 starts a major new biographical serial, BBC1 revives a famous American Western series, and ITV screens a taster (well, an introductory meal, really) for a big forthcoming series about the decline of the British Empire. In addition BBC2's Chronicle offers a dramatic documentary about Amelia B. Edwards, Victorian novelist turned Egyptologist.

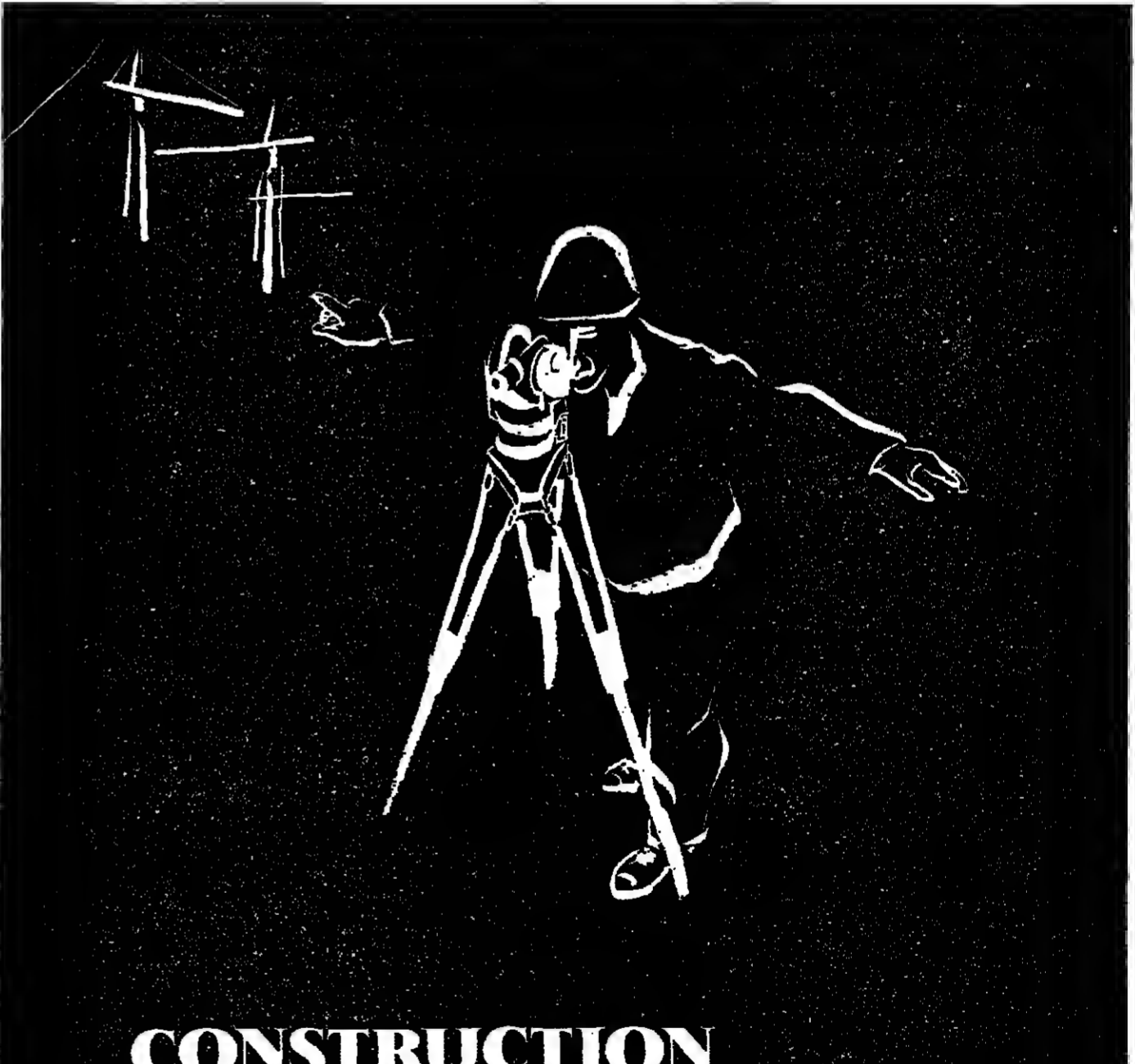
Nancy Astor on BBC2 is a nine-part drama by Derek Marlowe telling the life story of the girl from Virginia who became the first woman to sit in Britain's parliament. Maverick (an American) was the name of a series about a couple of western gamblers made in the U.S. between 1957 and 1962. Tonight, after a 20-year pause, Bret Maverick returns to BBC1 in a movie-length programme heralding a new series with James Garner still in the title role.

ITV's Surrender, made by the team preparing "End of Empire," describes what Churchill called "The greatest disaster and worse capitulation in the history of the British Empire": the fall of Singapore.

RADIO

- 5.00 am As As Radio, 7.00 Mike Read, 8.00 Simon Bates, 11.30 Dave Lee Travis, 11.50 Alan Jones, 12.30 Steve Wright, 5.00 Peter Powell, 7.00 Radio 1, 8.00 David Jenson, 10.00 John Peel, 11.15 Radio 1 and 2-5.00 am With Radio 2, 8.00 pm Alan Gai with Dance Band Days, 8.30 The Folk Entertainers, 9.00 The Folk Entertainers, 9.30 With Radio 2, 10.00 With Radio 1, 12.00-5.00 am With Radio 2, 6.00 am Ray Moore, 7.30 Terry Wogan, 10.10 Jimmy Young, 12.00 Gleris Hunnford, 1.00 David Stewart, 5.10 David Hamilton, 5.45 News, Sport, 8.00 John Dunn, 8.30 Soccer Special, 9.30

- 10.28 Channel 4 News, 11.30 Ganger USA, 12.00 am Spillage with French News and Weather in French, 9.25 am First Thing, 1.20 pm North News, 2.45 Trapper John, 5.15 Private Benjamin, 8.00 North Tonight, 11.30 The Mervyn Conn Show, 12.25 am North Headlines, 12.30 pm Mr and Mrs, 1.20 Gmnda Reports, 1.30 Exchange Flags, 2.00 Take the High Road, 2.30 The Multi-Million Viewer's Auction, 2.45 The Ante Room, 5.15 Private Benjamin, 8.00 This is Your Right, 8.05 Sport, 8.30 Granada Reports, 11.30 The Streets of San Francisco, 1.20 pm HTV News, 2.45 Brecken, 3.45 The History Makers, 4.45 Sport Billy, 5.10 Ozark, 5.20 Crossroads, 8.00 HTV News, 8.30 Sing a Song with Ma, 10.28 HTV News, 11.30 The Amazing Year of Cinema, 4.00 Choral Evensong, 4.55 News, 6.00 Mainly for Pleasure, 7.00 News, 7.15 News, 7.30 News, 7.45 News, 8.00 BBC Symphony Orchestra from the Royal Festival Hall, London, part 1: Dvornik, Hindemith, 8.30 Six Continents, 9.10 BBC Symphony Orchestra, part 2: Brahms, 10.00 Acemically Speaking, 10.45 Antonio Solar, piano recital, 11.00 News, 11.05-11.15 Living Berlin (three songs on records), 6.00 am News Briefing, 8.10 Farming Today, 8.25 Shipping Forecast, 0.30 Today, 2.35 Yesterday in Parliament, 9.00 News, 9.05 Midweek, Henry Kelly, 10.00 News, 10.02 Gardeners' Question Time, 10.30 Obit Service, 10.45 Morning Story, 11.00 News, 11.05 Baker's Oazan, 12.00 News, 12.02 pm You and Yours, 12.37 Around the World in 25 Years with Johnny Morris, 12.55 Weather, programme news, 1.00 The World at One, 1.40 The Archers, 1.55 Shipping Forecast, 2.00 News, 2.02 Women's Hour, 3.00 News, 3.02 Afternoon Theatre, 3.10 Zoo Talk, 4.00 Craning Subsons, 4.45 Story Time, 6.00 PM: News magazine, 5.50 Shipping Forecast, 5.55 Weather, programme news, 6.20 News including Financial Report, 6.30 My World, 7.00 News, 7.05 The Archers, 7.20 Checkpoint, 7.45 The Presentation of Intelligence, 0.30 A Sideways Look At... by Anthony Smith, 8.45 Film on 4, 8.50 Kaledoscope, 8.58 Weather, 10.00 The World Tonight, 10.30 Quote... Unquote, 11.01, 11.00 A Book at Bedtime, 11.10 The Financial World Tonight, 11.20 Today in Parliament, 12.00 News.



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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Breaking the mould of a corporate confection

Sir Adrian Cadbury maintains that big companies will have to restructure. John Elliott reports

THOSE CHANGES in management structure to have been introduced by companies in the past couple of years are not once-and-for-all reactions to the recession, but are part of a major change in industrial organisation that will continue till the year 2000.

More and more companies will be forced to decentralise their operations and shed fringe activities, while at the same time trying to maintain some central authority over their subsidiaries.

This is the view of Sir Adrian Cadbury, chairman of Cadbury Schweppes, who recently hit the headlines with a speech which predicted dramatic changes in the organisation of industry during the next 20 years.

Teams of equals

He suggested that large companies would be forced by economic and social pressures to develop into federations of smaller enterprises, that hierarchical management pyramids would be replaced by "teams of equals," and that employees would negotiate individual contracts for the hours they wanted to work.

Sir Adrian has been making speeches like this for 15 years or more. In the late 1960s he was forecasting the problems associated with the growth of the large companies which he now believes must be gradually broken down into semi-autonomous sections.

Significantly, he can now point to recent developments within his own company which illustrate the trend. But he acknowledges that Cadbury Schweppes, which has 40,000 employees, also illustrates the limitations of what can be done quickly.

It has pulled its Chivers Hartley jam-making business out of its general foods division and has also kept its Kenco coffee business separate. In addition, it is closing down peripheral activities like printing.

Sir Adrian does not claim that any of this is unique, nor that it is a direct response to his own visions of the future. In another context he said recently: "Policies are determined by what actually happens in a business, not by what a chairman thinks ought to be happening."

Nevertheless, he and his senior executives recognise the business logic in cutting down their central bureaucracy. "I'm not saying that Cadbury Schweppes ought to break itself up as a coherent company and financial entity," says Sir Adrian. "But if it is to survive it must be able to respond to changes in the market place and to changes in work attitudes."

Sir Adrian based his recent speech (made at a Paris conference to celebrate the centenary of L'Ecole des Hautes Etudes Commerciales) on the theme that "the economic environment for tomorrow's companies will be characterised by instability, slow growth, severe competition and high unemployment."

To remain internationally competitive, companies would have to cut costs and become more flexible in the face of less predictable market conditions. "To achieve these aims means reversing the trend of the last 20 years towards large centralised organisations."

"We will want to break these organisations into their separate business units and to give those units freedom to compete in their particular markets."

Large companies will become more like federations of small enterprises, not because "small is beautiful" but because big is expensive and inflexible.

Each business unit would also try to cut its costs by retaining under its direct control only those activities which were essential for its survival.

Sir Adrian envisaged that large businesses would follow the practice of small firms and rely more on specialist suppliers for services such as computing and design. Many of these suppliers would be

self employed, meeting the increasing desire of people to organise their working lives as they wished.

The breaking down of bureaucracies would flatten management pyramids, enabling decisions to be taken without continual referral up and down hierarchical structures of authority.

Advances in computer technology would also help to change management structures. "When the computer was first introduced it had a centralising effect. Now computing power can be cheaply distributed throughout the organisation. As a result managements down the line can take decisions which they previously had to refer upwards because they now have access to the necessary information."

In the Chivers Hartley example, the company decided in 1979 that the jams business would operate best if it were freed from the general foods division bureaucracy which mushroomed after Cadbury and Schweppes merged in 1969. This division also covers tea, other hot drinks, biscuits and Smash instant potato.

Separate strategy

It has been easy to separate the jams because they have their own two factories: one near Cambridge and the other in Scotland. They also have distinctive sales requirements which are different from other foods. Now the jams division, with its relatively small workforce of 1,000, has its own headquarters at Histon outside Cambridge, away from the Bournville corporate headquarters.

It is run by a relatively young management team, most of whom are in their early 40s.

"This has forced the top managers to develop a separate strategy just for the jams business," says Sir Adrian. "The people are close to their market and can meet competition with agility because they are not slowed down by having



Sir Adrian Cadbury: believes in not having all his eggs in one basket

to refer back to Bournville where their views and operational decisions will be weighed up against other group interests, before being approved."

"They form a coherent business with their own production, selling, and product development. But there is still a big group standing behind them."

Similarly, Sir Adrian says, it is logical for the Kenco operation to be separate because its business—supplying and servicing coffee making equipment for caterers—is quite different from the rest of the general foods division's activities. The size of Kenco—only 250 to 300 employees—helps to substantiate Sir Adrian's views of the future.

But he has to admit that it has not been easy to find many other candidates for hiving off. Most of the group's other activities overlap. For example, they are manufactured or packed on the same site, or they have similar marketing requirements and so logically share sales forces. Ways have therefore not yet been found of separating them into distinct operations like Kenco and the jams, although the group's top management wants to set up more cohesive units.

A start has been made, however, on shedding specialist fringe areas so that factories can concentrate on activities they know best.

"We may not be able to spin off the Bournville or Fry operations, but we can ask them to identify their basic essentials for efficient operation and then sell the rest. My grandfather even had a sawmill for making packing cases, and at Bournville for many years we've made our own packaging and done our own printing. One factory until relatively recently had carpenters who carved its own wooden lavatory seats."

"The question to ask is: 'Is it peripheral and if so should we be in it?'"

He believes that Bournville is better for having shed its printing works, which employed 80 out of a total 200-strong printing and packaging workforce. Bournville managers are primarily employed to make chocolate products, not keep up with advancing printing technology. So the wrappers were not always printed with the best available technology.

And, possibly even more important, the printers tended to relate more to printers elsewhere than to Cadbury employees on pay and conditions claims. "Getting rid of things helps labour relations because it builds units concentrating on their own speciality," says Sir Adrian. "It also simplifies management structures—so now you've got the smaller units and the employee involvement I'm talking about."

Behind the furrowed brow of Massey-Ferguson

THE rise and fall of Massey-Ferguson is a cautionary tale for managers, investors, lenders and not least for journalists and myself who regarded the company during the 1980s as a model of the enlightened, well-run multinational. From a fascinating history of the company written by a Canadian journalist, Peter Cook, five lessons emerge:

1. The perils of diversification. Under the two men who dominated the company for long periods—James Duncan from 1927 to 1956 and Albert Thornbrough from 1956 to 1978—expansion outside Canada was a central objective. Unable to overtake John Deere and International Harvester in the U.S., Thornbrough conceived an ambitious plan for a worldwide network of factories, with products adapted to local needs and production integrated and rationalised so as to maximise profits under varying economic and political conditions.

2. The value of a concerned shareholder. After the Massey family sold out in 1927, the shares were widely diffused until the emergence of Argus Corporation during the second world war. With a 12 per cent holding in Massey, the key men in Argus—Colonel Phillips, E. P. Taylor and Bud McDougald—looked after the company's financial affairs and nurtured its growth. The partnership between Phillips as chairman and Thornbrough as chief executive was cordial and constructive. But after the death of Phillips in 1964, Argus' role became more passive; the sense of proprietorial responsibility began to fade.

3. The danger of over-ambition. There was no restraining band on Thornbrough's ambitions, while the subsequent rift with the decision by Conrad Black to sell the Massey shares in 1980—contributed to the eventual crisis.

4. Decentralisation can go too far. According to Cook one of Thornbrough's worst decisions was the management reorganisation in 1972, which created four executive vice-presidents

whose power was exercised outside Toronto and often outside the purview of Thornbrough himself; their respective responsibilities were for the Americas, Europe, for Africa, Asia and Australasia, and for Perkins Engines.

The four men, all potential successors to Thornbrough, wielded independent power in their own fiefdoms; head office control was weakened and internal rivalries became more important than the health of the business as a whole. Abolition of this baronial system was one of the first steps taken by Victor Rice when he became president in 1980.

5. A chief executive can stay too long. "The company has done well," says Cook, "when its presidents have been young, vigorous, and fresh with new ideas. Later, when the same presidents have become accustomed to the exercise of power and complacent in using it, the company has invariably run into problems."

By the mid-1970s, Thornbrough had been at the top for two decades and his position had become an isolated one. "Having achieved a 'great deal', the president of Massey had become an unshakeable optimist. To inform Thornbrough of problems was to run the risk of being considered defeatist and a negative thinker. Thus when the farm cycle took a downturn and earnings plunged, the whole edifice came crashing down. The company was burdened with a staggering load of interest and principal payments that it could not meet."

Massey of the book by Peter Cook, Collins Publishers (110 Leamington Road, Don Mills, Ontario), \$19.95.

Geoffrey Owen

Business courses

Using Modern Computers in Business, Cranfield, March 14-19. Fee: £720. Details from Using Modern Computers in Business, Cranfield School of Management, Cranfield, Bedford, MK43 0AL. Skills of Production Planning and Control, Orington, February 26. Fee: £57 (plus VAT). Details from Purchasing Economics Limited, Fel House, 35 Station Square, Petts Wood, Kent BR5 1LZ. The Young Managers Course, Berkhamsted, February 22-March 12. Fee: £1,720 (plus VAT). Details from The Registrar, Ashridge Management College, Berkhamsted, Hertfordshire HP4 1NS. Introduction to the Hardware and Software of Microprocessors, London, February 18-19. Fee: £195. Details from University of London, Senate House, Malet Street, London WC1E 7EU.

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THE ARTS

Not yet the 9 o'clock blues

by CHRIS DUNKLEY

Much anxiety is being expressed about Not The Nine O'Clock News, lest it should, without its participants realising it, become a parody of itself...

twofold: it is not funny enough, and it emasculates those who are funny. Chris Tarrant has an attractively offhand attitude about the mystique of television...

series of televised meetings is to limit itself, apparently, to discussing TV programmes and therefore to ITV personnel...

commercially by Germaine Greer. Unfortunately the worthwhile things she had to say took about 10 minutes whereas the programme lasted an hour...



Rowan Atkinson and Pamela Stephenson in Not The Nine O'Clock News

Operation Bad Apple

by MICHAEL COVENEY

G. F. Newman's stunning, absolutely riveting play is described as "a fictional account of the impact of an investigation into corruption within the Metropolitan Police Force by a provincial constabulary..."



Patrick Malahide and Colin McCormack

trials off his interrogation with a proposition of mutual benefit. Fiddling the play suggests, in what binds policeman and criminal in a system finally protected in the interests of the Establishment...

began it, with an ingratiating address to the hangers-on of objective justice. Max Stafford-Clark's production, brilliantly cast and blessed with a dream-like mobility on a bare stage...

St. John's, Smith Square

Lindsay Quartet

No doubt the majority of the audience at St. John's, Smith Square, will be familiar with the Lindsay Quartet...

point even an apparently liberal quote. But the lunaticism of the work inevitably recalls Webern also in the intensity and sparseness of the writing and the immediacy of the gestures they fuse two disparate influences quite memorably...

Three of the leading Canadian opera singers in London, Lois McDonnell, Ludmilla Andrew and Emille Belcourt, had worked up a festive recital programme to break in the hall...

Canada House

Inaugural concert

The Cultural Centre of Canada House has acquired a handsome new auditorium, an intimate setting (of good "chamber" dimensions) for the exhibitions of Canadian music and Canadian performers...

Wignoles, did that, at the start, in the time-honoured way, with "Dieu seigneur des armées". Thereafter, the succession of arias in the first half filled the place...

THEATRES

ADRIAN, 50, 01-338 1011. DROVLY, 10, 01-338 1011. GILBERT AND SULLIVAN, 10, 01-338 1011. THE WICKET JUGGLER, 10, 01-338 1011. THE WICKET JUGGLER, 10, 01-338 1011.

DRURY LANE THEATRE, 01-338 1011. THE WICKET JUGGLER, 10, 01-338 1011. THE WICKET JUGGLER, 10, 01-338 1011.

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F.T. CROSSWORD PUZZLE No. 4,794. ACROSS: 1 Lions' triumph? (7, 7). 2 Wash down a prophet (5). 3 Sailor confusing aunt's left a venomous creature (8).

FINANCIAL TIMES

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Wednesday February 10 1982

Money supply in limbo

THE PARALLEL is irresistible; Sherlock Holmes's dog in the night must make one of his regular appearances in these columns: "I would draw your attention to the significance of the dog in the night."

Message

Yesterday's significant non-event was, of course, the publication of the latest banking figures. These showed a seasonally-adjusted rise of £1.5bn in bank lending, almost entirely accounted for by the activities of the Bank of England itself in the bill market, and an estimated rise of 14.11 per cent in the broad money supply, Starling M3.

mited to a regime of excessive government borrowing and correspondingly high interest rates. However, recent events in the markets suggest that this dilemma is not quite as stark as it may have appeared. The excesses of the Reagan budget may well imply high U.S. interest rates but they also imply a weak U.S. current account and appear to have reduced investor confidence in the dollar. Sterling has remained broadly stable in effective terms despite a very large swing in relative interest rates.

Outlets

However, yesterday's official inaction still begs a rather large question. Does the growth of the money supply, the subject of so much effort and frustration, mean nothing at all in present circumstances? There is quite a strong intellectual case for arguing that in a regime of freedom from exchange controls and banking innovation, the broad money supply has little significance as a forward economic indicator, or as a test of the stance of policy, but it is still an important banking statistic.

What yesterday's figures do suggest is that further thought should be given to the unbridled growth of the clearing banks. "Windfall" profits arising from their interest-free deposits. The authorities have already asked for restraint in what they suspect is second-mortgage lending, possibly to finance stock market speculation; but hungry banks will still find new outlets. Banking discipline is still needed even if monetary targets are in limbo.

The trouble with work sharing

WORK SHARING to give more people jobs is a beguiling idea at a time when 28.5m people in the industrialised countries of the OECD face the prospect of being unemployed this year. Trade unionists and others in many countries have pursued proposals for work sharing of one kind or another.

number of workers needed to maintain employment by 7 per cent. It would also add 7 per cent to unit labour costs. It would require money to be spent on investment and cut into profits, an unattractive combination during the present period of universal financial stringency.

Wages

To do him justice, M Mauroy and his Minister of Labour, M Jean Auroux, have taken a realistic attitude. The Prime Minister put it most pungently when he said on Monday that "to talk work sharing means to talk income sharing." That remark has not endeared him to the Communist unionists joined in the CGT.

The case looks a bit different if you postulate a much lesser reduction of the working week—say by the one hour or 2 1/2 per cent which is the Mauroy Government's immediate target. Given the present, almost world wide under-use of industrial capacity such a reduction would be widely be overruled by drawing on reserves of productivity.

Argument

The French Government takes the view that work sharing would have an important secondary effect by giving more people proper incomes and releasing a stimulus for the economy from consumer demand. That hope is shared elsewhere—for instance the German trade unions, though they have not pressed the point recently.

Increased productivity is, of course, beneficial to itself, just as humane considerations speak for giving workers more leisure. But the corollary of the argument is that the beneficial effect of work sharing on employment will not be felt fully unless productivity, measured as output per man, is allowed to drop. That is not a happy choice for European industries beleaguered by their competitors in Japan.

PETROCHEMICALS

Race against time for traditional producers

By Sue Cameron, Chemicals Correspondent

THE Europeans are doing it behind closed doors. Sometimes half-heartedly. Always fearfully. Continually wondering if the competition laws will find them out.

The Americans are doing it openly. But the Japanese are doing it with MITI—their Ministry of International Trade and Industry. Never have the world's traditional petrochemical producers been more aware of the urgent need to restructure their industry.

least 10 makers of LDPE plastic (low density polyethylene). The pattern in Western Europe has been much the same. Demand for fibres and plastics—both made from petrochemicals—grew at a rough average of 25 per cent a year in the 1950s, at 15 per cent in the 1960s, and at a still healthy 10 per cent per annum during the early part of the 1970s.

The recession has focused a glaring spotlight on the chronic, universal problems of overcapacity, of weak prices and of too many companies competing in markets where growth rates have shrunk dramatically. The Japanese, under the aegis of MITI, are taking concerted, national action—see below. U.S. companies, with a weather eye on the Federal Trade Commission, are acting independently to reduce planned investment and cut back production—as opposed to cutting product prices.

The recession has focused a glaring spotlight on the chronic, universal problems of overcapacity, of weak prices and of too many companies competing in markets where growth rates have shrunk dramatically. The Japanese, under the aegis of MITI, are taking concerted, national action—see below. U.S. companies, with a weather eye on the Federal Trade Commission, are acting independently to reduce planned investment and cut back production—as opposed to cutting product prices.

with further falls last year; product prices have weakened and the West European plastics industry is currently thought to be losing around £100m a month; and the cost of oil-based raw materials, such as naphtha, has soared.

The net result is that in both Japan and Europe far too many producers are slugging it out against a background of substantial overcapacity and seriously eroded profit margins. As it happens, right now most of them are looking chipper than they have for months. But that is simply because they see themselves emerging from the recession. Forecasts vary considerably, but there seems to be a consensus view that petrochemicals and plastics worldwide will grow at between 3 per cent and 4 per cent a year—starting in the second half of 1982.

The recession has focused a glaring spotlight on the chronic, universal problems of overcapacity, of weak prices and of too many companies competing in markets where growth rates have shrunk dramatically. The Japanese, under the aegis of MITI, are taking concerted, national action—see below. U.S. companies, with a weather eye on the Federal Trade Commission, are acting independently to reduce planned investment and cut back production—as opposed to cutting product prices.

THE WORLD'S TOP CHEMICAL COMPANIES IN 1980

Sales \$m	Company
14,109	Hoechst
14,071	BP
13,801	Bayer
13,687	ICI
13,652	Du Pont
10,624	Dow Chemical

Sources: Mila Hyde's Chemical Insights

LDPE plastic was 5.4m tonnes a year. Today the region has 30 ethylene producers, 28 PVC producers and 23 manufacturers of LDPE.

hit as worried as the Europeans by the influx of comparatively cheap, American-made chemicals into her markets. But for the Japanese chemical industry help is at hand. The measures being proposed under the aegis of MITI include: ● A converted, industry wide research effort. The Japanese are keen to develop more high added value specialty products and to give themselves greater flexibility in petrochemical feedstocks. ● A scrap and build policy is being strongly promoted. The aim is to ensure that chemical production capacity is renewed and modernised—but not increased. ● Japanese chemical companies are investing overseas, usually on a joint venture basis,

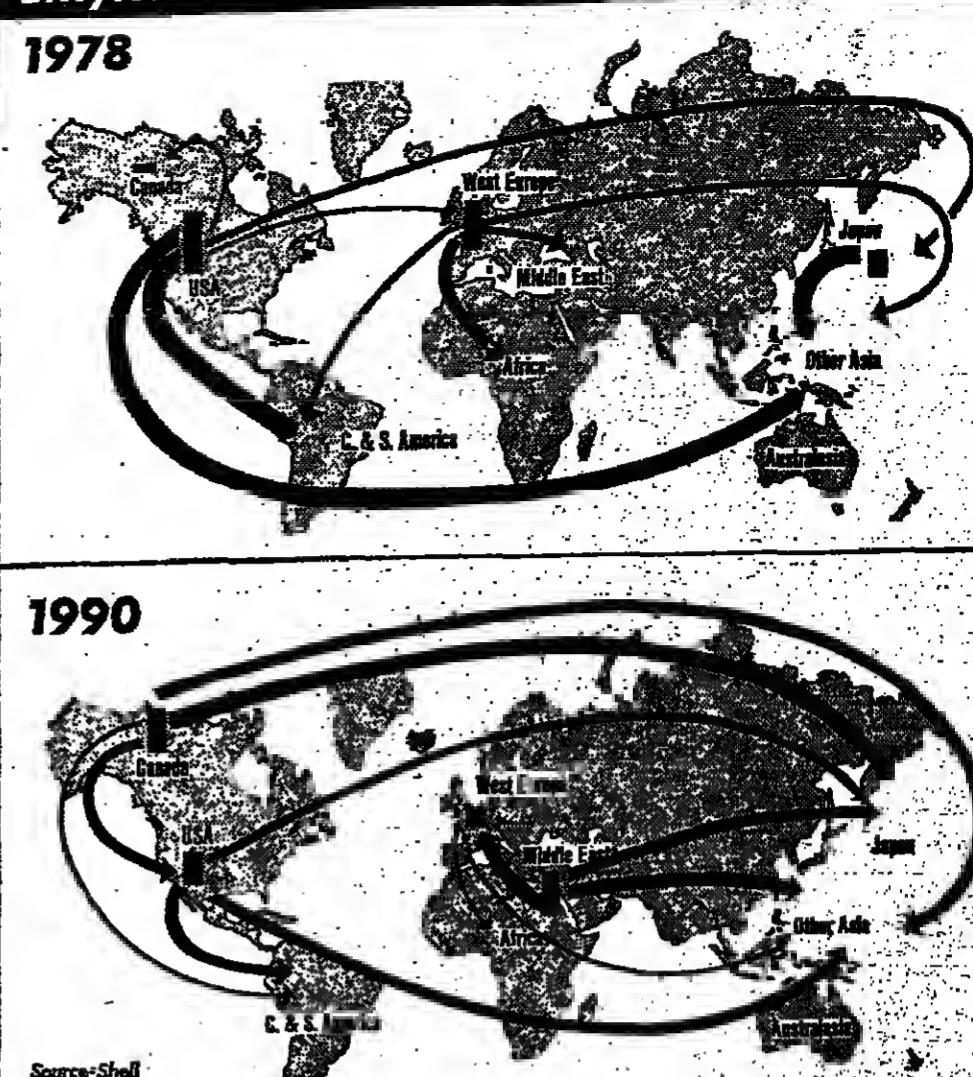
JAPAN: A PLAN FOR SURVIVAL

JAPAN is now having to face up to the fact that some 30 per cent of her total 5.4m tonnes a year ethylene capacity is surplus to requirements. Japan's overcapacity, combined with fierce price cutting by a large number of producers all struggling to retain their shares of a reduced market, has seriously undermined her petrochemicals trading position.

U.S.: A SHRINKAGE OF CAPACITY

U.S. ethylene prices dropped from 23.5 cents a pound to 21.5 cents. U.S. producers like Celanese say that cost increases in chemicals and plastics have been steadily outstripping product price rises for some time. Celanese estimates that between 1977 and the third quarter of last year, chemical raw material costs had doubled and energy costs had risen by 70 per cent. But during the same period, U.S. average selling prices had risen by only 54 per cent.

Ethylene Derivatives: World Trading Pattern



Shell predicts that between 1978 and 1990 Western Europe will go from exporting 1.2m tonnes of ethylene derivatives a year to importing 0.1m tonnes; U.S. exports will fall from 0.9m to 0.5m tonnes a year while Canada's exports will go from 0.1m to 0.2m tonnes; East will export 0.7m tonnes to importing 1m tonnes; and the Middle East will export 1m tonnes to importing 1m tonnes a year.

exchange of product portfolios. The principle is: "If I pull out of product area X, close my plants and leave you a clearer field in which to do the same for me in product area Y."

Europe's petrochemical producers. Still last year they impressed with the part played by Brussels bureaucrats in the rationalisation of the European fibres industry.

Mr John Harvey Jones, chairman of ICI, which is a strong supporter of portfolio exchange schemes, also seems to view the Commission with some suspicion. Discussing the chemical industry's problems in a paper written for CEFIC, Mr Harvey Jones insists they can "only be resolved by restructuring on a European basis."

Country style

Perhaps that old West Country charm helped but for Television South West to climb to a Stock Exchange listing with a mere £75,000 hill from Rothschild's, Ernst and Whinney at its banks as quite an achievement.

Defrothed

May be we are a more cheerful lot than we look—or have more sorrows to drown. Either way there has always been a devil-may-care appeal about the fact that Britain imports more French champagne than any other country.

Met office

Students of the golden handshake have had a lot to amuse them lately, much of it sub judice. But in case anyone is feeling sated, I can now offer a variant—the reverse handshake, which is more tactfully described in official language as an "inducement" to leave one job for another.

Over-ripe

Selling his wares at 30p a pound in Regent Street this week is Michael Reynolds, deputy chairman of the Appie and Pear Marketing Board. But not from a fruit stall.

Italian job

Surprising the number of Italians to be found in top bank positions in London—Count Pietro Antonelli at Hambros, Giorgio Celis at Morgan Grenfell and Alessandro degli Alessandri at Wells Fargo, to name but a few.

Men & Matters

John Roberts was faced with the task of pleasing both a Stock Exchange breathing bard about voteless stock and an IBA still worried about shares that might wander into unfriendly hands.



THIS NOTICE DOES NOT CONSTITUTE AN OFFER FOR SALE

13 1/2 per cent EXCHEQUER STOCK 1987

SCHEDULE OF PAYMENTS:

Amount paid on issue	£20.00 per cent
Amount payable on Monday, 8th March 1982	£35.00 per cent
Amount payable on Monday, 5th April 1982	£38.25 per cent

INTEREST PAYABLE HALF-YEARLY ON 22nd JANUARY AND 22nd JULY

This Stock is an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961. Application has been made to the Council of the Stock Exchange to list the Stock as Exchequer Stock. The whole of the Stock has been issued to the Bank of England on 8th February 1982 at a price of £32.25 per cent. The amount paid on issue was £20.00 per cent and the amount payable on 8th March 1982 will be £35.00 per cent and the amount payable on 5th April 1982 will be £38.25 per cent. The principal of and interest on the Stock will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom. The Stock will be repaid at par on 22nd January 1987. The Stock will be registered at the Bank of England and at the Bank of Ireland, Belfast, and will be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1963. Transfers will be free of stamp duty. Interest will be payable half-yearly on 22nd January and 22nd July. Income tax will be deducted from payments of more than 25 pence annual interest payments will be transmitted by post. The first payment will be made on 22nd July 1982 at the rate of £4.28125 per £100 of the Stock. Until payment in full has been made and a completed registration form submitted to the Bank of England, the Stock will be represented by letters of allotment. Payment in full may be made at any time prior to 5th April 1982 but no payment will be allowed on such payment. Interest may be charged on a day-to-day basis on any overdue amount which may be accepted at a rate equal to the London Inter-Bank Offered Rate for seven days deposits in sterling ("LIBOR") plus 1 per cent per annum. Such rate will be determined by the Bank of England by reference to market quotations, on the due date for the relevant payment, for LIBOR obtained from such sources as the Bank of England shall consider appropriate. Details in duplicate of any amount in respect of the Stock will be sent to holders of such Stock liable to cancellation and any amount previously paid liable to forfeiture. Letters of allotment may be split into denominations of multiples of £100 on written request by the Bank of England, or by any of the Branches of the Bank of England, on any date not later than 1st April 1982. Such requests must be signed and must be accompanied by the letters of allotment (that a letter cannot be split if any instalment payment is overdue). Letters of allotment must be surrendered for registration, accompanied by a completed registration form, when the final instalment is paid, unless payment in full has been made before the due date, in which case they must be surrendered for registration not later than 1st April 1982. Consideration in Writing. The interest due on 22nd July 1982 will be paid separately on holdings of the existing 13 1/2 per cent Exchequer Stock, 1987 and on holdings of "A" Stock as at the close of business on 17th June 1982 notwithstanding interest mandated authorities for income tax exemption and other notifications recorded in respect of holdings of existing Stock will not be applied to the payment of interest due on 22nd July 1982 on holdings of "A" Stock. The last date for lodgment of the Bank of England of transfers for registration as "A" Stock will be 18th June 1982. After this date, for purposes of certification, the "A" Stock will not be distinguished from the existing 13 1/2 per cent Exchequer Stock, 1987. Transfers of "A" Stock as at the close of business on 17th June 1982 notwithstanding interest mandated authorities for income tax exemption and other notifications recorded in respect of holdings of existing Stock will not be applied to the payment of interest due on 22nd July 1982 on holdings of "A" Stock. The last date for lodgment of the Bank of England of transfers for registration as "A" Stock will be 18th June 1982. After this date, for purposes of certification, the "A" Stock will not be distinguished from the existing 13 1/2 per cent Exchequer Stock, 1987. Copies of this notice may be obtained at the Bank of England, New Street, Birmingham, or at the Glasgow Agency of the Bank of England, 14 St. Vincent Place, Glasgow, G1 2EU; at the Bank of Ireland, Moyne Buildings, 1st Floor, 20 Colman Street, Belfast, BT1 5BN; at St. Martins & Co., 15 Moorgate, London, EC2R 6AN; or at any office of the Stock Exchange in the United Kingdom. BANK OF ENGLAND LONDON 8th February 1982

LONDON'S THEATRES

Return of the sparkle

By Antony Thorncroft

A RECESSION and the coldest winter for years: a sharp fall in tourists and a West End increasingly blighted by a dozen theatres up for sale or in the throes of changing hands...

"Business has held up quite well," says Eddie Kulkundis, who has one play, Steaming, in profit, while Arms and the Man is on target to recoup its cost. "The West End theatre is not so bad at the moment. I would estimate that we are 10 per cent up on last year..."

It is the almost unanimous opinion of the producers — and these days there are more of them, each handling fewer plays — that the West End theatre is performing better than anyone would have dared forecast a year ago. The basic reason is probably an improvement in the quality of the plays.

A revival of the wartime spirit

generate confidence as well as tremendous profits. In addition, rising costs are making producers more selective and prudent, and so fewer disasters reach the stage. If they do, as on Broadway, they are likely to close quickly.

There is also undoubtedly a revival of the wartime spirit of "Let's cheer ourselves up by going out for a treat." This has helped ensure excellent business for the popular musicals, but also the seasonal Christmas shows such as the pantomime Mother Goose at the Victoria Palace, and Wozzeck/Gammaria at the Cambridge, have had their seasons extended.



Robert Fox: his Anyone for Denis? recouped its initial investment in 10 weeks

There are other specific factors behind the improvement. In the past few years the Society of West End Theatres has attempted to meet the challenge of falling turnover by more forceful marketing. The most tangible sign has been the ticket booth in Leicester Square which offers unsold tickets of the day at half price — an idea from New York. In the first, just completed, year 350,000 tickets were bought this way, only a small percentage of the 5m-6m sold in a year, but encouraging in that a significant number of first-time theatre-goers were buying them.

For the first time the theatre producers are researching their audiences, beginning to discover the gaps, and attempting to sell themselves on the basis of the information. Research shows that travel problems are the main reason given for not visiting the theatre more frequently, which is why SWET is worried about the return of high fares in the London area next month.

SWET is also hoping to extend its net and bring in people from beyond this area to the London theatre, which often features as the main attraction of a visit to the capital.

marked improvement, especially in the Covent Garden area, but the Shaftesbury Avenue theatres are increasingly blighted by the sex shops moving out of Soho. All this effort has succeeded in halting the decline in attendance, which are believed to have averaged 60 per cent of capacity last year, just above the usual break-even point of 55 to 60 per cent. Some plays have done exceptionally well, and in such a speculative business the rewards for the right formula can be substantial.

Robert Fox is a new producer who is unusual in starting his career last year with two great successes, one commercial, the other artistic, and who positively insists on revealing his finances. He believes that honesty about the workings of the West End theatre is the best policy because it dispels distrust and rumour. He mounted Anyone for Denis? last April with a capital of £80,000, much of it subscribed by investors new to backing plays (minimum investment, £1,000). Weekly profits of more than £8,000 on a box office turnover of £22,000 recouped the initial investment in 10 weeks and even after six months Anyone for Denis? was adding £5,000 a week in profit. The show continues to run and a simultaneous 26-week provincial tour starts in March.

Fox's second play, Goose Pimples, opened at the Haopstead Theatre Club and trans-

ferred to the West End. It did not stay long but it broke even, mainly because some of the initial costs were soaked up at Hampstead.

Fox is following the same method with his next production, Another Country. It started at Greenwich and for its West End run, from March 2, it is capitalised at £60,000. If Fox had brought it straight in it would have cost £80,000. In this case, although Another Country has a £60,000 price tag, the basic cost is nearer £30,000—the rest of the money has been set aside for advertising and other emergencies since Another Country is not a traditional Shaftesbury Avenue play and may need some nursing.

The procedure by which a play begins life outside the West End and then transfers has become standard, even for such established producers as Michael Codron. His next production, Noises Off by Michael Frayn, opens at the Lyric Ham-mersmith this month. In the unlikely event of it not moving east, Codron reckons he has cut his financial risk by up to 40 per cent. Eddie Kulkundis first presented Steaming at Stratford East. "If it had failed there it would have lost £5,000; if it had sunk after a West End opening the loss would have been £40,000."

Trying out plays in subsidised local theatres is one way in

which producers have cut back on their losses in more difficult times (made more difficult by their reluctance to raise seat prices in line with inflation). Another approach is to hunt the country for good plays and then guide the production into London. A current example is 84, Charing Cross Road, which started life at the Salisbury Playhouse. It may remove some of the glamour of risk-taking from the impresario's life, but it forgets tickets with mainly Arts Council backed theatres.

Another developing area of fusion is between producers and theatre owners. The struggle for ACC, which owns, through its Stoll-Moss subsidiary, a string of Shaftesbury Avenue theatres, comes at a time when at least four other London theatres are up for sale—and some producers are very keen to take over the management. Already Michael Codron has agreed to look after the Aldwych, just acquired by the New York theatre owner Jimmy Nederlander, under a three year contract. Apart from the challenge, it ensures Codron a West End home for his plays. Iao Albery, who owns four theatres, has successfully mounted his own productions in recent years. Robert Fox would like to buy a theatre. Nick Salmon, who runs H. M. Tennent, the long established production company now American-owned, would also like the chance to control one.

Owning a theatre is usually not very profitable

Owning a theatre is usually not very profitable. Producing plays is even riskier, but the rewards can be considerable. Shows like Barnum and Cois are taking well over £100,000 a week in box office receipts and even with the high cost of mounting a musical—up to £500,000—once you are in profit the rewards are tremendous. There are also, as Nick Salmon points out, peripheral rewards — film and television rights, overseas rights, and increasingly a chance on Broadway. It is the possibility of such gains that keeps the London theatres occupied by

Britain's economy

It is time to seize the commanding heights

By Andrew Glyn

MASS UNEMPLOYMENT has a very definite function under capitalism. Marx described how, in his time, the "reserve army of labour" drove down the conditions of those to work. From this perspective the fundamental purpose of Mrs Thatcher's monetarism is quite clear — to use mass unemployment to weaken the trades unions' capacity to protect and improve the pay and conditions of their members.

In the last year, this policy has had some success. Pay increases, especially in the manufacturing sector, have been kept below the inflation rate. More important, there has been a rapid increase in labour productivity as production has been rationalised and concentrated in the most efficient plants, and the pace of work inside them has been increased. But is this the basis for a recovery?

Only under the Chancellor's new definition of recovery as being a slowing down of the pace at which things are getting worse.

Driving up productivity by closing down the less efficient plants is like putting up the batting average of a cricket team by only playing the best eight batsmen. The intensification of labour has definite limits: the whole history of capitalism since the mid-nineteenth century shows that success on world markets must be based on massive investment in new processes and products. British industry is still investing far less than major competitors abroad.

The lowest rate of profit ever recorded, combined with the highest rate of excess capacity since the 1930s, constitutes no basis for the reversal of this situation.

Moreover the economic onslaught has not led to a decisive weakening of the trades unions; in terms of membership no mass exodus has occurred like that in the early 1920s. As soon as things stop getting worse, the pressure from workers to make up for past losses will be felt with a vengeance.

Faced with this prospect of growing bitterness against the mass unemployment and other hardships, the SDP, not to men-

tion Tory rebels, have proposed reflationary packages of £2bn or so. These may seem bold enough. But the National Institute (November 1981 Economic Review, p 27) estimates that, depending on the precise mix of policies (public investment, cuts in National Insurance, etc) the effects of such packages would be to reduce unemployment in 1985 by only 150,000 to 330,000.

Professor Meade, reportedly a leading SDP advisor, proposes what he calls "not-quite-compulsory" arbitration of wage disputes. The arbitrators would be charged with making a settlement which would maximise employment. This seems even-handed enough; in times of high demand big wage increases to attract labour would be indicated. But in a situation

Labour's stark choice: abolish the power of the City or abandon any hope of full employment

of mass unemployment the arbitrators could hardly be expected to turn down the employers' argument that a cut in wages in real terms would allow them to compete more effectively, especially abroad, and thus employ more workers. Far from being a new Keynesianism, as Professor Meade claims, this is simply the age-old policy of bludgeoning workers into accepting wage cuts to protect jobs.

The failure of orthodox policies, Keynesian or monetarist, to cure mass unemployment will inevitably bring the election of a Labour Government committed to creating the 4-5m jobs necessary for full employment.

A previous Labour Government created 3m new civilian jobs between 1945 and 1948. Could this success be repeated? Demobilising the armed forces in 1945 involved a huge cut in public spending, from about 57 per cent of GDP in 1945 to 36 per cent in 1948. The PSBR was cut from 19 per cent of GDP to zero. Demobilising

the reserve army of the unemployed now would involve an enormous increase in Government spending, especially as a priority for Labour would be restoration of the public services. The PSBR would have to be pushed up to levels perhaps approaching those of 1945. And whereas the City had been prepared to finance such a PSBR in 1945, it would be wholly unwilling now.

All of which leaves Labour with a stark choice: abolish the power of the City or abandon any hope of full employment.

In 1945 profits were extremely high, bolstered by price controls which allowed a profit for high-cost producers. So there was no danger of the expansion running out of steam for lack of profitable capacity. With profits so low now, Labour would be under overwhelming pressure from the CBI to ensure that the lion's share of any expansion was diverted to profits, and with no guarantee to return of sufficient investment and expansion of jobs.

Labour's economic strategy proposes selective nationalisation of profitable firms and planning agreements to control the rest. But experiences of the last Labour Government in Britain, and of Mitterrand in France, cast serious doubt on whether these policies would give sufficient leverage to guarantee an expansion geared to social need rather than private profit. It is more likely that "lack of confidence" would cause production and investment to falter.

Socialists proposing ambitious schemes of social spending are always faced with the question "where will the money come from?" The answer, under capitalism in a state of acute economic crisis, is that it won't. To get sufficient control over the economy Labour will need to go further than presently envisaged and take over all the commanding heights of the economy; remoulding in the foothills is the recipe for retreat.

Andrew Glyn, a fellow of Corpus Christi College, teaches economics at Oxford University.

Letters to the Editor

Britain's policy in Europe is excessively cautious

From the Deputy Director-General Confederation of British Industry

Sir—In his review (January 27) of Mr Malcolm Rutherford's book "Can we save the Common Market?", Mr Peter Shore is lucid and comprehensive in his account of the Community's defects. Unfortunately the picture he draws is highly selective in content, and he fails to deal in any substance with the essential question: after withdrawal, what alternative trading arrangements would be available to give us a reasonable industrial future?

His analysis ignores the fact that many thousands of jobs depend on our being able to sell tariff and quota-free into the Community and the other European countries associated with it — and 60 per cent of our exports now go to Western Europe. Not only companies directly trading in Europe need this access, for those supplying them with services, components and materials benefit at one remove.

It is also disingenuous to suggest that major reforms of the Common Agricultural Policy is excluded from the Commission's terms of reference under the May 1980 Agreement. The three major principles of the CAP may be sacrosanct, but that does not rule out a bid to make its operation much more cost-effective. If the Council of Ministers is really dealing only with small changes, why are the negotiations proving to be so difficult?

Equally, Mr Shore fails to spell out exactly how a Labour Government would secure an effective substitute for the trading framework the EEC now provides. Under Labour's policy we would in essence tell our Community partners we wanted to buy our food elsewhere in the cheapest market (where we could find one), go on selling our manufactures to them tariff and quota-free, and reserve the right to set up barriers against theirs to preserve jobs and supposedly regenerate our industry. It takes two to make a deal; and it really is quite difficult to see what is in it for the other side who share our problems of industrial change and unemployment.

If we could not negotiate an alternative to full EEC membership in Europe, which other countries would be ready to join us in a free trade area or customs union? There is no sign that the United States, Canada or Japan would be interested. Australia and New Zealand would be happy to sell us more food, but would they be prepared to open their small but

wealthy markets freely to our manufacturers? Their high levels of protection suggest not.

The business view of EEC membership is quite clear. Debate at the CBI's national conference last November overwhelmingly confirmed that industry believes the UK's place is in Europe.

Bryan Rigby, Centre Point, 103, New Oxford Street, W.C.1.

From Mrs M. Barouch

Sir—I should like to tell to Mr Peter Shore (January 27) and eventually to your readers, why the EEC must be saved! Without contradicting any of Mr Shore's comments and very accurate analysis of the facts I should like you to point out that they regard me of a well known joke: "When there is fog over the Channel the British declare that the Continent is isolated by the fog." In this case the fog is represented by the two big powers: U.S. and USSR, two agonising giants, each one believing in the possibility of surviving the other only if they will be able to have one blood: European blood!

In the same page where Mr Shore's article is published there is another article by Mr Anatole Kaletsky which is a very good example of the Healey school. Disaster that the U.S. are trying to export to the rest of the world. As much as for the USSR I think that after Afghanistan, Poland and the financing of underground movements all over Europe there is no need for me to illustrate the danger. There is only one way for Europe to save herself from the convulsing strikes of the above mentioned giants and that is to stick together in spite of the difficulties and differences, waking up to the reality that united she is much stronger than the U.S. and USSR put together and that, now again, she has the opportunity to be the centre of the world!

Let us all try to overcome our petty disputes and once again be the birthplace of a new and better world. M. Barouch, Piazza del Rosario, 1, Milan, Italy.

From Mr Robert Jackson, MEP Sir—The trouble with Peter Shore on Europe (see his article on Wednesday, January 27) is and always has been his inability to come to terms with the fact that France and Germany, and Europe in general, actually exist. They do exist, and over the

Industrial energy prices

From the Chairman, Tioxide Group

Sir—Ms Cameron (February 3) on world industrial energy prices correctly reports the continuing concern of energy intensive industries in the United Kingdom regarding the competitiveness of domestic energy prices. The price comparisons for gas and electricity which she quotes, however, are largely irrelevant. They ignore the findings of the NEDC task force which was set up to make such comparisons, and bear little relationship to the prices actually paid by large industrial consumers in the principal industrial areas of the countries covered by the survey.

Those of us who represented industrial consumers to the NEDC task force were able to agree with the supply industries and Government comparative data as at October 1981. These comparisons are still valid today since there has been little subsequent movement in exchange rates or in gas and electricity tariffs. The details agreed with the supply industries and Government differ considerably from the figures quoted in the table in Ms Cameron's article.

As far as electricity is concerned, large high load factor users in the United Kingdom are paying prices 19 per cent higher than in West Germany, 39 per cent higher than in France, and 70 per cent higher than in Italy. Lower prices than these are available in West Germany under special contracts.

Continental gas prices have certainly moved closer to the present United Kingdom prices since the beginning of the year following the freeze on prices imposed as a result of complaints from consumers. The Gas Corporation has, however, already announced an increase of gas prices by 1p/therm/quarter and this will open up the gap again if Continental prices remain as at present stabilised by low oil product prices.

Ms Cameron rightly points to the widening of the disparity in fuel oil prices. She also emphasises the absurdity of having to pay the excessive fuel oil duty of £3 a ton on top of a fuel oil price which is higher than any other in Western Europe.

Large United Kingdom energy users see no evidence of "a narrowing range of world energy prices".

John Pitts, Tioxide Group, 10 Stratton Street, W.1.

Financial Highlights 1981

BADISCHE KOMMUNALE LANDESBANK

1981 AT A GLANCE *

IN DM MILLION

BALANCE SHEET TOTAL	21,833
DUE FROM BANKS	7,244
SECURITIES	2,126
DUE FROM NON-BANKS	11,276
DUE TO BANKS	7,242
DUE TO NON-BANKS	4,031
OWN BEARER BONDS	11,765
CAPITAL AND RESERVES	507

* PRELIMINARY RESULTS AS AT DECEMBER 31, 1981

In 1981, Badische Kommunale Landesbank, Mannheim, one of Southwest Germany's leading banks, continued on a course of measured growth. The balance sheet total rose from DM 20.3 billion to DM 21.8 billion, an increase of 7.6%.

Lending activity accounted for a large part of BAKOLA's growth in 1981. Credit volume, excluding money market operations, advanced by DM1.4 billion to reach DM15.4 billion.

BAKOLA bonds were again the primary funding source, with a record DM 4.9 billion issued during the year. The volume of the Bank's own paper outstanding at year-end stood at some DM 12 billion.

The international business of the BAKOLA Group recorded satisfactory gains. Export financing and project financing grew substantially. Commercial banking activities, especially documentary business, expanded considerably over the previous year.

BAKOLA's wholly-owned foreign subsidiaries — Badische Kommunale Landesbank (Switzerland) Ltd., Forfaterung und Finanz AG (FFZ), both in Zurich, and Badische Kommunale Landesbank International S.A. in Luxembourg — made important contributions to the Group's progress in 1981. A representative office was opened in London.

Badische Kommunale Landesbank is a regional universal bank linked to Germany's powerful network of savings banks and performing centralized functions for Baden's Sparkassen.

For further information, just contact: Badische Kommunale Landesbank — Girozentrale — Augustaanlage 33, D-6800 Mannheim 1 (West Germany) Telephone: (0621) 458467

BADISCHE KOMMUNALE LANDESBANK GIROZENTRALE

Badische Kommunale Landesbank • D-6800 Mannheim 1 (West Germany)

Crest Nicholson up 16.7% and further growth seen

AN INCREASE of 16.7 per cent in 1981 pre-tax profits is reported by Crest Nicholson, the industrial group with interests in housing, leisure and engineering which makes the group's seventh consecutive year of growth. Following the half-term advance from £1.91m to £2.22m, full-year taxable figures were ahead by £0.9m to £3.32m on turnover of £54.07m, against £18.41m.

Assuming no deterioration in economic conditions, the company is planning for further growth in the current year.

At the after-tax level, however, profits were down from £4.05m to £3.63m, reflecting a higher tax charge of £2.7m (£0.84m). Stated earnings per 10p share were lower at 3.76p, compared with 11.93p, but on a fully taxed basis the comparative figure was reduced to 6.73p.

The year's dividend is effectively being raised by 24 per cent from 2.3p to 2.85p net per share, with a final of 1.7p. The 1980 earnings and dividends are adjusted for the one-for-one scrip issue.

Retained profits for 1981 decreased from £5.05m to £2.3m. These were after tax minorities of £10,000 (£35,000), extra-

ordinary debits of £142,000 (£1.37m credits) and dividends costing £1.12m (£368,000).

At the year end, the group had a net surplus of cash and Government securities and there are substantial medium- and short-term bank facilities at its disposal.

In the property division, profits rose 17 per cent to £4.29m on turnover of £22.74m (£18.08m), arising largely from an excellent contribution from commercial property developments. On the residential side, uncertainty and difficult conditions in the housing market remained throughout 1981. Crest Homes continues to pursue a policy designed to insulate it from the peaks and troughs of the housing market and despite the conditions, has continued to perform creditably.

On the commercial property side, the company's policy of building small- and medium-size office or shop developments in first-class towns in the south of England has proved most successful.

comment
Crest Nicholson is up by 17 per cent at the pre-tax level, after a £500,000 or so cut in interest

William Jackson downturn

DESPITE A higher turnover of £69.74m, against £66.42m, pre-tax profits of William Jackson and Son declined from £1.06m to £403,000 for the half year to October 24 1981.

There is no tax charge, against £582,000 previously. Last time, there was an extraordinary credit of £35,000.

The company carries on business as a baker, confectioner, meat processor and supermarket operator. Its ordinary shares and restricted voting ordinary shares are unquoted.

Guildhall Property moves ahead

Pre-tax profits of Guildhall Property Company rose slightly from £508,000 to £535,500 for the six months ended December 1981.

An interim dividend of 0.75p net per 25p share has been maintained which will absorb £45,750 (same). The directors say, subject to unforeseen circumstances, they also hope to maintain the final dividend at not less than last time's 4.4p which was paid out of taxable profits of £1.02m.

At June last year the company owned 59 industrial properties in 12 frehold factories in North West London.

Taxable profits were struck after interest of £56,720 (same), depreciation of £1,920 (£1,110) and management expenses of £27,530 (£25,470). Net rents and other income amounted to £631,780 against £592,300.

Tax took £270,700 (£256,300) leaving net profits of £264,890 against £252,700.

Preference dividends remained static at £5,460 while attributable profits rose from £247,240 to £259,430.

Broadstone Inv. pays 0.35p more

After-tax revenue of Broadstone Investment Trust was little changed at £1.06m for 1981, against £1.04m previously. Earnings per 20p share edged ahead from 7.35p to 7.49p and a higher final dividend of 5.25p raises the year's payment by 0.35p to 7.45p net.

Gross revenue was £1.83m, compared with £1.84m. Expenses and interest amounted to £225,088 (£202,079) and tax took £590,728 (£597,820).

Net asset value per share increased from 265.4p to 283.7p at the year end.

Taylor Tiles in receivership

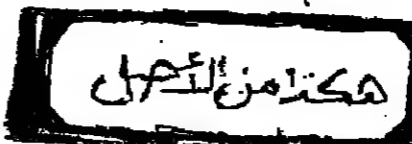
Receivers and managers have been appointed to the Taylor Tiles Group which specialises in manufacturing and laying of industrial floor coverings and retailing ceramic tiles. They are Mr Alastair Jones and Mr Richard Archer of chartered accountants Peat, Marwick Mitchell and Co.

It is their intention to permit the company to continue trading with a view to selling it as a going concern.

YEARLINGS

The interest rate for this week's issue of local authority bonds is 14 1/2 per cent, unchanged from last week and compared with 12 1/2 per cent a year ago. The bonds are issued at par and are redeemable on February 16 1983.

A full list of issues will be published in tomorrow's edition.



These Bonds having been sold, this announcement appears as a matter of record only.

New Issue

9th February, 1982



U.S. \$30,000,000

TOKYU CORPORATION

(Tokyo Kyuko Dentetsu Kabushiki Kaisha)

5 3/4 % Convertible Bonds Due 1997
ISSUE PRICE 100 PER CENT.

- | | | |
|--|--|---|
| Yamaichi International (Europe) Limited | J. Henry Schroder Wagg & Co. Limited | |
| Banque Nationale de Paris | Banque de Paris et des Pays-Bas | |
| Berliner Handels- und Frankfurter Bank | Crédit Lyonnais | |
| Dresdner Bank Aktiengesellschaft | IBJ International Limited | |
| Merrill Lynch International & Co. | Mitsubishi Bank (Europe) S.A. | |
| Morgan Guaranty Ltd. | Nomura International Limited | |
| Swiss Bank Corporation International Limited | Union Bank of Switzerland (Securities) Limited | |
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| DG BANK Deutsche Genossenschaftsbank | | Financière Dewaay S.A. |
| Goldman Sachs International Corp. | Interallianz Bank Zurich AG | Kleinwort, Benson Limited |
| Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.) | Kuwait International Investment Co. s.o.k. | |
| Kuwait Investment Company (S.A.K.) | Kyowa Bank Nederland N.V. | Lombard Odier International S.A. |
| LTCB International Limited | Mitsui Finance Europe Limited | Mitsui Trust Bank (Europe) S.A. |
| MTCB & Schroder Bank S.A. | | The National Commercial Bank (Saudi Arabia) |
| New Japan Securities Europe Limited | | The Nikko Securities Co., (Europe) Ltd. |
| Nippon Credit International (HK) Ltd. | | Nippon European Bank S.A. |
| Nippon Kangyo Kokumaru (Europe) Limited | Osakaya Securities Co., Ltd. | Saitama Bank (Europe) S.A. |
| Smith Barney, Harris Upham & Co. Incorporated | | The Sumitomo Trust Finance (H.K.) Limited |
| Toyo Trust Asia Limited | | Woso International (Europe) Ltd. |
| S.G. Warburg & Co. Ltd. | Yasuda Trust & Finance (H.K.) Limited | Yokohama Asia Limited |

NEW ISSUES February 9, 1982

FNMA FEDERAL NATIONAL MORTGAGE ASSOCIATION

\$2,000,000,000
15.50% Debentures

Dated February 10, 1982 Due August 10, 1982
Series SM-1982-P Cusip No. 313586 LQ 0
Non-Callable

Price 100%

\$1,000,000,000
15.65% Debentures

Dated February 10, 1982 Due July 10, 1985
Series SM-1985-O Cusip No. 313586 LR 8
Non-Callable

Price 100%

The debentures are the obligations of the Federal National Mortgage Association, a corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1716 et seq.).

This offering is made by the Federal National Mortgage Association through its Vice President for Finance and Treasurer with the assistance of a nationwide Selling Group of recognized dealers in securities.

Debentures will be available in Book-Entry form only. There will be no definitive securities offered.

John J. Meehan Vice President for Finance and Treasurer
Allan C. Sell Director of the Fiscal Office
100 Wall Street, New York, N.Y. 10005

This announcement appears as a matter of record only.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange in London.



HONDA MOTOR CO., LTD.

(Honda Giken Kogyo Kabushiki Kaisha)

U.S. \$80,000,000
5 1/2% Convertible Bonds 1997

The issue price of the Bonds is 100 per cent. of the principal amount. The following have agreed to subscribe or procure subscribers for the Bonds:-

- | | |
|--------------------------------------|--|
| Nomura International Limited | Merrill Lynch International & Co. |
| Kuwait Investment Company (S.A.K.) | The National Commercial Bank (Saudi Arabia) |
| Amro International Limited | Banque Nationale de Paris |
| Crédit Lyonnais | Deutsche Bank Aktiengesellschaft |
| IBJ International Limited | Kleinwort, Benson Limited |
| Mitsubishi Bank (Europe) S.A. | The Nikko Securities Co., (Europe) Ltd. |
| J. Henry Schroder Wagg & Co. Limited | Société Générale |
| | Union Bank of Switzerland (Securities) Limited |

The U.S. \$80,000,000 Bonds of U.S. \$5,000 each constituting the above issue have been admitted to the Official List by the Council of The Stock Exchange in London, subject only to the issue of the Bonds. Interest will be payable semi-annually in arrears on the last day of February and 31st August. The first payment of interest will be made on 31st August, 1982.

Particulars of the Bonds are available in the statistical services of Exel Statistical Services Limited and may be obtained during usual business hours up to and including 24th February, 1982 from:-

Cazenove & Co.,
12 Tokenhouse Yard,
London EC2R 7AN

10th February, 1982

SHAREHOLDERS: RIYAD BANK - 60% CREDIT LYONNAIS - 40%

BALANCE SHEET 31 December 1981

LIABILITIES	U.S.\$	ASSETS	U.S.\$
Issued Share Capital: 80,000 Shares of US\$100 each	8,000,000.00	Cash at Bankers	893,178.86
General Reserve	9,464,060.48	Short Term Funds	233,378,976.61
Shareholders' Subordinated Loan Saudi Riyals 85,000,000	24,853,801.16		234,272,155.47
Total Capital Funds	42,317,861.64	Banks Time Deposits	535,956,956.12
		Loans Short Term	23,301,754.38
		Loans Medium Term	134,375,155.88
		Loans Long Term	263,483,029.20
Time Deposits	1,135,503,919.45	Other Assets	29,393,189.81
Call Deposits	15,860,476.19	Bond Portfolio	7,146,657.20
Other Liabilities	34,650,028.80	Premises & Equipment	403,388.02
TOTAL:	1,228,332,286.08	TOTAL:	1,228,332,286.08

RESULTS

Profit before provisions	US\$ 7,204,256.04
Net Profit	US\$ 5,204,256.04
Dividend	US\$ 400,000.00
Transfer to General Reserve	US\$ 4,804,256.04

P. O. Box 20220, Manama Centre, Manama, Bahrain. Tel: 232830 Fax: 9088 CREDYD BN

RIYAD BANK 25TH ANNIVERSARY

Gulf Riyad Bank is pleased to congratulate Riyad Bank on this occasion

Amstrad well ahead at six months: pays more

PROFITS BEFORE tax of Amstrad Consumer Electronics advanced sharply from £1.31m to £2.59m for the six months to December 31 1981 m turnover well ahead at £15.6m, compared with £7.6m.

For the year as a whole (to end June 1982) Mr Alan Sagar, the chairman, says that assuming there is no great movement in the foreign exchange market, no major changes in the chairman's budget and no further deterioration of consumer spending, he looks forward with confidence to a "satisfactory performance."

However, he warns that the period under review takes into account the group's best selling season and that it would be unwise to assume that the second half will show similar sales levels since historically volume levels for the group's types of product during this period are normally much lower.

Nonetheless, the net interim dividend is being stepped up from 1.50p to 1.75p per share—a rise of 20 per cent—last year a final of 2.35p was paid from taxable profits of £2.38m (£1.96m).

Tax for the half year took £1.36m (£832,000) and £63,000 dividend payments (£24,000) the retained balance

emerged at £11.8m, against £576,000.

Stated earnings per share came through at 13.3p (5.5p) after tax and at 27.7p (14.1p) before tax.

The chairman points out that much of the increase in turnover was attributable to the group's very successful product range (it manufactures and distributes electronic and domestic equipment, backed by a television advertising campaign during October and November last year).

He adds that the pre-tax profit again demonstrates its determination and ability to maintain gross margins and to co-ordinate operating costs.

As mentioned in the chairman's last annual statement the group is currently trying to find a site in the Southend area on which to build a new factory to expand production to meet the increased demand for its products. It is hoped that a new facility will be available later this year.

Because of the increasing complexity of the group's trade with the Far East it has been found necessary to open an office in Hong Kong. Last October the group created Amstrad International (Hong Kong) to represent its interests

in that part of the world and the directors look forward to this company generating more business.

The chairman is continuing to waive all but 0.1p per share of his interim dividend entitlement, representing a total waiver of £111.410.

comment

Amstrad has been keeping pace with the most sanguine forecasts. First half profit before tax are almost twice what they were last year and even assuming that three-fifths of the year's profit has been taken in the peak selling period before Christmas, next June's total could be over £4m. Operating on a float of over 2.3m shares—currently worth about £5.5m—the market in Amstrad is at least as effervescent as the company. A period of profit taking in the new year brought the shares as low as 160p two weeks ago, but continued buying they were back at 235p yesterday (having briefly regained their peak of 250p). A prospective fully-taxed p/e of less than 13 may not look too demanding, but it discounts continued growth at around 70 per cent. Let Amstrad falter only slightly, and the shares would be looking vulnerable.

GrandMet is holding up well

RESULTS IN the current year to date at Grand Metropolitan are holding up well, says Sir Maxwell Joseph, the chairman, in his annual statement with accounts.

For the 12 months ended September 30 1981, group pretax profits rose from £153.1m to £156.6m, helped by a full year's contribution of £72.7m from Liggett Group in the U.S.—as reported December 23. In current cost terms, the taxable figures were ahead at £136m (£108.9m).

Sir Maxwell comments that Liggett gives the group an important presence in the U.S., an established management structure, and a base from which to build in future years.

Apart from adding value to the group's spirits and wine activities worldwide and the beneficial effect on exports from the UK, the U.S. move has given fresh impetus to the international development of some other group activities, he says.

In September, the group completed the acquisition of International Hotels Corporation and this company is now giving special emphasis to the development of its home market in the U.S. Currently it has an international network of 36 hotels in 48 countries.

GrandMet has already announced plans to move a number of its hotels into intercontinental and once details have been worked out and implemented, the return on the group's substantial investment in hotel ownership is expected to improve.

The group's home businesses came through another difficult year in good shape. Grand Met's activities are in brewing and retailing, hotels and catering,

leisure, milk and foods and spirits and wines.

The chairman says he cannot take an optimistic view of the immediate economic prospects for the UK, while the U.S. economy has also entered a recessionary phase which has begun to affect the level of consumer demand in some of the group's U.S. markets.

The notes to accounts show that on February 13, 1981, GrandMet made a payment of £50,000 to its present finance director, Mr J. C. Orr, as an inducement to leave his then employment.

Compensation and ex gratia payments of £153,000 (£275,000) and a pension of £14,513 (£14,922) were paid to former directors.

Two UK employees of GrandMet are shown as receiving salaries of more than £250,000, excluding pension contributions. The executives were not identified, but Mr Orr said yesterday that they are a very successful business within the group and their remuneration was linked to the performance of that business. GrandMet was satisfied that the arrangement was good for the group and for the shareholders.

At September 30, 1981, group ordinary shareholders' funds showed a slight decrease from £2,240m to £2,220m. Fixed assets amounted to £1,396m (£1,659m) and net current assets rose from £148.7m to £185.2m.

It is proposed to increase the authorised capital from £225m to £300m by the creation of 70m ordinary 50p shares. Following the increase, unauthorised unissued ordinary capital will amount to £66.45m.

Meeting, The Lyceum, W.C. March 4, at 11.15 am.

Retail side lifts Macpherson

A FINE recovery in the trade and retail division at Donald Macpherson Group, and a substantial profits improvement in established overseas operations, led the way to a 27 per cent increase in taxable surplus for the year to October 25 1981.

As anticipated in the interim report, Mr Rex Chester, chairman, says that the pattern of trading established in the first half persisted throughout the year. Half-time pre-tax profits were £478,000 lower at £820,000.

Against this, says Mr Chester, the trade and retail division was lifted by the performance of "Cover Plus" and Macpherson Hardware in the DIY market. The company is the sole supplier of Cover Plus paints to Woolworths.

Pre-tax profits rose from £2.26m to £2.87m m turnover improved from £90.84m to £93.11m. Exchange gains of £218,000 (losses £299,000) aris-

ing from overseas investments, and lower interest charges of £911,000 (£1,058m), more than compensated for a marginal fall in trading profits from £3.61m to £3.56m, according to Mr Chester.

The final net dividend is being held at 2.7p which repeats the total for the year at 4.2p. The dividend absorbs £761,000 (same). Earnings per ordinary 25p share are given higher at 7.3p compared with 7.1p.

An analysis of sales and trading profits shows: UK £65.88m (£85.79m) and £2.41m (£2.68m); overseas £16.9m (£11.43m) and £1.15m (£928,000); with export sales of £4.54m (£3.43m).

Borrowings have increased by £3.7m, says Mr Chester, of which £3.6m was accounted for in the cost of acquisitions made during the year. Gearing now stands at 26 per cent (21 per cent).

Tax took £1.93m, against £1.77m previously.

RESULTS AND ACCOUNTS IN BRIEF

MURRAY CALDWELL INVESTMENT TRUST—Pre-tax profit for half-year to December 31 1981 (£1,622,000, 1980, £1,370,400 (£24,244). Stated earnings per share 40c (£230 estimate). Net asset value per share 102.5p (108.4p). Interim dividend of 1.6p already announced.

GLANFIELD LAWRENCE (motor vehicle distributor and engineer)—Results for year to September 27 1981 and prospects reported February 9. Shareholders funds £2.1m (£1.7m); net current assets £424,178 (£524,248); fixed assets £2.44m (£1.66m); decrease in working capital £39,070 (£50,628). Meeting: North Finchley, London, N., March 2, at 11.30 am.

WINTERBOTTOM ENERGY TRUST (Increase in assets for year to November 30 1981 reported on January 6, 1982. Investments—listed at market valuation—in Britain, £1.18m (£7.87m), overseas £18.25m (£13.65m); unlisted at directors' valuation £22,027 (£206,621); net current assets £48,178 (debtless £31,250); total increase in liquidity £19,000 (£1.7m).

LANCASHIRE AND LONDON INVESTMENT TRUST—For the year ended December 31 1981. Franked investment income (£154,342 (£129,771)); unfranked investment income £14,508 (£14,103); dividend from subsidiary £2,800 (same); total investment income £151,651 (£146,674); net bank income and other income £27,467 (£49,223); management and other charges £27,515 (£20,588); taxable revenue £14,146 (£175,329); tax £6,430 (£52,029); revenue after tax £7,716 (£123,319); net dividend of 2.875p (£2.825p) per 25p share costing £100 (£100,000); net asset value per share 86.4p (£72.20).

NEW TOKYO INVESTMENT TRUST—No dividend for first accounting period from October 20 1980 to December 31 1981. Achievement of capital growth in principal policy objective. Pre-tax revenue deficit £5,815. Tax (not recoverable) £12,949. Deficit per 50p share 0.25p. Net asset value per share 124.3p and adjusted for exercise in full of rights attached to warrants 122.1p.

MURRAY GLENDEVEN INVESTMENT TRUST—Holders of £3,107,100 ordinary 25p shares have elected to convert their holdings into an equivalent number of ordinary 25p shares at January 31 1982, leaving 228,854 "S" ordinary shares in issue. The directors intend to give notice to the holders of the "S" ordinary remaining in issue of the compulsory conversion of their "S" ordinary into an equivalent number of ordinary shares as at March 31 1982.

CHURCHBURYESTATES plc

(Registered in England No. 927019)

Issued	Convertible Loan Capital	Outstanding
£91,100	6.4 per cent Convertible Unsecured Loan Stock 1985	£291,100
2,115,005	8 per cent Convertible Unsecured Loan Stock 1987	2,115,005
2,406,105		2,406,105

Application has been made to the Council of The Stock Exchange for the admission of the above securities to the Official List. Particulars of the above securities (which are being issued pursuant to schemes approved by stockholders of The Law Land Company, Limited on 20th January, 1982) will be available in the Extraordinary General Meeting on 12th February, 1982. Copies of these particulars may be obtained from that date during normal business hours on any weekday (Saturdays excepted) until 26th February, 1982 from:

L. Messel & Co.,
Wentworth House,
100 Old Broad Street,
London EC2P 2FX.

Robert Fleming & Co. Limited,
8 Crosby Square,
London EC3A 5AN.

U.S. \$10,000,000

Floating Rate U.S. Dollar Negotiable Certificates of Deposit, Due 9th August, 1984 (Retractable to 9th August, 1982)

THE SAITAMA BANK, LTD.
LONDON

In accordance with the provisions of the Certificates, notice is hereby given that for the six months interest period from 8th February, 1982 to 9th August, 1982, the Certificates will carry an Interest Rate of 16 1/2% per annum. The relevant interest payment date will be 9th August, 1982.

Merrill Lynch International Bank Limited
Agent Bank



On behalf of the Board
H. A. SMITH | Directors
E. PAVITT

DECLARATION OF DIVIDEND

A final dividend of 115 cents per share in respect of the year ended 31 December 1981 has been declared payable to members registered in the books of the Company on 26 February 1982. The register of members will be closed from 1 to 5 March 1982, inclusive. The dividend is declared in the currency of the Republic of South Africa. Payments from the London transfer office will be made in United Kingdom currency at the rate of exchange ruling on 16 March 1982 or on the first day thereafter on which a rate of exchange is available.

In the case of non-resident shareholders, tax of 15 per cent will be deducted. Dividend warrants will be posted on or about 1 April 1982. The full conditions of payment may be inspected at the Johannesburg office or the London transfer office of the Company.

per pro. GENERAL MINING UNION CORPORATION (U.K.) LIMITED
London Secretaries
L. J. Baines
London Office
30 Ely Place
London EC1N 6JA
8 February 1982

AARONSON BROS. P.L.C.

Manufacturers and Distributors of Contiboard, Contiplas, Wood Veneers, Aroplas, Laconite, Melinate, Armaflex, Spanboard, Bath Panels and Tiles

STATEMENT OF TRADING RESULTS

YEAR ENDED 30TH SEPTEMBER, 1981
(Subject to Final Audit)

	1981 £'000	1980 £'000
Group Turnover	61,574	55,433
Group Exports	11,340	11,124
Trading Profit before Interest	2,732	3,426
Trading Profit after Interest	598	1,949
Profit before Taxation	543	1,961
(Loss)/Profit for the year attributable to the Group before Extraordinary Items	(110)	1,039
Dividend per Ordinary Share of 10p each	1.20p	4.20p
Earnings per Ordinary Share of 10p each—Basic—Net	(0.76p)	3.43p

An increase in turnover of nearly 11 per cent was insufficient to counteract the adverse effect on margins caused by greater competition in an overall smaller market, the higher level of Sterling against the European currencies, and the general increase in oil and energy costs. During the second half, despite credit insurance cover, an exceptional loss in respect of doubtful debts amounting to £382,000 was provided.

The Board is recommending a final dividend of 0.6p per Ordinary share, making a total for the year of 1.2p per Ordinary share (1980—4.2p). Dividend warrants will be posted on 5th April, 1982, for payment on 7th April, 1982, to all Ordinary shareholders on the Register at the close of business on 5th March, 1982.

The current year has started in a similar way to the year under review and with some improvement being experienced recently together with new developments, the Directors anticipate an improved outcome for this year.

Johannesburg Consolidated Investment Company, Limited

(Incorporated in the Republic of South Africa)

INTERIM REPORT FOR THE SIX MONTHS ENDED 31st DECEMBER 1981

The following are the unaudited consolidated results of the Company and its subsidiaries:

	Six months ended 31.12.81	Six months ended 31.12.80	Year ended 31.12.81
Profit before taxation	62.4	67.1	123.8
Taxation	9.0	7.2	13.8
Profit after taxation	53.4	59.9	110.0
Outside shareholders' portion of profit	0.7	3.1	9.8
Profit before extraordinary item	52.7	56.8	105.4
Derived from:			
Income from investments	33.3	38.9	72.2
Profits of operating subsidiaries	13.0	7.7	17.1
Surplus on realisation of investments and mining assets	—	3.5	0.2
Other net revenue	6.4	6.7	15.9
Preference dividends	4.1	3.7	7.4
Profit attributable to ordinary shareholders before extraordinary item	48.6	53.1	98.0
Extraordinary item	—	—	51.5
Profit attributable to ordinary shareholders after extraordinary item	48.6	53.1	46.5
Ordinary dividends	9.5	9.2	42.8
Retained profit	39.1	43.9	3.7
Net asset value per share (based on market valuations and directors' valuations in respect of unquoted investments)	R140	R139	R121
Number of ordinary shares in issue	7,299,600	7,105,600	7,150,000
Earnings excluding surplus on realisation of investments and mining assets—per share	R48.6M	R49.6M	R97.5M
Dividends declared	130c	130c	600c

- NOTES:
- (i) The reduction in dividend income is due mainly to a material fall in income from our gold mining investments.
 - (ii) The increase in attributable profits from the operating subsidiaries arises partly from the increase in our holding in Tavistock Collieries Limited, which became a wholly-owned subsidiary on 22nd June, 1981.
 - (iii) No provision for potential losses on future realisations of investments is included in the interim statement. Any such provisions as may be necessary are made at the end of the financial year in the light of circumstances then existing.
 - (iv) In terms of the provisions of the Share Incentive Scheme, as amended, 149,600 ordinary shares were allotted to nominated executives of the Company at the middle market price prevailing on 27th November, 1981.

On behalf of the Board
G. H. WADDELL | Directors
F. J. L. WELLS | Directors

Head Office and Registered Office:
Consolidated Building
Cor. Fox and Harrison Streets
Johannesburg 2001
(P.O. Box 590, Johannesburg 2000)

8th February, 1982

NOTICE TO HOLDERS OF ORIENT FINANCE Co., Ltd.

(KABUSHIKI KAISHA ORIENT FINANCE)
8% Sterling/U.S. Dollar Payable Convertible Bonds due 1995

- Pursuant to Clause 7(D) of the Trust Deed dated the 22nd August, 1980, notice is hereby given as follows:
1. An issue of 15,000,000 Shares of the Company was made on 3rd February, 1982 at an issue price of Yen 1,410 per Share.
 2. As a result of such issue the Conversion Price at which the above-mentioned Bonds may be converted will be adjusted, in accordance with Condition 5(c) (v) of the Terms and Conditions of the said Bonds, effective as of 3rd February, 1982 Japan time, from Yen 803.80 per Share to Yen 795.20 per Share.

ORIENT FINANCE CO., LTD.
by: The Deiva Bank Limited
as Principal Paying Agent

Dated: 9th February, 1982.

ENERGY RESOURCES & SERVICES INCORPORATED

Net Asset Value
31st January 1982
\$8.55
per share (unaudited)

STOCKHOLDERS FAR EAST INVESTMENTS INC.

Net Asset Value
31st January 1982
\$2.01
per share (unaudited)

هكنا من العمل

MINING NEWS

Western Mining down 80% in the first half

BY KENNETH MARSTON, MINING EDITOR

HIT BY the weak market for nickel together with sharply higher costs, Australia's Western Mining has seen its attributable net profit for the first half of the year to end-June shrink by 80.4 per cent to A\$8.51m (23.82m) from A\$33.16m in the same period of the previous year.

The comparative figures are even less favourable when allowance is made for the fact that the latest net profit is reached after a tax credit of A\$5.1m whereas there was a tax deduction of A\$15m a year ago.

Furthermore, the major mining group says that the continuing depressed demand for metals and the reduced prices coupled with high interest rates and increasing costs mean that profitability is expected to remain at a low level for the rest of the financial year. The company adds that it is not possible to predict when conditions will improve.

Still, Western Mining is managing to stay in the dividend list with an interim payment of 1 1/2 cents (0.9p), albeit cut from 7 cents a year ago when the subsequent final also amounted to 7 cents.

Sales of gold were sharply higher but those of nickel fell 12 per cent and this coupled with lower prices resulted in an 18 per cent fall in nickel revenue. At the same time,

Lower metal prices cut profits at Bougainville

LOWER PRICES for copper, gold and silver cut 1981 profits of the Rio Tinto Zinc group's big Bougainville mine in Papua New Guinea, despite significantly higher production.

Net profits came out 68 per cent lower at Kina 22.7m (£17.4m), against K71.53m for 1980, and the total dividend is cut to 5 toea (3.8p) from 20 toea last time, with a final payment of 3 toea.

Bougainville said that the 1980 return on capital at 12.2 per cent was already inadequate, and last year it fell to just 3.9 per cent.

There is little optimism over the immediate future, either. The company said present indications are that 1982 is unlikely to show any improvement over last year.

Improved recoveries and higher head grades contributed to increased production of all metals, but Bougainville said this is only a temporary phenomenon as it is expected that grades will fall as the pit advances.

The company has already begun the installation of an eleventh ball mill to offset the long-term downwards trend in production, and has now decided to construct a twelfth mill, which will be commissioned in March next year.

Bougainville said it does not expect an early conclusion to its discussions with the national government over the seven-year review of the agreement between the two parties, which began last year.

The problem is that the regional government of the North Solomons, where Bougainville is situated, is seeking a larger share of the dividends and tax from the mine. A demonstration in support of the regional authority closed the mine for four days last October.

The dispute has still not been resolved, and the regional government has so far refused to take part in tripartite negotiations with Bougainville and the national government. Thus the company's talks with the PNG government are still in abeyance.

Bougainville shares lost 6p to 64p in London yesterday, but CRA, which owns 53.6 per cent of the company, closed unchanged at 152p after an initial fall to 150p. CRA is itself owned as to 57.2 per cent by Rio Tinto-Zinc.

Asarco earnings lower

GAINS TOTALLING \$84.6m from the sale of tax benefits, foreign exchange adjustments and accounting changes have left Asarco of the U.S. with a net profit for last year of \$50m (£26.9m), compared with \$237.3m in 1980.

Fourth quarter net profits were \$15.3m after non-operational gains of \$36m, against profits of \$24.7m last time.

Asarco said earnings for both the quarter and the full year were substantially reduced because of the fall in the prices of its major products, especially copper and silver.

In addition, the equity contribution from the company's overseas affiliates in Australia (BHP), Mexico and Peru was also hit by lower metal prices, and fell to \$46.6m from \$195m in 1980.

The company said it expects this year's results to continue to be adversely affected by low metal prices, although it believes that current low consumer stocks of copper, lead and zinc will help profits once there is a pickup in world economic activity.

Capital spending plans have been more or less maintained, with \$140m proposed for this year compared with \$135m in 1981.

The weakness of metal prices, coupled with higher operating and exploration costs, also contributed to a fall of 72 per cent in 1981 net profits of Homestake Mining, the largest gold producer in the U.S.

Mr Harry Conser, chairman, said he does not expect any significant improvement in precious metal prices over the next few quarters.

Homestake's profits were also hit by a strike at the lead and zinc divisions, and a tax change at the old Homestake gold mine in the Black Hills of South Dakota.

The state's severance tax is now based on gross revenues instead of operating profits, and amounted to \$7.5m last year in comparison with \$4.7m in 1980. The company is contesting the change.

TIN OUTPUTS

The latest monthly tin concentrate outputs from the companies in the Malaysia Mining Corporation group are compared in the following table:

	Jan	Dec	Nov
	tonnes	tonnes	tonnes
Aokam	127	123	77
Ayer Hitam	176	225	220
Beritani	338	312	312
Kamunting	18	15	14
MMC	891	747	694
Sungei Buih	80	80	83
Tongkah	49	81	8
Tromoh	46	48	45

LONDON TRADED OPTIONS

Feb. 9 Total Contracts 2,029, Calls 1,170, Puts 859

Option	April		July		Oct.		Equity close
	Decls price	Closing offer	Decls price	Closing offer	Decls price	Closing offer	
BP (c)	300	10	30	30	28	17	290p
BP (p)	300	8	30	30	28	17	290p
BP (c) (1)	300	8	30	30	28	17	290p
BP (p) (1)	300	8	30	30	28	17	290p
BP (c) (2)	300	8	30	30	28	17	290p
BP (p) (2)	300	8	30	30	28	17	290p
BP (c) (3)	300	8	30	30	28	17	290p
BP (p) (3)	300	8	30	30	28	17	290p
BP (c) (4)	300	8	30	30	28	17	290p
BP (p) (4)	300	8	30	30	28	17	290p
BP (c) (5)	300	8	30	30	28	17	290p
BP (p) (5)	300	8	30	30	28	17	290p
BP (c) (6)	300	8	30	30	28	17	290p
BP (p) (6)	300	8	30	30	28	17	290p
BP (c) (7)	300	8	30	30	28	17	290p
BP (p) (7)	300	8	30	30	28	17	290p
BP (c) (8)	300	8	30	30	28	17	290p
BP (p) (8)	300	8	30	30	28	17	290p
BP (c) (9)	300	8	30	30	28	17	290p
BP (p) (9)	300	8	30	30	28	17	290p
BP (c) (10)	300	8	30	30	28	17	290p
BP (p) (10)	300	8	30	30	28	17	290p
BP (c) (11)	300	8	30	30	28	17	290p
BP (p) (11)	300	8	30	30	28	17	290p
BP (c) (12)	300	8	30	30	28	17	290p
BP (p) (12)	300	8	30	30	28	17	290p
BP (c) (13)	300	8	30	30	28	17	290p
BP (p) (13)	300	8	30	30	28	17	290p
BP (c) (14)	300	8	30	30	28	17	290p
BP (p) (14)	300	8	30	30	28	17	290p
BP (c) (15)	300	8	30	30	28	17	290p
BP (p) (15)	300	8	30	30	28	17	290p
BP (c) (16)	300	8	30	30	28	17	290p
BP (p) (16)	300	8	30	30	28	17	290p
BP (c) (17)	300	8	30	30	28	17	290p
BP (p) (17)	300	8	30	30	28	17	290p
BP (c) (18)	300	8	30	30	28	17	290p
BP (p) (18)	300	8	30	30	28	17	290p
BP (c) (19)	300	8	30	30	28	17	290p
BP (p) (19)	300	8	30	30	28	17	290p
BP (c) (20)	300	8	30	30	28	17	290p
BP (p) (20)	300	8	30	30	28	17	290p
BP (c) (21)	300	8	30	30	28	17	290p
BP (p) (21)	300	8	30	30	28	17	290p
BP (c) (22)	300	8	30	30	28	17	290p
BP (p) (22)	300	8	30	30	28	17	290p
BP (c) (23)	300	8	30	30	28	17	290p
BP (p) (23)	300	8	30	30	28	17	290p
BP (c) (24)	300	8	30	30	28	17	290p
BP (p) (24)	300	8	30	30	28	17	290p
BP (c) (25)	300	8	30	30	28	17	290p
BP (p) (25)	300	8	30	30	28	17	290p
BP (c) (26)	300	8	30	30	28	17	290p
BP (p) (26)	300	8	30	30	28	17	290p
BP (c) (27)	300	8	30	30	28	17	290p
BP (p) (27)	300	8	30	30	28	17	290p
BP (c) (28)	300	8	30	30	28	17	290p
BP (p) (28)	300	8	30	30	28	17	290p
BP (c) (29)	300	8	30	30	28	17	290p
BP (p) (29)	300	8	30	30	28	17	290p
BP (c) (30)	300	8	30	30	28	17	290p
BP (p) (30)	300	8	30	30	28	17	290p
BP (c) (31)	300	8	30	30	28	17	290p
BP (p) (31)	300	8	30	30	28	17	290p
BP (c) (32)	300	8	30	30	28	17	290p
BP (p) (32)	300	8	30	30	28	17	290p
BP (c) (33)	300	8	30	30	28	17	290p
BP (p) (33)	300	8	30	30	28	17	290p
BP (c) (34)	300	8	30	30	28	17	290p
BP (p) (34)	300	8	30	30	28	17	290p
BP (c) (35)	300	8	30	30	28	17	290p
BP (p) (35)	300	8	30	30	28	17	290p
BP (c) (36)	300	8	30	30	28	17	290p
BP (p) (36)	300	8	30	30	28	17	290p
BP (c) (37)	300	8	30	30	28	17	290p
BP (p) (37)	300	8	30	30	28	17	290p
BP (c) (38)	300	8	30	30	28	17	290p
BP (p) (38)	300	8	30	30	28	17	290p
BP (c) (39)	300	8	30	30	28	17	290p
BP (p) (39)	300	8	30	30	28	17	290p
BP (c) (40)	300	8	30	30	28	17	290p
BP (p) (40)	300	8	30	30	28	17	290p
BP (c) (41)	300	8	30	30	28	17	290p
BP (p) (41)	300	8	30	30	28	17	290p
BP (c) (42)	300	8	30	30	28	17	290p
BP (p) (42)	300	8	30	30	28	17	290p
BP (c) (43)	300	8	30	30	28	17	290p
BP (p) (43)	300	8	30	30	28	17	290p
BP (c) (44)	300	8	30	30	28	17	290p
BP (p) (44)	300	8	30	30	28	17	290p
BP (c) (45)	300	8	30	30	28	17	290p
BP (p) (45)	300	8	30	30	28	17	290p
BP (c) (46)	300	8	30	30	28	17	290p
BP (p) (46)	300	8	30	30	28	17	290p
BP (c) (47)	300	8	30	30	28	17	290p
BP (p) (47)	300	8	30	30	28	17	290p
BP (c) (48)	300	8	30	30	28	17	290p
BP (p) (48)	300	8	30	30	28	17	290p
BP (c) (49)	300	8	30	30	28	17	290p
BP (p) (49)	300	8	30	30	28	17	290p
BP (c) (50)	300	8	30	30	28	17	290p
BP (p) (50)	300	8	30	30	28	17	290p
BP (c) (51)	300	8	30	30	28	17	290p
BP (p) (51)	300	8	30	30	28	17	290p
BP (c) (52)	300	8	30	30	28	17	290p
BP (p) (52)	300	8	30	30	28	17	290p
BP (c) (53)	300	8	30	30	28	17	290p
BP (p) (53)	300	8	30	30	28	17	290p
BP (c) (54)	300	8	30	30	28	17	290p
BP (p) (54)	300	8	30	30	28	17	290p
BP (c) (55)	300	8	30	30	28	17	290p
BP (p) (55)	300	8	30	30	28	17	290p
BP (c) (56)	300	8	30	30	28	17	290p
BP (p) (56)	300	8	30	30	28	17	290p
BP (c) (57)	300	8	30	30	28	17	290p
BP (p) (57)	300	8	30	30	28	17	290p
BP (c) (58)	300	8	30	30	28	17	290p
BP (p) (58)	300	8	30	30	28	17	290p
BP (c) (59)	300	8	30	30	28	17	290p
BP (p) (59)	300	8	30	30	28	17	290p
BP (c) (60)	300	8	30	30	28	17	290p
BP (p) (60)	300	8	30	30	28	17	290p
BP (c) (61)	300	8	30	30	28	17	290p
BP (p) (61)	300	8	30	30	28	17	290p
BP (c) (62)	300	8	30	30	28	17	290p
BP (p) (62)	300	8	30	30	28	17	290p
BP (c) (63)	300	8	30	30	28	17	290p

Companies and Markets

BIDS AND DEALS

EXCO BUYS CARR SEBAG'S HONG KONG OFFSHOOT
The sale of a plum asset

BY CHRISTINE MOIR

WHEN Exco, the holding company for money brokers Astley and Pearce and Godsell, came to market in November, it promised shareholders a programme of expansion in related financial services. It is wasting no time fulfilling that promise. At about the time of its flotation Exco bought a third stake in Telerate, the American international communications network which enables dealers to flash prices immediately across the world. As Mr John Gunn, Exco's chairman admitted yesterday, that purchase "was no trade investment." Exco intended to use the network to flash prices of other types of business in addition to its money broking operations. So, for instance, it will start bullion broking in Hong Kong in May and some time ago it made a decision to enter the field of international stock-broking in the Far East. Coincidentally, Mr Richard Bradley, a director of Exco, had been a partner in W. I. Carr Sons & Co (Overseas), a Hong Kong based international stock-broking firm, prior to the merger of W. I. Carr and Joseph Sebag, two London brokers in 1979. WICO, as the Hong Kong company is known, was 70 per cent owned by Carr Sebag with the remaining equity held by the local partners. The relationship between WICO and Carr Sebag had been strained for some time. Ever since the merger, WICO had been the tail wagging the dog; it produces most of Carr Sebag's profits.

WICO is also straining for fresh capital. International stock-broking is capital intensive both because of time differences in settlement of international bargains and because of the costs of setting up a network of international offices and communication systems. Carr Sebag, which was having problems of its own at home, could not supply the capital. Its large private client business Carr Sebag has between 5,000 and 6,000 private clients—was unprofitable because costs had got out of hand. It is also fair to say that some of the strain arose because the senior executives of Carr, WICO and Sebag had never fully settled down after the merger which ended up being headed by a triumvirate instead of a single senior partner. The financial pressure on its London business and the growing clamour by the WICO partners finally persuaded Carr Sebag to sell WICO, although it was its plum asset and only real profit centre. Mr Bradley got to hear that WICO was for sale, persuaded two Carr Sebag partners, Mr Philip Rimeil and Mr Roger Powner, to leave and become respectively London and Hong Kong managing directors, and Exco put in its bid. "If we had had the capital," Mr Roddy Macleod, one of Carr Sebag's senior partners admitted yesterday, "We wouldn't have done it." However, Carr Sebag is now confident that the £4.5m cash injection its London business will get as a result of the sale, will

make it one of the best capitalised London broking firms, able to return to a good level of profitability. It is Exco, however, that will now own one of the longest established broking names in Hong Kong, itself the main centre for the escalating foreign investment into the Far East. It intends to build up WICO's existing small office in the U.S. to attract some of the \$5m or so which U.S. institutions are currently investing abroad each year, particularly in the Far East. And further down the line it plans expansion in Australia and Japan, using WICO's reputation for sound research as the key attraction. Until 1982 it will continue to have close links with Carr Sebag itself, whose fund management department has lent heavily on WICO's research and broking facilities. For the present Exco is content to expand WICO as a pure stock-broking operation and refuses to see any problems looming as a result of threats by the giant Chinese broking houses that they will exclude foreign firms from the new unified Hong Kong Exchange due to open in 1984. Down the line, however, Exco must be tempted by the rich pickings to be had in international fund management out of the Far East. Groups like Jardines Fleming, Fidelity International and Wardley Investment Services are showing powerful growth in their Hong Kong fund management businesses. A stock-broking seat might, therefore, be ultimately less important.

'Dawn raid' puts 49p on Wood Hall's share price

BY DUNCAN CAMPBELL-SMITH

A "DAWN RAID" by brokers Fielding Newson-Smith boosted the share price of Wood Hall holding group Wood Hall Trust, one of the few remaining UK companies with substantial assets and profits in Australia. Its shares closed up 49p at 205p. The purchaser remained anonymous at the close but is understood to be Elders IXL, the Australian group which resulted from the merger last year of the aggressive trading concern Henry Jones (IXL) and Elder Smith Goldsbrough Mort, the woolbroker, livestock and property agent which represents one of Australia's oldest business enterprises. Fieldings announced before 9 am that they were seeking to buy up to 2.4m shares—accounting for 10 per cent—of Wood Hall at 200p. Hoare Govett (Far East) assisted the raid with purchases in Hong Kong, where Fieldings believe "a reasonably significant" proportion of Wood Hall's shares are held. Fieldings could not disclose how many shares they had bought by the official opening of the market at 8.30 am but later confirmed that they were still in the market after that time. Shortly afterwards, however, Wood Hall's shares rose above the 200p level. They remained there for the rest of the day, assisted in part by purchases by brokers Lang and Crutwick. The brokers confirmed that they had been buying "on behalf of a UK institutional investor client" but did not disclose the latter's identity. The management of Elders IXL is led by Mr John Elliott who headed Henry Jones (IXL). Mr Elliott and a number of colleagues are understood to have visited London two weeks ago. Both Mr Michael Richards, the chairman of Wood Hall, and Mr Eddie Turner, the manager of Elder Smith's London office, declined to comment on the day's developments.

M and G Investment Management is a major institutional shareholder in Wood Hall, with just over 12 per cent of the stock. The firm said Wood Hall had been a repeated subject to takeover rumours over the last year or more. It had not sold any shares during yesterday's operations. Wood Hall's UK operations largely consist of its building and construction interests which have been hard hit by the recession. In the year to last June, they lost £6.98m which helped pull back the company's pre-tax profits from £9.78m to £4.07m. Larger losses were prevented by the continuing profitability of Wood Hall's Australian businesses, which earned £8.2m in pastoral trading activities alone, on turnover of £346.2m. The company also sold a number of important investments including its shares in Elder Smith Goldsbrough Mort which it sold for a profit of £4.2m only months before the Elder IXL merger.

Carpets Int. sells stake in Hong Kong subsidiary

BRITAIN'S leading carpet manufacturer Carpets International is selling a 40 per cent stake in a new Hong Kong subsidiary to its major shareholder Hoar Kong Carpet Manufacturers, following a regrouping of its Far East carpet interests into the new company. Hoar Kong Carpet built up a stake of 29.98 per cent in Carpets International (CI) in a raid on the shares last May. The sale, which is being done through CI's subsidiary Carpets International South East Asia, is for a cash consideration of HK\$7.63m (£0.7m) which will be used to repay part of CI South East Asia's borrowings. CI says the deal will strengthen the group's operations in South East Asia by providing access to the expertise and local knowledge of Hoar Kong Carpet, one of the leading carpet manufacturers in that region. As part of the deal CI South East Asia will sell (with effect from July 4 1981) its interests in its two subsidiaries and three associates to Carpets International Hong Kong 1981 (CI Hong Kong), a new wholly owned subsidiary, for £K\$18.57m (£1.7m)—to be satisfied by the issue of 18.57m ordinary shares in CI Hong Kong to CI South East Asia. CI South East Asia will then sell its interests in CI Hoar Kong (40 per cent of the issued capital) to Hong Kong Carpets, for the cash consideration of £0.7m. The interests being sold to CI Hong Kong comprise—CI Malay-

Electra takes stake in U.S. reprographics

Electra Investment Trust has invested £1.4m in Aarque Office Systems Corporation and subsidiaries, a new group formed in the U.S. to acquire the reprographic operations of GAF Corporation. Electra's investment was made with three American and one other UK investor. GAF Reprographics is a leading manufacturer of blue print equipment supplies and sensitised films with annual worldwide sales of more than £100m. Electra's investment is in the form of 10 per cent subordinated loan stock and warrants to buy, at a normal consideration, about 22 per cent of the new group's equity.

Berec to halt Hong Kong manufacturing operation

Berec, the Ever Ready battery group which became a subsidiary of Hanson Trust last December, is to discontinue its Hong Kong manufacturing operation. Berec acquired the Hing Wah business for £1m in 1978, subsequently moving to a larger factory in the New Territories with a capacity of about 200m zinc carbon batteries a year. However, depressed markets and heavier than expected start-up costs at the new factory have produced continuing losses. These were estimated at £2.5m by Berec during its takeover battle with Hanson but are now anticipated at £3m pre-tax for the year ending February 28 1982. Mr Colin Stapleton, Berec's former chairman and now its managing director, confirmed the closure would mean a diminution of Berec's presence in the Far East market generally, although Hing Wah was presently operating at only 28 per cent of full capacity. Mr Anthony Alexander, a chief executive of Hanson's UK industrial interests and now the chairman of Berec, stressed that the closure decision was taken unanimously by the Berec board. It had, though, been "galvanised" into taking another close look at the Hong Kong losses in the wake of the Hanson takeover. "They obviously had a problem," said Mr Alexander. "The losses of the business and the future potential just didn't match."

YOUNGER FURNITURE
Contracts have been signed by the joint receivers of Younger Furniture, Mr Richard Agutter and Mr Guy Parsons, of Peat, Marwick, Mitchell, for the sale of the Younger Furniture business based at Bow, to Queensway Securities.

FORT HOWARD/STERLING INTL.
Fort Howard Paper Company of the U.S. has entered into an agreement to acquire an 80 per cent stock interest in the UK subsidiary of Sterling International, of San Francisco, U.S., for around 570,000 shares of Fort Howard common stock.

ATLANTIC INT. BANK
The shareholder structure of the Atlantic International Bank is to change, following the agreement in principle by the F. von Lanschot Bankiers NV to sell its 16 1/2 per cent holding to the Shawmut Bank of Boston NA, bringing the latter's holding to 41 1/2 per cent.

GAF Reprographics is a leading manufacturer of blue print equipment supplies and sensitised films with annual worldwide sales of more than £100m.

CITEC ACQUIRES PLESSEY OFFSHOOT
Plessey Resistors of Swindon has been acquired from Plessey by three ex-Plessey employees and will be trading under the name of Citec.

GOSSARD BUYS
Gossard (Holdings), a subsidiary of the Courtlands Group, has acquired the premises, plant and stocks from the Receiver of J. O. Piersch of Bristol—manufacturer of foundation wear and major suppliers to Marks and Spencer.

APPOINTMENTS

A leading international investment group has the following vacancies based in London:
Investment Banker
To work on a wide variety of investment banking transactions in Euro-currency markets—public bonds issues, private placements, syndicated loans, money market instruments originating in Asia/Pacific region. Knowledge of business practices relating to one or more financial centres in Asia, fluency in English and Chinese, education to Masters degree in business/finance are required. Age 25-30. Salary circa £15,000. Usual fringe benefits.
Account Executive
To develop European and Middle Eastern business. Must be NYSE and CFTC registered, be familiar with U.S. regulatory bodies' policies and procedures with some U.S. brokerage experience. Fluency in English, Persian and two European languages, education to Masters degree in business/finance. Age 25-30. Basic salary \$23,500. Usual fringe benefits.

COMPANY NOTICES

SUMITOMO FINANCE (ASIA) LIMITED
US\$30,000,000 GUARANTEED FLOATING RATE NOTES 1983
For the six months from 8th February 1982 to 9th August 1982 the notes will carry an interest rate of 16 per cent per annum. The interest payable on the relevant payment date 9th August 1982 against Coupon No. 2 will be US\$508.88 per US\$10,000 note.
AGENT BANK CHEMICAL BANK LONDON

GOLD FIELDS GROUP
DECLARATION OF DIVIDENDS IN KINGDOM CURRENCY EQUIVALENTS
In accordance with the Standard Conditions relating to the payment of the dividends declared by the undermentioned companies on 20 January 1982, payments to the United Kingdom Registrar will be made in United Kingdom currency at the rate of £1.527271 South African currency to £1 United Kingdom currency. The table below sets out the details of exchange for remittances between the Republic of South Africa and the United Kingdom on 1 February 1982 as advised by the companies' South African bankers.
The United Kingdom currency equivalents of the dividends are therefore as follows:

CITY OF COVENANT
U.S. GOVERNMENT
EIGHTH CENTENARY LOAN OF 1987
Holders of the above loan advised that the Redemption Date has been postponed to August 15 1982. The Redemption Date has been postponed from August 15 1981 to August 15 1982. This notice is hereby given that the Rate of Interest has been fixed at 10 1/2% and that the Coupon Amount payable on August 8 1982, against Coupon No. 1, will be U.S.\$4.50. and that such amount has been deposited on the actual number of days elapsed (1917) divided by 360.
By: CITIBANK, N.A., London Reference Agent.
February 9, 1982.

Table with columns: EUROPEAN OPTIONS EXCHANGE, Series, Vol., Feb, Last, Vol., Last, Vol., Last, Stock. Lists various financial instruments and their trading volumes.

MINORCO Minerals and Resources Corporation Limited
(U.S.)\$60,000,000
9 1/4 per cent. Convertible Subordinated Bonds 1997
Issue Price 100 per cent.
Interest payable semi-annually on 1st February and 1st August
List of financial institutions: Chemical Bank International Group, Deutsche Bank Aktiengesellschaft, Merrill Lynch International & Co., etc.



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For information and reservations, call your Travel Agent. Or call Delta in London on (01) 668-0935 or (01) 668-9135, Telex 87480. Or call Delta in Frankfurt on 0611 2330 24, Telex 0416233. Delta Ticket Offices are at 140 Regent Street, London, W1R 6AT and Friedenstrasse 7, 6000 Frankfurt/Main. Schedules subject to change without notice.
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INTERNATIONAL COMPANIES and FINANCE

Companies and Markets

Bond rescheduling efforts pose serious problems

By Peter Montagnon, Euromarkets Correspondent

FINANCIAL TIMES The Euromarkets in 1982 CONFERENCE

THE EUROBOND market is facing the most serious problems in its 20 years of existence with the efforts of borrowers such as Costa Rica to reschedule bond issues...

once that U.S. economic output in the final quarter of this year would be only 3 per cent higher than in the same quarter of 1978. Anti-inflation rhetoric and a few months of recession...

Foreign sterling issue for Reed

By Alan Friedman

A RARE £25m seven-year Eurosterling bond was launched last night for Reed International, the British paper, publishing and printing products group.

Sharp drop in profit at Boeing as demand falls

By Ian Hargreaves in New York

BOEING COMPANY yesterday reported a sharp drop in both fourth quarter and annual earnings for 1981, reflecting the slump in demand for commercial jets around the world.

Boeing's cash and short-term investments were cut from \$1.62bn to \$920m in the year. He said that orders from foreign airlines had also been affected by the cuts imposed by the Reagan Administration in the lending power of the U.S. Export-Import Bank.

Cast in creditor talks on debt delay

By Our Financial Staff

CAST, the teething independent container ship operator in the North Atlantic, is discussing rescheduling the debts on three bulk cargo ships under construction in South Korea.

Sears in office equipment move

By Paul Betts in New York

SEARS, ROEBUCK, the largest U.S. retailer which is fast expanding in the financial services sector, is planning a major push in the "office of the future" market.

The Chicago-based retailer is to open 45 so-called business system centres, specialty stores which sell a wide range of electronic products for small businesses and individual businessmen.

retains and potential customers. The stores will offer a broad range of electronic equipment under Sears and other brand names. Among the products are small computer systems, software, electronic typewriters, word processors, printers, desktop copiers, calculators and other office equipment.

Higher operating result at GTE

By Our Financial Staff

GENERAL TELEPHONE and Electronics (GTE), second in size to American Telephone and Telegraph in the U.S. telephone market, announced a 16.2 per cent rise in operating earnings for fiscal 1981 to \$722m, or \$4.32 a share.

The 1981 result is slightly better than Wall Street was expecting, and adds force to forecasts by the brokers of a further increase in earnings this year.

operates services in California, Florida and the South-West states. It is also developing a strong presence in the data transmission and private communications systems markets.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete listing of Eurobond prices which will be published next on Tuesday February 16.

Table with columns: U.S. DOLLAR, Issued, Bid, Offer, Change on day, Yield. Lists various international bonds like Anheuser-Busch, Amco, Amstar, etc.

Table with columns: M. Bk. Dmk, Issued, Bid, Offer, Change on day, Yield. Lists various international bonds like M. Bk. Dmk, U. Bk. Nwy, etc.

Table with columns: STRAIGHTS, Issued, Bid, Offer, Change on day, Yield. Lists various international bonds like Astra, BNP, etc.

Table with columns: SWISS FRANC, Issued, Bid, Offer, Change on day, Yield. Lists various international bonds like Astra, BNP, etc.

Table with columns: YEN STRAIGHTS, Issued, Bid, Offer, Change on day, Yield. Lists various international bonds like Astra, BNP, etc.

There is also an option which allows holders to redeem the notes after five years. Lead manager is Credit Suisse, First Boston.

There had also been a decline in margins for project finance, he said, which was the result of a switch among lenders to this type of business. Other sectors of the Eurocurrency market became less attractive.

Wall St strengthens Hollywood link

By Ian Hargreaves

MORE SIGNS of the booming Wall Street interest in financing work of Hollywood emerged yesterday. Columbia Pictures said it had formed a joint venture designed to provide about half the money it needs to make new films and a rescue plan was announced for Filmways, the small and troubled Los Angeles film and television company.

film output from about 12 a year to 18 per year. Columbia already has a tie-up with Home Box Office, the cable television service operated by Time Incorporated, which covers part of production costs on its films in return for agreement that HBO will have the first option to screen films when they are released from the theatre circuit.

bank, has recently started selling shares in Sherwood Forest, a new comedy film about Robin Hood to be made in England by Mr Mel Brooks.

Citicorp note issue

By New York Staff

CITICORP, the large New York banking group whose credit rating was recently cut from triple A to double A+, has sold the first of five-year notes in the first major borrowing by a financial institution in the U.S. capital markets for many weeks.

U.S. \$250,000,000 GMAC Overseas Finance Corporation N.V.

Advertisement for GMAC Overseas Finance Corporation N.V. featuring discount notes due February 3, 1992. Includes financial data for various quarters and companies like Salomon Brothers International, Banque Bruxelles Lambert S.A., Credit Suisse First Boston Limited, Swiss Bank Corporation International, Union Bank of Switzerland (Securities) Limited, Westdeutsche Landesbank Girozentrale, and Warnaco Inc.

N. AMERICAN QUARTERLIES

Table with columns: Conv. Conv. Chg. Conv. Chg. Conv. Chg. Lists various quarterly notes from companies like Algonquin, Bow Valley, etc.

OTHER STRAIGHTS: Issue, Bid, Offer, Change on day, Yield. Lists various international bonds like Astra, BNP, etc.

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INTERNATIONAL COMPANIES and FINANCE

Italtel seeks link with GTE of U.S.

By Rupert Cornwell in Rome

ITALTEL, the state-owned telecommunications equipment manufacturer, is seeking an agreement with General Telephone Electronics (GTE) of the U.S. as the next step in creating a nationally dominated grouping to compete in the Italian and foreign markets for all-electronic exchanges.

In a statement here, Italtel indicated its preference for GTE over Ericsson, the Swedish manufacturer, as a partner in the developing of its Proteo small and medium-sized exchange technology. The choice, however, still has to be ratified by STET, Italtel's parent company in the publicly owned IRI group and by the Government.

Italtel underlined that an alliance with GTE offered the best prospects of securing its own technological independence and furthering its prospects on foreign markets. This is despite the fact that the fruits of a deal with the American company will not be seen until 1986 or 1987, at least a year later than would have been the case with Ericsson.

The technical and commercial deal with GTE builds up on a similar agreement last year reached between Italtel and Telettra, the transmission subsidiary of the Fiat motor group.

GTE already has a number of links with European telecommunications companies. Late last year it formed a \$17m joint venture with Ferranti of the UK with the intention of setting up a manufacturing and marketing operation in Britain.

Liechtenstein bank income up

By John Wicks in Zurich

THREE BANKS operating in the principality of Liechtenstein have reported higher profits and a rise in their balance-sheet total for the past year.

The publicly-owned Liechtensteiner Landesbank recorded net earnings of SwFr 5.84m (\$3.05m), an increase of 13 per cent over the 1980 figure.

Profits of Bank of Liechtenstein improved by some 24 per cent to SwFr 12.3m, while at Verwaltungs-Und Privatbank net earnings rose by 15.6 per cent to SwFr 5.2m.

Charles Batchelor looks at the Dutch planemaker's reaction to ending its U.S. link
Fokker goes back to the drawing board

FOKKER'S DREAM of taking on the world's largest aircraft makers has evaporated with amazing speed. Nine months to the day after the Dutch aircraft group and McDonnell Douglas of the U.S. announced their decision to co-operate on a new 150-seat airliner—code-named the MDF-100—the two companies have decided to end the project.

Three factors led to the cancellation of a deal which could have taken Fokker into the big league of aircraft making. The decline in the fortunes of the world's airlines meant none was prepared, or able to spend money on a totally new aircraft, tentatively priced at \$25m.

Aircraft engine makers held back because of the problems of the airlines, and it was unlikely a suitable power unit would have been ready by the time the MDF-100 was supposed to go into service, in 1987.

Ironically, lower-than-expected aviation fuel prices helped kill the MDF-100. A strong selling point was a promised fuel saving of some 40 per cent. With fuel now costing \$1 a gallon instead of the projected \$1.50, fuel saving is now not an urgent enough issue to warrant a complete new aircraft.

"In theory, the airlines admit there is still a need for a modern 150-seat jet," says Mr Dan Krook, Fokker's marketing manager. But not even the largest U.S. airlines were ready to commit themselves while Fokker had hoped for an initial order of between 50 and 100 aircraft.

In fact, not a single aircraft was sold, despite earlier forecasts of a market potential of 2,000.

Why did Fokker and McDonnell Douglas not simply mothball the project for a year or two? "It would have cost several million guilders a month just to keep the project ticking over," says Mr Frans Swartouw, Fokker chairman. "A company the size of Fokker could not afford those sums." Fokker drew a lesson from the VFW-614, a passenger jet developed jointly with Vereinigte Flugtechnische Werke of West Germany. The Dutch planemaker and VFW kept on with this project hoping in vain that demand would emerge.

"We could afford to write off FFI 200m (\$77m) on the development costs of the MDF-100," says Mr Swartouw. "But we could not afford to commit FFI 2bn on actually building an aircraft for which there was no market. The skill lies in pulling out before a project flops."

Fokker said this week that it was sticking to its earlier forecast that 1981 profits would be at least the same as the previous year's net result of FFI 9.8m, and that the company would remain in the black in 1982. Fokker's net profit rose 21



Mr Frans Swartouw

per cent to FFI 5.8m, in the first half of last year. Panic selling pushed Fokker's FFI 20 nominal shares FFI 7 lower on Monday to FFI 25, though the price recovered to FFI 30.50 yesterday.

Where does Fokker go now? Certainly there are doubts about its long-term ability to remain a fully-fledged aircraft maker, capable of designing, building, marketing and servicing its own aircraft. It has plans to modernise its existing F-27 turbo-prop and the F-28 jet, and both are expected to remain in

production at least into the early 1990s—the F-27 probably for considerably longer.

But Fokker must take a major stake in a third civil aircraft project to guarantee continuity when these aircraft are phased out. The company is prepared to reconsider developing a 150-seat jet in a few years' time, but would want less than the half share it had in the MDF-100. However, its involvement will have to be substantial if the company is not to become merely a components supplier.

Fokker has been looking for some time at the prospects for an advanced turboprop, code-named the FXX. This should be a logical development of the F-27, the company's most popular aircraft, and offer the low-cost advantages of turboprop technology. But the FXX idea is not sufficiently developed for it to become a significant part of the company's programme before the 1990s.

Fokker's immediate prospects remain favourable. The company currently has 18 months' work on its order books—the limit to which the airlines are presently prepared to commit themselves. It expects to increase deliveries slightly this year from the 35 aircraft handed over in 1981.

Production of the F-27 and F-28 is now being increased to 24 and 18 a year respectively. "When I joined Fokker three years ago, the company was making 10 of each aircraft and they were left standing on the production floor for want of buyers," says Mr Swartouw, whose aggressive management style has earned him a considerable reputation in the Netherlands.

He believes Fokker is in a stronger position now than at any time in the past decade. The reorganisation of the company's management, he says, is now starting to pay off, and the company's financial position, which was already strong, will in the short term be boosted by the ending of the MDF-100 project.

The biggest uncertainty concerns Fokker's medium-term future. "We must come up with something new in 1986 or 1987," says Mr Krook. Whether this will be in the form of improved versions of the F-27 and F-28, or an entirely new project, is not yet clear.

Mr Swartouw attributes part of the difficulties Fokker faced at the end of the 1970s on the European side to the company's old management. Now that Fokker's American adventure has proved unsuccessful, the Dutch group may seek links with European manufacturers such as Airbus Industrie. Fokker has been reluctant to do this in the past because of the threat to its independence. It may now have to swallow its pride.

Swedish bank lifts earnings by 68%

BY WILLIAM DULLFORCE, NORDIC EDITOR, IN STOCKHOLM

SKANDINAVISKA Enskilda Banken yesterday reported a 68 per cent growth in group operating profit to SKr 1.62bn (\$284m) for 1981. Earnings by the bank itself climbed by 63 per cent to SKr 1.3bn, but were not enough to maintain the bank's capital ratio. A further SKr 300m would have been needed, according to Mr Curt Olsson, one of the managing directors.

Changes in top organisation were also announced yesterday. They include the formation of a new unit, SEB International, to take charge of the bank's expanding international business.

The board proposes a scrip issue of one new A share for every five A or B shares, raising the share capital to a little more than SKr 1bn. The new shares will be entitled to a 1981 dividend. The board proposes to pay SKr 10 on each A share and SKr 17.50 on the B shares. This adds up to an increase of SKr 1.25 to SKr 12 on each old A share. The total dividend payments rise by SKr 49m to SKr 212m.

Total assets in the bank rose by 33.5 per cent to SKr 102bn. Income climbed by 30 per cent against an increase of just over 10 per cent in operating costs. Deposits grew by more than 24 per cent to SKr 50.9bn, and lending advanced by 15.7 per cent to SKr 44.3bn.

In the decade since the formation of Skandinaviska Enskilda by merger, the foreign currency share of its assets has

rised from 11 per cent to 26 per cent while bond holdings, boosted by obligatory placements in state and housing bonds, now make up 30 per cent of total assets against 19 per cent 10 years ago.

After transferring SKr 84m to the reserve fund, the bank shows a profit of SKr 370m, more than double the 1980 result. Group net earnings doubled from SKr 11 to SKr 32 a share, or if adjusted for inflation from SKr 7 to SKr 17 a share.

Under the management reorganisation, Mr Olsson will become first deputy chairman of the Board and group director responsible for overall planning and control.

SEB International, under Mr Jacob Palmstierna, will be responsible for business relations with large international corporate customers as well as for all the bank's foreign business. Central offices, each with a managing director, will be retained in Stockholm, Gøteborg and Madrid, while the head office in Stockholm will be in charge of capital market operations.

Skandinaviska Enskilda is seeking Government approval for a new finance company which will study both ordinary and "special" loans to medium and small businesses. The bank will have a 60 per cent stake in the company with the Swedish Investment Bank taking the remaining 40 per cent.

Norwegian shipping group raises operating results

BY FAY, GJESTER IN OSLO

BERGENSEN, one of Norway's leading shipping groups, says that 1981 was "an active and economically satisfactory year" despite the poor freight market. Operating profits rose to Nkr 550m (\$92m), compared with Nkr 430m in 1980.

Capital spending during the year totalled more than Nkr 900m. The fleet, including ships on order—numbered 42 vessels, including eight LPG tankers.

Five of the eight gas tankers are currently chartered. Of the oil tanker fleet, two are in lay-up for charterers' account, and two more are about to be laid up. Bergesen also has four large tankers in lay-up for own account, but it stresses that three of these were bought at a "very low" price from the bankrupt Biorstad group. The Guarantee Institute holds a 49 per cent stake in these three, with Bergesen owning 51 per cent.

Orkla Industries, the Norwegian mining and metals concern, has sold its ferro alloys plant at Thamsbavn, Norway, to a company jointly owned by Orkla Associated Metals and Minerals of the U.S.

The American group has marketed some Orkla products since the 1960s and is putting up less than half the Nkr 469m (\$79m) at which the plant is theoretically valued, which will allow Orkla to share in more than 50 per cent of future profits.

Orkla said the move would strengthen the company financially.

German IBM sales rise to DM 7.9bn

By Stewart Fleming in Frankfurt

IBM Deutschland, the West German subsidiary of International Business Machines, has reported a 7 per cent rise in revenues for 1981 to DM 7.9bn (\$3.35bn).

The bulk of the sales expansion has come as a result of a 16.7 per cent rise in exports to other IBM companies abroad, which reached DM 3.18bn.

Sales in the home market rose by only 1.3 per cent to DM 4.72bn, although this modest increase hid a substantial growth in volume terms as prices have been falling relative to the performance capabilities of the products. The improved price/performance relationship has led to a big new order intake, the company said.

Banco di Napoli profits again increase sharply

BY JAMES BUXTON IN ROME

BANCO DI NAPOLI, the state-owned Italian bank which has the largest number of branches in the country, has seen a sharp rise in profits for the second year running. Gross earnings were up 40 per cent at L.250bn (\$272m) on total deposits up from L14,500bn at the end of last year. In 1980 the bank was Italy's seventh largest in terms of deposits.

The latest rise in profits follows an 86 per cent jump in earnings in 1980. The performance suggests that some of the policies initiated by Dr Rinaldo Ossola, the chairman, are bearing fruit.

Dr Ossola came to the bank in 1978 after a distinguished career in the Bank of Italy and a spell in government. His task was to clear up a mass of accumulated problems in the bank, which is one of the most important institutions in southern Italy and has close ties with the long ruling Christian Democrat Party.

The 1981 earnings increase is attributed to the bank's policy of centralising control of its branch network, of expanding overseas and providing more banking services.

But other ideas for the development of the bank, including an increased presence in the more lucrative market of northern Italy and the increase in its capital by bringing in private minority shareholders have met opposition.

Source Perrier proposes to pay maintained dividend

BY DAVID WHITE IN PARIS

SOURCE PERRIER, the French mineral water group, yesterday published non-consolidated net earnings for the year ended September 1981 of FFf 60m (\$10m).

The company, one of the most consistently conservative of those quoted on the Paris Bourse, announced the result as an improvement over a profit of FFf 52.5m for the previous year.

This comparison was reached, however, after deducting FFf 34m of special items from the 1979-80 profit figures. Profit for last year therefore represented a fall from the FFf 87m registered for 1979-80, and was little changed from the 1978-79 result of FFf 53m.

The company said it was maintaining its net dividend at FFf 8 per share, on capital increased during the year through distribution of shares to employees.

Perrier, controlled by family interests, markets several well-known brands of mineral water, as well as soft drinks. It has concentrated heavily on its U.S. ambitions in recent years.

This announcement appears as a matter of record only

January, 1982

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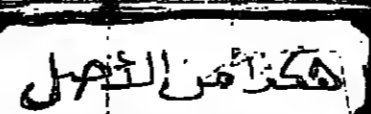
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	(Thousand Escudos)
Capital and Reserves	4,000,000
Deposits	230,628,864
Loans	188,674,729
Income	29,675,666
Net Profit	699,725
Total Assets	302,754,304

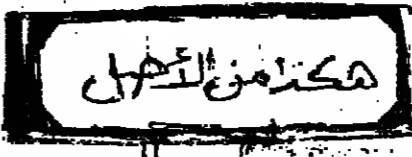


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INTERNATIONAL COMPANIES and FINANCE



SEK

Cycle and Carriage suffers slowdown

By George Lee in Singapore. REFLECTING A continued slowdown in the motor vehicle industry in Singapore and Malaysia...

Sharp rise for Fuji Photo Film

BY YOKO SHIBATA IN TOKYO. FUJI PHOTO FILM, Japan's largest manufacturer of photo film with more than 70 per cent of the domestic market increased its consolidated net earnings by 52.2 per cent to ¥49.2bn (\$210m) in the year to October 20, 1981...

Japanese sign Taiwan car plant agreements

By Robert King in Taipei. TAIWAN'S STATE-RUN China Steel Corporation has signed preliminary agreements with both Nissan and Toyota of Japan to co-operate in setting up a 200,000-vehicle-a-year car manufacturing plant here...

AB Svensk Exportkredit (Swedish Export Credit Corporation) Floating Rate Notes due 1987 and Warrants to purchase U.S. \$112,500,000 14 7/8 Bonds due 1990

Arab banks broaden their scope

ARAB BANKS are increasingly orienting their business toward international banking activities in the Euromarket and elsewhere, according to a study prepared by the World Bank's Financial Policy and Analysis Department.

Fare increases boost China Motor Bus

By Our Hong Kong Correspondent. EFFORTS to increase efficiency and productivity have paid off for China Motor Bus (CMB). The Hong Kong-based utility has announced a 43 per cent rise in net earnings to HK\$19.9m (U.S.\$3.4m) for the six months to end 1981...

Fare increases boost China Motor Bus

Mr Liu said the agreements would be forwarded by the end of this week to Taiwan's Ministry of Economic Affairs, where the final decision will be taken on which of the Japanese companies China Steel will take as its partner.

US \$100,000,000 Merrill Lynch Overseas Capital N.V. (Incorporated with limited liability in the Netherlands Antilles) Guaranteed Floating Rate Notes due 1987

Wells Fargo merchant bank for Singapore

By Our Singapore Correspondent. WELLS FARGO BANK, the U.S. banking group, has set up a wholly-owned merchant bank in Singapore, known as Wells Fargo Asia.

Falling demand hits Dunswart Steel

BY JIM JONES IN JOHANNESBURG. DUNSWART STEEL, the South African iron and steel maker, suffered from falling demand in the second half of 1981, and operating income fell to R11.44m (US\$11.67m) from R11.58m in 1980.

Falling demand hits Dunswart Steel

by lower demand and development work in the year also had an adverse effect. Dunswart is engaged in a R21m capital programme aimed at improving and expanding its production facilities.

AHMSA Altos Hornos de México, S.A. U.S.\$100,000,000 Floating Rate Notes due 1987

NEW ISSUE The Debentures have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States of America... U.S. \$75,000,000 APS Finance Company N.V. 16 3/4% Guaranteed Debentures Due 1989

NEW ISSUE These Notes having been sold, this announcement appears as a matter of record only. FEBRUARY 1982 U.S. \$60,000,000 Banamex Banco Nacional de México, S.A. Floating Rate Subordinated Notes Due 1992

WORLD CAR MARKETS

	UNITED STATES				UNITED KINGDOM				WEST GERMANY			
	1981	%	1980	%	1981	%	1980	%	1981	%	1980	%
Domestic	6,205,000	72.8	4,577,000	73.4	568,089	44.33	655,422	43.30	1,697,377	72.8	1,745,875	72.0
Imports	2,328,000	27.2	2,402,000	26.6	826,533	55.67	858,319	56.70	632,978	27.2	680,312	28.0
Total market	8,533,000	100.00	6,979,000	100.00	1,494,622	100.00	1,513,741	100.00	2,330,355	100.00	2,426,187	100.00
DOMESTIC												
General Motors	3,796,000	44.5	4,116,000	45.9	459,365	30.94	464,706	30.70	708,307	30.4	736,109	30.3
Ford	1,380,000	16.2	1,475,000	16.4	285,071	19.20	275,793	18.22	381,193*	16.4	411,076	17.0
Chrysler	730,000	8.6	660,000	7.4	107,572	7.24	109,218	7.21	273,174†	11.7	252,044	10.4
Volkswagen of America	142,000	1.9	177,000	2.0	68,048	4.58	90,874	6.00	245,927	10.6	249,249	10.3
American Motors	137,000	1.6	149,000	1.7					133,899	5.8	138,927	5.7
IMPORTS												
Toyota	576,000	6.7	582,000	6.5	88,209	5.94	91,893	6.07	100,701	4.3	113,591	4.7
Nissan	465,000	5.5	517,000	5.8	80,221	5.40	68,285	4.51	99,944	4.3	115,635	4.8
Honda	371,000	4.3	375,000	4.2	73,041	4.85	88,343	5.84	94,151	4.0	87,737	3.6
Mazda (Toyo Kogyo)	166,000	1.9	162,000	1.8	41,977	2.80	51,299	3.39	47,214	2.0	58,893	2.4
Subaru	152,000	1.8	143,000	1.6	44,558	3.00	38,283	2.53	44,722	1.9	51,503	2.1
VW-Audi	133,000	1.5	133,000	1.4	27,395	1.85	27,006	1.82				
Mitsubishi	111,000	1.3	129,000	1.4	23,405	1.58	34,167	2.26				
Volvo	64,000	0.75	56,000	0.63								
Mercedes	58,000	0.68	50,000	0.55								

Italy and Japan—the odd men out

By Kenneth Gooding, Motor Industry Correspondent

WHICH OF the world's major car makers has the largest share of its home market? Most people would guess General Motors in the U.S. or Toyota in Japan. But, as the tables show, Fiat has managed to keep the biggest piece of its home territory. Cars with the Fiat marque accounted for 44.85 per cent of Italy's registrations last year. When the Lancia and Auto-bianchi subsidiaries are included the total rises to 51.41 per cent. Italy is an unusual car market, often bucking the general trends as it did again last year by growing slightly when all the other major western countries continued their decline. It is also the only big Western market where one company dominates. In the others there is room for two major local producers. Italy is also protected from the Japanese by an arrangement drawn up before the

Treaty of Rome. So Japanese car shipments to Italy are limited to 3,000 a year. The worries of the Japanese producers, at this time last year that their domestic market would fall again, perhaps even sharply, turned out to be groundless. The market improved. But by less than 1 per cent. But the extra efforts made by the domestic producers threatened to wipe out the imports represented only a token 1.67 per cent (44,871 cars) in 1980 and last year they dropped to 38,110 or 1.41 per cent. (This set the Japanese market apart because, as the tables show clearly, however strong the local industry, importers elsewhere can usually count on 20 to 25 per cent of the car market. The figure is 27 per cent in Germany which has some of the strongest car manufacturing companies in the world.)

Compared with minimal imports, Japan managed to export more than half its total production last year. But Japan is meeting protectionism throughout the West. Last year in one way or another progress was blocked by "voluntary" restrictions in Belgium, France, Holland, Britain and the U.S., as well as the formal arrangement with Italy. Preliminary estimates suggest that the surge in Japanese exports to Western Europe flattened last year. The Japanese share of Western Europe's car markets, just 6.3 per cent in 1977, reached 7.3 per cent in 1979 and 9.8 per cent the following year. In 1981, however, it eased back slightly, to around 9.5 per cent. The other important point which comes through from the accompanying statistics is that the Japanese industry relies very heavily on success in the U.S.—the world's biggest car market—for its export performance. Between them the Japanese companies sold over 1.85m cars in the U.S. last year representing nearly 22 per cent of the market. The total is also put in perspective if you consider that 3.85m cars is more than were registered in either France, Italy or the UK last year. The performance of the U.S. as a car exporter is significantly influenced by the fact that the two majors, General Motors (through Opel of West Germany and Vauxhall in Britain) and Ford, nearly one quarter of European production. It would make little sense to export in competition with their own subsidiaries. In comparison, Volkswagen is the only European producer to have set up car production in the U.S. However, Renault now owns nearly 50 per cent of American Motors and jointly these two will introduce a model based on Renault's R9 to the U.S. market before long—

	ITALY			
	1981	%	1980	%
Domestic	1,027,452	59.07	1,033,472	60.18
Imports	711,830	40.93	683,960	39.82
Total market	1,739,282	100.00	1,717,432	100.00
DOMESTIC				
Fiat	779,984	44.85	766,397	44.62
Lancia/Autobianchi	114,096	6.54	117,325	6.83
Alfa Romeo	112,544	6.47	120,000	6.99
Nuova Innocenti	20,258	1.16	29,150	1.70
IMPORTS				
Renault	176,721	10.16	180,672	10.52
VW/Audi	114,429	6.54	74,060	4.31
Ford	92,638	5.33	78,505	4.57
Citroen	78,340	4.50	84,028	4.89
Opel/GM	60,412	3.47	61,444	3.58
Talbot/Simca	57,266	3.29	75,173	4.38

	FRANCE			
	1981	%	1980	%
Domestic	1,319,390	71.9	1,444,630	77.1
Imports	514,852	28.1	428,516	22.9
Total market	1,834,242	100.00	1,873,146	100.00
DOMESTIC				
Renault	712,954	38.9	759,312	40.5
Peugeot	256,195	14	293,461	15.7
Citroen	260,325	14.2	270,983	14.5
Talbot	89,916	4.9	120,274	6.4
Total Peugeot	606,436	33.0	685,318	36.6
IMPORTS				
Volkswagen*	110,500	6.6	83,372	4.8
Ford†	90,821	5.4	59,898	3.5
Fiat†	74,917	4.5	62,416	3.6

	JAPAN			
	1981	%	1980	%
Domestic	2,663,046	98.59	2,635,274	98.33
Imports	38,110	1.41	44,871	1.67
Total market	2,701,156	100.00	2,680,145	100.00
DOMESTIC				
Toyota	1,098,018	40.65	1,064,171	39.7
Nissan	806,878	29.87	828,158	30.8
Mitsubishi	193,571	7.16	208,737	7.78
Toyo Kogyo	220,794	8.17	195,560	7.3
Honda	184,198	6.89	166,975	6.21
Isuzu	64,990	2.40	62,806	2.34
Daihatsu	49,250	1.82	61,820	2.25
Fuji Heavy Industries	43,347	1.60	46,447	1.72
IMPORTS				
VW	12,047	0.44	17,805	0.66

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MAPCO UPDATE:

TULSA — MAPCO's domestic crude oil production reached 4,365 barrels per day in December 1981, an increase of 27% over the same month in 1980. Total crude oil production also increased substantially to 6,015 barrels per day. MAPCO... growing in oil and gas production with an aggressive U.S. drilling program in 1982.

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CURRENCIES, MONEY and GOLD

Dollar strong

Dollar rose in quite active foreign exchange trading yesterday against background of higher Eurodollar interest rates.

Central banks intervened to prevent the U.S. currency from rising too sharply, but it finished near the best levels of the day.

(third weeks). Trade-weighted index 121.2 against 121.1 on Monday, and 114.1 six months ago.

Trade-weighted index was unchanged at 79.7 against 80.2 six months ago.

THE POUND SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, Three months, Six months. Rows include U.S., Canada, Netherlands, Belgium, Ireland, West Germany, Spain, France, Italy, Norway, Sweden, Australia, Switzerland.

THE DOLLAR SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, Three months, Six months. Rows include U.K., Ireland, Canada, Netherlands, Belgium, Ireland, West Germany, Spain, France, Italy, Norway, Sweden, Australia, Switzerland.

CURRENCY MOVEMENTS

Table with columns: Bank of England, Morgan Guaranty, Bank of America, Bank of Montreal, Bank of Tokyo, Bank of India, Bank of China, Bank of Korea, Bank of Japan, Bank of South Africa, Bank of New Zealand, Bank of Australia, Bank of Hong Kong, Bank of Singapore, Bank of Malaysia, Bank of Indonesia, Bank of Thailand, Bank of Philippines, Bank of Vietnam, Bank of Cambodia, Bank of Laos, Bank of Myanmar, Bank of Brunei, Bank of East Timor, Bank of Timor-Leste, Bank of Papua New Guinea, Bank of Solomon Islands, Bank of Vanuatu, Bank of Fiji, Bank of Tonga, Bank of Samoa, Bank of Tokelau, Bank of Niue, Bank of Cook Islands, Bank of New Caledonia, Bank of French Polynesia, Bank of Wallis and Futuna, Bank of French Southern Territories, Bank of French Guiana, Bank of French Guadeloupe, Bank of French Martinique, Bank of French Reunion, Bank of French Mayotte, Bank of French Comoros, Bank of French Madagascar, Bank of French Seychelles, Bank of French Mauritius, Bank of French Reunion, Bank of French Mayotte, Bank of French Comoros, Bank of French Madagascar, Bank of French Seychelles, Bank of French Mauritius.

OTHER CURRENCIES

Table with columns: Country, Rate, Change. Rows include Argentina, Australia, Brazil, Canada, Denmark, Finland, France, Germany, Greece, Hong Kong, India, Ireland, Italy, Japan, Korea, Luxembourg, Malaysia, Mexico, Netherlands, New Zealand, Norway, Portugal, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, U.K., U.S., West Germany, Yugoslavia.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, Rate, Change. Rows include Belgium, France, Germany, Italy, Netherlands, Luxembourg, Spain, Greece, Portugal, Ireland, United Kingdom, Denmark, Greece, Portugal, Ireland, United Kingdom, Denmark.

EXCHANGE CROSS RATES

Table with columns: Currency, Rate, Change. Rows include Pound Sterling, U.S. Dollar, Deutsche Mark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, Belgian Franc, Australian Dollar, New Zealand Dollar, Hong Kong Dollar, Singapore Dollar, Malaysian Ringgit, Indonesian Rupiah, Thai Baht, Philippine Peso, Vietnamese Dong, Cambodian Riel, Lao Kip, Myanmar Kyat, Brunei Dollar, East Timor Dollar, Timor-Leste Dollar, Papua New Guinea Dollar, Solomon Islands Dollar, Vanuatu Dollar, Fiji Dollar, Tonga Pa'anga, Samoa Tala, Tokelau Pa'anga, Niue Dollar, Cook Islands Dollar, New Caledonia Franc, French Polynesia Franc, Wallis and Futuna Franc, French Guiana Franc, French Guadeloupe Franc, French Martinique Franc, French Reunion Franc, French Mayotte Franc, French Comoros Franc, French Madagascar Franc, French Seychelles Franc, French Mauritius Franc, French Reunion Franc, French Mayotte Franc, French Comoros Franc, French Madagascar Franc, French Seychelles Franc, French Mauritius Franc.

FT LONDON INTERBANK FIXING (11.00 a.m. FEBRUARY 9)

Table with columns: Term, Rate. Rows include 3 months U.S. dollars, 6 months U.S. dollars.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table with columns: Term, Rate. Rows include 3 months Sterling, 6 months Sterling, 3 months U.S. dollar, 6 months U.S. dollar, 3 months Deutsche Mark, 6 months Deutsche Mark, 3 months Japanese Yen, 6 months Japanese Yen, 3 months French Franc, 6 months French Franc, 3 months Swiss Franc, 6 months Swiss Franc, 3 months Dutch Guilder, 6 months Dutch Guilder, 3 months Italian Lira, 6 months Italian Lira, 3 months Canadian Dollar, 6 months Canadian Dollar, 3 months Australian Dollar, 6 months Australian Dollar, 3 months New Zealand Dollar, 6 months New Zealand Dollar, 3 months Hong Kong Dollar, 6 months Hong Kong Dollar, 3 months Singapore Dollar, 6 months Singapore Dollar, 3 months Malaysian Ringgit, 6 months Malaysian Ringgit, 3 months Indonesian Rupiah, 6 months Indonesian Rupiah, 3 months Thai Baht, 6 months Thai Baht, 3 months Philippine Peso, 6 months Philippine Peso, 3 months Vietnamese Dong, 6 months Vietnamese Dong, 3 months Cambodian Riel, 6 months Cambodian Riel, 3 months Lao Kip, 6 months Lao Kip, 3 months Myanmar Kyat, 6 months Myanmar Kyat, 3 months Brunei Dollar, 6 months Brunei Dollar, 3 months East Timor Dollar, 6 months East Timor Dollar, 3 months Timor-Leste Dollar, 6 months Timor-Leste Dollar, 3 months Papua New Guinea Dollar, 6 months Papua New Guinea Dollar, 3 months Solomon Islands Dollar, 6 months Solomon Islands Dollar, 3 months Vanuatu Dollar, 6 months Vanuatu Dollar, 3 months Fiji Dollar, 6 months Fiji Dollar, 3 months Tonga Pa'anga, 6 months Tonga Pa'anga, 3 months Samoa Tala, 6 months Samoa Tala, 3 months Tokelau Pa'anga, 6 months Tokelau Pa'anga, 3 months Niue Dollar, 6 months Niue Dollar, 3 months Cook Islands Dollar, 6 months Cook Islands Dollar, 3 months New Caledonia Franc, 6 months New Caledonia Franc, 3 months French Polynesia Franc, 6 months French Polynesia Franc, 3 months Wallis and Futuna Franc, 6 months Wallis and Futuna Franc, 3 months French Guiana Franc, 6 months French Guiana Franc, 3 months French Guadeloupe Franc, 6 months French Guadeloupe Franc, 3 months French Martinique Franc, 6 months French Martinique Franc, 3 months French Reunion Franc, 6 months French Reunion Franc, 3 months French Mayotte Franc, 6 months French Mayotte Franc, 3 months French Comoros Franc, 6 months French Comoros Franc, 3 months French Madagascar Franc, 6 months French Madagascar Franc, 3 months French Seychelles Franc, 6 months French Seychelles Franc, 3 months French Mauritius Franc, 6 months French Mauritius Franc.

MONEY MARKETS

Further rise

London clearing bank base lending rates 14 per cent (since January 25). Short term interest rates were slightly firmer.

GOLD

Slight rise

In Paris the 12 1/2 kilo bar was fixed at FF 72,950 per kilo (\$378.68 per ounce).

LONDON MONEY RATES

Table with columns: Term, Rate. Rows include Overnight, 7 days, 14 days, 1 month, 3 months, 6 months, 9 months, 12 months.

MONEY RATES

Table with columns: Term, Rate. Rows include Prime rate, Fed. funds, Treasury bills, Special Lombard, Overnight, One month, Three months, Six months, Nine months, Twelve months.

FT UNIT TRUST INFORMATION SERVICE

OFFSHORE & OVERSEAS FUNDS

Large table listing various offshore and overseas funds with columns for fund name, manager, and other details.

NOTICE OF REDEMPTION To the Holders of

Queensland Alumina Finance N.V. 8 1/2% Collateral Trust Bonds Due 1986

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Queensland Alumina Finance N.V. Collateral Trust Indenture dated as of March 1, 1971, the \$1,200,000 principal amount of the above described Bonds have been selected for redemption on March 1, 1982.

Companies and Markets

WORLD STOCK MARKETS

Dow 4.6 lower at midsession

Table of stock market data for various countries including New York, London, and other regional markets. Columns include Stock, Feb. 9, Feb. 8, and other indicators.

WITH INVESTORS continuing to show concern about the poor outlook for interest rates, Wall Street further ground in heavy early dealings yesterday.

Following a fall of 17.60 on Monday, the Dow Jones Industrial Average was down 4.57 from 2,888.55 by 1 pm.

Investors are anxiously awaiting Federal Reserve Chairman Paul Volcker's testimony before Congress scheduled for today.

Energy issues continued to dominate the face of weakening world oil prices. Zapata shed 1/2 cent to \$22.10 in Phillips, Texas Oil and Gas to \$26, Phillips 51 to \$24 and Tennessee 1/2 to \$22.

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Australia

A wave of selling swept Australian markets yesterday as news reacted to gloomy news from New York and London.

The high cost of money put pressure on Bullion prices at all major trading centres and other commodity prices tended to follow, a trend which has halted the rally in Mining stocks such as MIM and CRA.

The worst affected market area was the Resource stocks group. Coal Miners took some sharp losses. Oil and Gas issues lost heavily against the background of a sharp fall in the price of oil.

Overall market leader BHP dipped 16 cents to A\$8.80 for a two-day fall of 36 cents. It is now at its lowest point since 1979 when it reached A\$7.05.

Shares closed generally easier but with mainly modest declines after rather quiet trading. The Commercebank index was only 1.8 off at 693.4.

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Indices

Table of various stock indices including Dow Jones, Standard and Poors, and others. Columns include Index Name, High, Low, and other metrics.

NEW YORK

Table of New York stock market data including various indices and individual stock prices.

Paris

Bourse prices mostly turned easier in moderate activity, with declines leading rises by 12 to 47 in the French session.

Market analysts attributed the lack of ton to some profit-taking, as well as to the particularly poor performance of New York stock markets on Monday.

The market added to its string of bad performances yesterday, declining for the seventh consecutive session to leave the Hang Seng Index 29.92 weaker at 1,292.47.

Turnover remained moderate, amounting to HK\$2,243.1m on the Hong Kong exchange, against a total of HK\$2,143.5m on Monday.

Analysts continued to blame the fall on an accumulation of negative factors. Primary among them is the high level of U.S. interest rates and prospects of a sharp rise in the rate.

One analyst, however, predicted that the market would recover in the next few sessions. He said the index is approaching a very solid support level with the overall market near a price-earnings ratio of 10.

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Vertical text on the right edge of the page, possibly a page number or a reference to another page.

Companies and Markets

Tin market check to be made soon

DEVELOPMENTS in the tin market are still being watched carefully by the London Metal Exchange...

Cotton output record forecast

WASHINGTON—World cotton production this season will reach a record 7.1m bales...

Fight illegal aid, farmers demand

BRITISH FARMERS yesterday demanded retaliatory action against EEC countries where illegal government aid was paid to support farm incomes...



Sir Richard Butler

German farms poorer

FARMERS' incomes in West Germany dropped sharply for the second year running in 1980-81, adding fuel to demands by farmers' organisations for higher EEC guaranteed farm prices...

Busy day for gas oil futures

HEAVY SELLING of oil products by dealers in the London gas oil futures market yesterday provided one of the busiest days trading (3,088 lots of 100 tonnes each) since the market opened 11 months ago...

Second thoughts on selling silver

THE QUESTION of selling government-owned stockpiled silver has been tossed like the proverbial hot potato in the hands of the U.S. Federal Emergency Management Agency...

BRITISH COMMODITY MARKETS

Table with multiple columns listing commodity prices for metals, oil, and other goods.

Commodity prices at 21-year low

GENEVA—Commodity prices fell to a 21-year low in 1981 in real terms, threatening recent modest economic growth in the Third World...

SOYABEAN MEAL

SOYABEAN MEAL prices on the London futures market fell to a 21-year low in real terms...

AMERICAN MARKETS

Table listing American market prices for various commodities and metals.

Advertisement for Fact Analysis Limited, featuring a 'Diabetes' headline and contact information.

Advertisement for Commodity Analysis Limited, a commodity broker.

Advertisement for COFFEE, listing prices and market information.

Advertisement for RUBBER, listing prices and market information.

Advertisement for EUROPEAN MARKETS, listing prices and market information.

Advertisement for THEATRES, listing various theatrical performances.

Advertisement for WOOL FUTURES, listing prices and market information.

Advertisement for COTON, listing prices and market information.

Advertisement for MEAT/VEGETABLES, listing prices and market information.

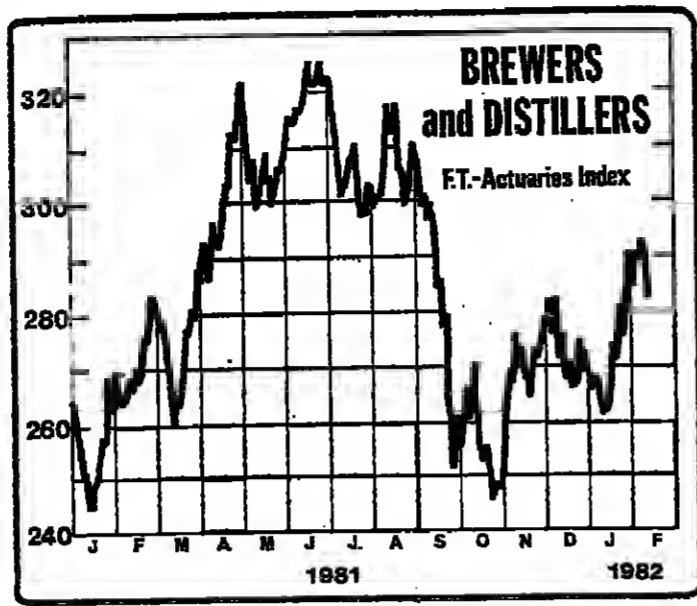
Advertisement for INDICES and DOW JONES, listing market indices.

LONDON STOCK EXCHANGE

Money growth expansion speeds downward drift and equity index closes 7.5 lower—Gilts also easier

Account Dealing Dates
Opinion
First Declara- Last Account
Dealings Dealings Day
Jan 25 Feb 11 Feb 12 Feb 22
Feb 15 Feb 25 Feb 26 Mar 8
Mar 1 Mar 11 Mar 12 Mar 22

but business overall was light. Wood Hall Trust highlighted an otherwise lacklustre day, advancing 49 to 205p following a market rally and the strong suspicion that a second party was also acquiring a stake.



Lloyds 3 to 453p. Bank of Scotland rose up 5 to 450p. Elsewhere, merchant banks drifted lower for want of support.

stockbrokers Fielding Newton-Smith of a 10 per cent stake in the company at a price of up to 200p per share on behalf of an unnamed client, yesterday rumoured to be Eider Smith Goldsborough Mort; another buyer was also reported to have been the market, according to W.H.T. stock at around the 200p level.

Western Mining weak
Further poor trading results this time from Western Mining and Bougainville—Mining and fears of a prolonged period of high interest rates left Australian mining issues with widespread and often substantial losses.

RECENT ISSUES

Table with columns: Issue Price, Amount, Latest Price, 1981/2 High/Low, Stock, Dividend, etc.

FIXED INTEREST STOCKS

Table with columns: Issue Price, Amount, Latest Price, 1981/2 High/Low, Stock, Dividend, etc.

"RIGHTS" OFFERS

Table with columns: Issue Price, Amount, Latest Price, 1981/2 High/Low, Stock, Dividend, etc.

FINANCIAL TIMES STOCK INDICES

Table showing stock indices for Feb 9, 10, 11, 12, 15, 22, 29, and a year ago. Includes Government Securities, Fixed Interest, Industrial Ord., etc.

HIGHS AND LOWS S.E. ACTIVITY

Table showing high and low prices for various stock categories like Govt. Secs, Fixed Int., Ind. Ord., Gold Mines, etc.

Martin good again

Leading Stores hovered around the opening levels for most of the session but succumbed to selling after the "House" close. Gussies "A" shed 7 to 475p.

Oils mark time

Reflecting the overnight setback on Wall Street, leading Oils opened a few pence lower before rallying to close little changed on balance.

NEW HIGHS AND LOWS FOR 1981/2

Table listing new highs and lows for various stocks in 1981/2.

ACTIVE STOCKS

Table listing active stocks with columns for Stock, Closing Price, Day's Change, etc.

London Clearing Banks' balances as at January 20 1982

THE TABLES below provide the first monthly indication of the trends of bank lending and deposits, ahead of the more comprehensive banking and money supply figures published later by the Bank of England.

Table 1: Aggregate Balances. Shows total outstanding and change on month for liabilities and assets.

Table 2: Individual Groups of Banks' Balances. Shows balances for Barclays, Lloyds, Midland, Westminster, Williams & Glyn's.

INDIVIDUAL GROUPS OF BANKS' ELIGIBLE LIABILITIES

Table showing eligible liabilities for various bank groups.

NATIONAL WILLIAMS & GLYN'S

Table showing liabilities for National Westminster, Williams & Glyn's.

RISES AND FALLS YESTERDAY

Table listing rises and falls for various stock categories.

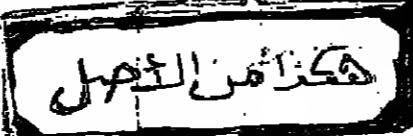
FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table showing FT-Actuaries Share Indices for various equity groups and sub-sections.

FIXED INTEREST

Table showing fixed interest rates and yields for various instruments.



Handwritten note in Arabic script: "مكتبة المجلد"

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and various manufacturing firms with their respective prices and changes.

LEISURE

Table of leisure-related stocks such as British Airways, British Telecom, and other service-oriented companies.

PROPERTY—Continued

Table of property and real estate stocks, including various trusts and land development companies.

INVESTMENT TRUSTS—Cont.

Table of investment trusts offering diversified portfolios of assets, with details on their performance and holdings.

OIL AND GAS—Continued

Table of oil and gas stocks, including major energy producers and service companies.

DAIWA SECURITIES logo and branding for International Finance.

MINES—Continued

Table of mining stocks, categorized by region (Central African, Australian, etc.) and listing various mineral extraction companies.

MOTORS, AIRCRAFT TRADES

Table of motor vehicles and aircraft-related stocks, including manufacturers and parts suppliers.

SHIPPING

Table of shipping and maritime stocks, covering shipping lines and port services.

SHOES AND LEATHER

Table of shoe and leather goods stocks, including manufacturers and retailers.

SOUTH AFRICANS

Table of South African stocks, listing companies from that region.

TEXTILES

Table of textile and clothing stocks, including manufacturers and retailers.

COMMERCIAL VEHICLES

Table of commercial vehicle stocks, including manufacturers and distributors.

Garages and Distributors

Table of garage and distributor stocks, covering automotive services and parts.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing stocks, including major media companies.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks, covering the media and publishing industry.

OVERSEAS TRADERS

Table of overseas trading stocks, including international commerce and shipping.

RUBBERS AND SISALS

Table of rubber and sisal stocks, covering agricultural and industrial commodities.

TEAS

Table of tea stocks, including producers and exporters.

INDIA AND BANGLADESH

Table of Indian and Bangladeshi stocks, listing companies from these regions.

MINES

Table of mining stocks, including various mineral extraction companies.

FINANCE, LAND, ETC.

Table of finance, land, and other stocks, including banks and real estate.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks, covering various investment vehicles.

PROPERTY

Table of property and real estate stocks, including various trusts and land development companies.

INSURANCE

Table of insurance stocks, including various insurance companies.

REGIONAL MARKETS

Table of regional market data, including stock indices for different geographical areas.

OPTIONS

Table of options trading data, including call and put options for various stocks.

LITCHFIELD GROUP
L.B. PLASTICS LTD.
 British leading producer of plastic profiles
LITCHFIELD BROS. LTD.
 Precision springs, pressings and wire forms.
 Fire Works, Nether Heage, Derby, DE5 2JJ.
 Tel: (07385) 2311 Telex: 37765

APC
 A vital part of the Marine Industry.
 Automotive Products Limited

Times redundancy scheme unveiled

BY IVO DAWNEY AND JOHN LLOYD

TIMES NEWSPAPERS last night unveiled a comprehensive redundancy package in an attempt to persuade 600 staff members to accept voluntary severance by the end of next week.

The package is for all staff except journalists, who have their own agreement. It matches the journalists' terms of four weeks' pay for each year of service for employees below 60 and above 21, but does not include the minimum four months' notice payment. There is a ceiling of £25,000.

A statement setting out the compensation terms makes clear

that volunteers for redundancy must come forward before 10.00 am tomorrow week. The statement says that applications will be accepted only up to pre-determined quotas in each department of the newspapers. The terms apply only until February 18 and will not be accepted as a precedent in any future negotiations.

If the number of those coming forward in any department exceeds its quota, then those over 65 will go first, followed by those with the shortest period of service. Union leaders reacted to Mr

Murdoch's ultimatum with grim resignation yesterday. Though doubts were expressed over the possibility of achieving the 600 redundancies within the time limit, it was clear that every union is taking the threat of closure seriously.

Mr Joe Wade, general secretary of the National Graphical Association, said that though he did not accept the ultimatum there was no alternative to joining talks on the survival plan. Mr Wade said: "We must now work together to ensure that Times Newspapers can move into a healthy future."

The union was willing to co-

operate to ensure continuous production. However, he added: "There are some principles the NGA will not sacrifice. We are not in the market to buy peace at any price."

Mr Owen O'Brien, general secretary of the National Society of Operative Printers, Graphical and Media Personnel, where the majority of job cuts are expected to fall, also said he was prepared to negotiate.

But he denied Mr Murdoch's claim that the Sunday Times was grossly overmanned. Officials of the Natsopa clerical chapel (office branch), where up to 390 redundancies are

being sought, were meeting last night to discuss their position. Leaders of the National Union of Journalists also adopted a wait-and-see posture. Mr Ken Ashton, the NUJ general secretary, will today continue attempts to secure a meeting of print union general secretaries to discuss the crisis.

He said the union awaited clarification of where the 35 job cuts in editorial staff would fall. However, he believed that the management now accepted that it would consult the chapel on redundancies, although they would remain within the editor's discretion.

Concessions discriminate, Page 3

THE LEX COLUMN

New driver for used Carr

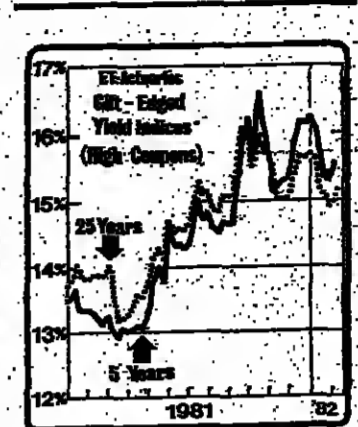
Once the humble subsidiary of a discount house, Exco International is now, as a result of the boom in money broking, a very fast growing financial service group. More than alpha-betico compulsion lies behind its purchase of a controlling stake in WICO, the Hong Kong arm of Carr, Sebag. Exco reckons that it can bring to stockbroking the international punch of its worldwide money network and communications benefits from its holding in the Telexnet system. In particular, the aim seems to be to channel U.S. institutional equity business into the Far East.

The price of £44m for 75 per cent of WICO (Exco is also providing a £4m working capital injection) represents less than four times current lightly-taxed earnings. Profits may have been unsustainably high in the last year, as WICO has benefited from the portfolio shift by UK investors after the end of British exchange controls.

There may also be some problems for foreign brokers in getting hold of a full Stock Exchange seat in Hong Kong, and there is a question mark over the tax treatment of WICO under the Inland Revenue's proposed tax haven rules, both these considerations may help to explain the modest price.

Carr Sebag, meanwhile, looks to be setting one of its best assets to prop up a basic UK broking business which is earning inadequate returns. One comical aspect of the deal is that Exco, capitalised at nearly £90m, is being forced by Stock Exchange rules to get shareholders' permission to buy net assets of £10m. There is so much goodwill around that the purchase price amounts to a third of Exco's tangible net worth.

Index fell 7.5 to 563.2



Reed International

A week after Barclays launched its £100m 16 per cent 25-year loan stock Reed International is also probing deep into double-digit territory with a £25m Eurostarling bond issue carrying a 16 1/2 per cent coupon and priced, probably, at par. Reed is limiting its exposure to high fixed rates, however, by setting a maturity only seven years distant, and moreover by building in an early repayment option after four years.

The shorter maturity makes this a more suitable offering for the Eurobond than the domestic market, which is more receptive to long bonds. It is the first time the sterling sector of the Eurobond market has been tested for nearly a year, but Reed's advisers warn that the market is healthy enough to absorb a new issue.

At the same time, Reed is taking a pessimistic view of sterling's future. Barclays denied the bank's weak and probably Read would emphasise the continuing nature of its borrowing programme. The last accounts showed £180m of outstanding loan capital in a variety of currencies rather than admit that it is attempting to guess the future. For a relatively small issue, Reed appears to be willing to pay the going rate.

Saudis to increase credit line to Bonn

By James Buchan in Bonn

SAUDI ARABIA has agreed to increase its credit line to West Germany this year. The size of new credits is still to be worked out between the two governments.

The Saudis have emerged as West Germany's largest overseas lender as well as its main source of crude oil. They provided DM 5.5bn (£1.3bn) in direct credits in 1980 and a considerable portion of the total credit from the Organisation of Petroleum Exporting Countries last year which totalled more than DM 13bn.

It is widely expected in Bonn that credits in 1982 will be lower than last year.

The Bonn Finance Ministry confirmed yesterday that talks with Saudi officials had produced a commitment by the Kingdom to maintain the arrangement under which credit has been advanced to West Germany mainly to cover its balance of payments deficits. Borrowings will depend on developments in the West German economy during the year. Last year, Bonn had a deficit on current account of DM 23bn.

The Bonn Government said recently that it believed the current account deficit in 1982 would be nearer "DM 10bn than DM 20bn", and some independent forecasts have suggested an even better performance.

The Saudis' decision appears not to have been affected, by disappointment at the lack of progress in their attempt to acquire the Leopard II battle tank from West Germany.

Prince Sultan, the Saudi Defence Minister, has his sights on purchasing the tank. But the West German Government is unable to move since it is still in the throes of preparing new guidelines on weapons exports.

Whatever the importance attached to Saudi Arabia by Herr Helmut Schmidt, the West German Chancellor, there is little chance of his finding a majority in the ruling coalition in favour of the sale.

The forthcoming guidelines on weapons sales are expected to be more restrictive than in the past.

However, it is understood in Bonn that Crown Prince Fahd, the most powerful voice in the Saudi leadership, has shown understanding for Herr Schmidt's difficulties over the sale and has no intention of making the Leopard II an issue which could hamper relations between the two countries.

Saudis and U.S. agree military committee, Page 4

Pope backs freedom for Solidarity

BY RUPERT CORNWELL IN ROME

POPE JOHN PAUL II declared yesterday that the return of full rights and freedom to Poland's independent Solidarity trade union offered the only hope of his country finding a way out of its present troubles.

This was the Pope's strongest public statement to date on the Polish crisis. It coincided with a hint by a senior Polish Government official that Mr Lech Walesa, Solidarity's interned leader, may be freed soon.

The Pope said: "The restoration of an effective and complete respect for the rights of working men, and especially their right to a union which has already

been formed and legalised, is the only way out of this difficult situation."

He told a delegation in Rome of union leaders from several European countries—including representatives of the banned Polish union—that Solidarity was and remained a body genuinely representative of Poland's workers.

The Pope's speech yesterday suggests he is aligning himself with those in the Polish church who favour a more outspoken approach to the regime of General Wojciech Jaruzelski.

Poland's three leading churchmen, headed by Archbishop Jozef Glemp, arrived in Rome on Thursday for a week of talks

with the Pope on the Polish crisis.

The Pope's remarks contrasted with the comparatively mild tone adopted at the weekend by Archbishop Glemp—reckoned to be the moderate among the delegation now in Rome.

The other two—Archbishop Henryk Gulbinowicz of Wroclaw and Cardinal Franciszek Macharski of Krakow—are said to favour a tougher line in favour of Solidarity.

Meanwhile, in Warsaw, Mr Jerzy Odzowski, a deputy prime minister, yesterday told reporters that he was "convinced" Mr Walesa bore no responsibility for what he

called the uncontrolled activities of Solidarity in the weeks before the December 13 military crackdown.

Indicating that there was little reason for the union leader to be held much longer, Mr Odzowski said: "I hope Mr Walesa is soon a free man again."

Other foreign staff added: Poland's industrial output will fall 10 per cent in the first quarter of this year because of "insufficient supplies of raw materials, components and energy compounded by the shortage of hard currency," Mr Zenon Kommander, the trade and services minister, said yesterday.

More strikes loom as Aslef shuns inquiry

BY PHILIP BASSETT, LABOUR CORRESPONDENT

ANOTHER TWO rail strikes will take place next week, leaders of the Associated Society of Locomotive Engineers and Firemen said yesterday. At the same time, they refused to attend the first session of the independent inquiry into the dispute as it finally got under way.

The union's strike yesterday was dented when one Aslef member drove a number of trains in the Midlands. British Rail ran two freight trains in the same region, driven by members of the rival National Union of Railwaymen.

Elsewhere, almost all stoppages were halted by the first of the week's strikes. The Aslef executive said next week's stoppages will be again on Tuesday and Thursday. The Sunday strikes are to continue.

While the union yesterday refused to attend the first meeting of the inquiry, there was a suggestion that it might attend a hearing separately from the

other parties. It was thought this might resolve the differences between Aslef and the other parties over differing views on acceptable terms of reference for the inquiry.

Both the BR board and the NUR were understood to have argued strongly against any move to meet Aslef separately which they thought would make the outcome of the inquiry unworkable.

Spitting the hearings might also place Lord McCarthy, the inquiry chairman, in difficulty with the Advisory, Conciliation and Arbitration Service. Acas set up the inquiry and drew up the terms of reference, under which it saw BR and two of its three unions yesterday.

BR told the inquiry that Aslef's attitude towards flexible working—the issue at the centre of the present strikes, would add £5m a year to BR costs and would mean the creation of more than 500 extra

posts for footplate staff alone.

The NUR supported BR's argument that two agreements, reached last year, on pay and productivity were linked. The white-collar Transport Salaried Staffs' Association was also critical of Aslef, although it stressed that it thought BR was wrong not to pay Aslef members a disputed 3 per cent payment.

There were hopes that the inquiry might report by the end of the week.

Aslef was unable to maintain a total closure of the railway network yesterday because one of its members—Mr Roland Davies, a 63-year-old driver from Nottingham—drove a number of trains with very few passengers on board other than journalists—between Nottingham, Derby and Lincoln.

Mr Davies, who has opted for early retirement in a few weeks, was concerned that by striking he might endanger his

service payments.

Peter Riddell writes: The Government is likely to press for a speeding-up of BR's programme of selling off some of its profitable non-railway assets, to raise money to finance trading losses and investments.

Mrs Thatcher yesterday gave her strongest warning yet of the dangerous implications for BR if the strikes continue. She told the House of Commons that BR's losses were not only financial. "The strikes over the last few weeks could cause the loss of freight and passenger traffic for ever," she said.

While the dispute lasts, the Government apparently is reluctant to consider any longer-term questions either about the scale of future disposals or about cuts in the investment programme or in services.

Counting the cost of Aslef claims, Page 3

West German law change boosts imports of Japanese motorcycles

BY STEWART FLEMING AND JOHN GRIFFITHS

A WEST GERMAN Government decision to change regulations on maximum engine size and speed of light motorcycles has opened the West German market to Japanese imports and forced a leading domestic manufacturer to seek a co-operation agreement with Yamaha.

Another West German maker has been brought to the brink of collapse partly by Japanese success in winning 60 per cent of the new market.

Yamaha is about to sign a co-operation deal with Fichtel and Sachs under which Hercules-Werke, a Sachs subsidiary, will market 80 cc Yamaha machines under the Hercules name through its 4,000-strong dealer network in Europe. The parties will also exchange technical information and jointly develop a new 80 cc machine. Hercules' 50 cc machines will be sold by Yamaha in Japan.

Meanwhile, the Japanese influx has brought manufacturer Kreidler Fahrzeugwerke, which was rescued from liquidation only last year, to the brink of collapse again.

A West German government decision, which became effective

early in 1981, raised to 80cc the lower threshold for restrictive legislation on motorcycles and imposed a speed limit on the light machines of 80 kilometers an hour. The manufacture of 50cc machines is to be phased out in 1983.

Insurance rates were cut heavily to encourage sales of the 80cc machines, which were expected to be safer and quieter than the 50cc models.

Hercules estimated that sales of 50cc machines in West Germany fell to 150,000 last year from 210,000 in 1980, while sales of 80cc machines grew from zero to 100,000 in the same period.

West German makers had been expected to dominate the new market, but the change in the law coincided almost exactly with a major expansion of Japanese production in this sector.

Most of the 80cc machines are of "step-through" scooter-type, sales of which have boomed in Japan since Honda decided to restart production at the end of 1980.

Yamaha and Suzuki quickly followed with their own models, and sales in Japan shot to

900,000 last year. The three makers expect domestic sales alone to reach 1.2m this year.

So Japanese manufacturers' costs were already spread over a large volume base, and their machines went on sale in West Germany at about DM 2,500 (£571) against an average price for German-built two-wheelers of about DM 4,000.

They have been making inroads into other European markets, with Honda's Melody model alone achieving 23,000 sales in the UK last year, nearly 10 per cent of the powered two-wheeler market.

The Japanese decision to restart production of light machines was triggered by the unexpected success in Japan of Vespa scooters built by Piaggio of Italy. Some 10,000 were sold in 1980, but the arrival of Japanese competitors at less than half the Vespa's price cut its sales last year to 6,000.

The Japanese expect continuing strong growth in the sector, both at home and in Europe, where the annual market for lightweight motorcycles, scooters and mopeds exceeds 1.5m.

Bank loans

from market borrowings into overdraft finance as a result of the relative movements of interest rates. Lending for house mortgages continued to increase substantially.

These shifts, and the distortions resulting from last year's civil servants' dispute, appear to have persuaded the authorities that there is no immediate need for action, especially as Ministers are getting used to the idea that the monthly money supply figures are less important than was once believed.

Figures for the Government's central borrowing requirement in January, also out yesterday, confirmed the view that borrowing will be under control this financial year and may under-shoot the target.

Cost of new submarine

Continued from Page 1

the new vessels, to which the Defence Ministry's Ship Department was expected to design, was for a submarine of 1,800 tons displacement. Weapons and other systems were to be bought "off the shelf" as far as possible to keep costs down and encourage exports.

What emerged, apparently after heated argument, was a 2,400 ton vessel which needed a larger crew than either the Navy or potential foreign customers wanted. However, critics are most concerned that plans to

use tried and developed weapons and other systems were abandoned in 1980 when a decision was taken to develop new systems.

Singer Librascope of the U.S. confirmed yesterday that it was able to offer its SFCs tactical system for action information and weapon control for around £1m per submarine. The company had been told by the Navy that its system met Navy requirements.

Other companies are believed to have been ready to supply torpedo stowage and loading

equipment for less than £2m and sonars for some £1.5m a vessel—a total of less than £50m for 10 submarines.

High on the agenda for any inquiry into the T2400 will be the two-line entry in last year's Defence White Paper which noted—apparently for the first time in a public document—that £100m was being set aside in "programme" costs for the weapon-handling and targeting system and £240m for the sonar, action information and fire-control system for the new patrol submarine.

Weather

UK TODAY
 MAINLY mild and dry with sunny intervals. Some rain in the west.

England and Wales
 Cloudy with occasional rain. Fresh or strong winds. Mild. Max 12C (54F).

N. Ireland, Isle of Man, S.W. Scotland, Glasgow
 Cloudy with rain, becoming drier. Strong to gale force winds. Max 10C (50F).

Borders, Edinburgh, Aberdeen
 Cloudy with showers. Strong winds. Max 10C (50F).

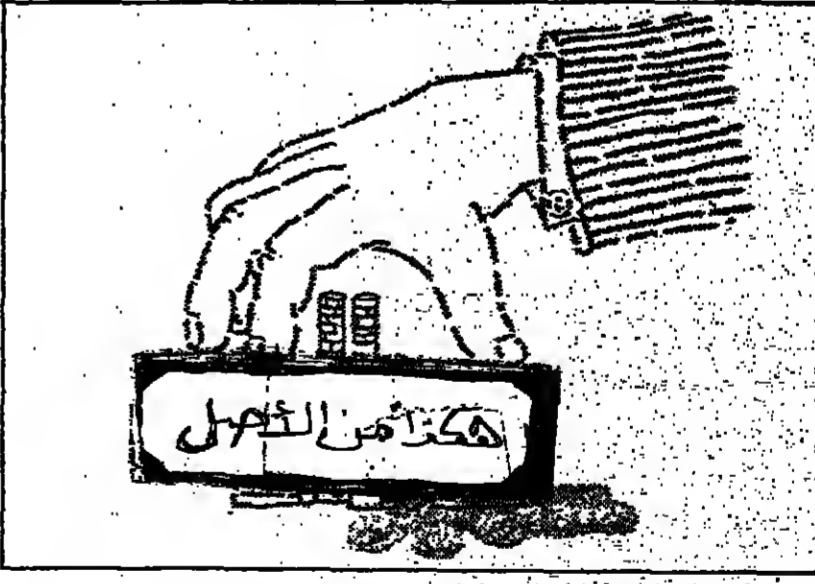
Rest of Scotland
 Showers becoming more frequent and heavy. Strong to gale force winds. Max 7C (45F).

Outlook: Mostly mild but becoming unsettled.

WORLDWIDE

	Y'day	Today	Y'day		
	max	min	max		
	°C	°F	°C		
Algeria	14	57	L. Ang.†	10	50
Algiers	17	63	Luzern	19	66
Alexandria	17	63	Madrid	11	52
Athens	13	55	Manila	16	61
Bahrein	15	59	Moscow	15	59
Bangkok	25	77	Munich	16	61
Batavia	—	—	Nairobi	17	63
Bombay	—	—	Paris	11	52
Buenos Aires	—	—	Rome	10	50
Calcutta	—	—	Sao Paulo	—	—
Canton	—	—	Singapore	—	—
Cebu	—	—	Sri Lanka	—	—
Colon	—	—	Taipei	—	—
Hankow	—	—	Tokyo	—	—
Hong Kong	—	—	Yokohama	—	—
Kobe	—	—			
London	—	—			
Lyons	—	—			
Manila	—	—			
Medan	—	—			
Osaka	—	—			
Perth	—	—			
Port of Spain	—	—			
Rangoon	—	—			
San Francisco	—	—			
Singapore	—	—			
Sourabaya	—	—			
Taipei	—	—			
Tokyo	—	—			
Yokohama	—	—			

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